

15250

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

A READER'S GUIDE TO THE FT
Four page pull-out section

FT No. 31298
© THE FINANCIAL TIMES LIMITED 1990

Thursday November 8 1990

D 8523A

World News

Measures to stem global warming set for 1992

More than 130 countries agreed last night to begin work immediately on drawing up an international convention to combat global warming and to complete it by 1992.

The success in finding a wide area of agreement between so many countries was hailed as a breakthrough by environmental ministers conducting negotiations at the World Climate Conference in Geneva. Page 16

Singh resigns

The Indian government fell last night after prime minister V. P. Singh was heavily defeated in a vote of confidence in parliament. Page 16

Tokyo troops bill

Leaders of Japan's ruling party tacitly acknowledged that a bill enabling it to send troops abroad would fail. Page 4

Soviet unity appeal

The Soviet Union's leadership appealed to the country to unite and avoid panic in the face of economic collapse and rising crime on the 73rd anniversary of the 1917 revolution. Page 16

Poland presses Kohl

Helmut Kohl will come under pressure today from Tadeusz Mazowiecki, Poland's prime minister, to agree to sign the planned Polish-German border treaty soon after German elections next month. Page 2

US drugs chief quits

William Bennett, the abrasive conservative chosen to head the Bush administration's self-styled war on drugs, has resigned. Page 7

Eta calls for talks

Basque separatist group Eta, claiming that last week's regional elections demonstrate the strength of its support, has renewed its call for peace talks with the Spanish government. Page 16

Hrawi sets deadline

Lebanese president Elias Hrawi set a 10-day deadline for Christian and Moslem militias to withdraw from Beirut and permit the city's reunification as a demilitarised zone. Page 4

US to move aircraft

The US is to remove all fighter aircraft and 1,000 military personnel from the Philippines next year. Page 4

Boat exodus slows

The exodus of Vietnamese boat people to other Asian countries has slowed dramatically in recent months, particularly in Malaysia and Hong Kong. Page 2

Sweden market plan

Sweden's powerful employers' organisation, once a key partner in the management of the corporate state, launched a radical plan to transform social Democratic Sweden into a robust free market economy. Page 2

Aga Khan honoured

The Aga Khan, leader of the world's Ismaili Muslims, was named Commander of the French Legion of Honour by President François Mitterrand. Page 2

Wales to step down

Lech Walesa, favourite to win Poland's presidential election this month, said he would step down as Solidarity leader after the poll whatever the result. Page 3

Fire damages studio

A fire destroyed about one third of Universal Studios, the world's biggest film-making complex, wiping out the sets of Dick Tracy and Back to the Future. Page 7

King's loyal subjects

Morocco's King Hassan II claims to have received 220,000 messages of support after what he described as a smear campaign in the French press. Page 27

Business Summary

Groupe Bull to announce restructuring plans today

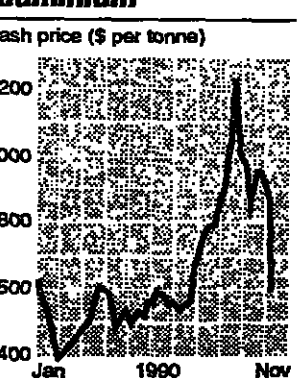
Groupe Bull, loss-making French computer maker, will today announce long-awaited restructuring plans designed to restore the state-owned company to the black by 1992.

The scheme includes heavier-than-expected job losses in Europe and the US, reorganisation of production management, rationalisation of plant and possible collaboration with competitors and big customers. Page 17

MARKETS: Aluminium prices

in London recovered some of the morning's losses in later trading, but cash metal closed \$11 down at \$1,592.50 a tonne. Markets report. Page 27

Aluminium



Wall Street: Rebounding oil prices, profit-taking and programme selling helped push US equities broadly lower in slow trading, pushing the Dow Jones Industrial Average down \$9.46 to 2,455.65 at 2 pm. Tokyo: Bond prices declined and slight weakening of the yen drove Nikkei average down 465.50 to 23,500.25. Frankfurt saw the DAX index drop 27.03, nearly 2 per cent, to end at 1,371.15. Back Page, Section II

GATT: US delayed approval by the General Agreement on Tariffs and Trade of two-year waiver from GATT rules that European Community is seeking for trade between former East Germany, Soviet Union and east European countries. Page 8; Background, Page 16

ASIAN Development Bank approved \$DR107.62m (\$147.44m) loan to Pakistan for a \$20m-bn agricultural project. Page 5

BELLELI, Italian manufacturer, is to build a 1,100bn (\$88m) North Sea oil and gas rig weighing 11,000 tonnes. Page 5

ARJOMARI-PRIOUX, French papermaker, was suspended at the previous day's closing price of FF17.779. In London, suspension of Wiggins Teape Appleton gave rise to talk of a merger, or purchase by Arjomari of the UK company's stake in Soporel, Portuguese pulp mill. Page 17

SOUTH African Breweries, diversified beer and consumer products group, increased first half trading profit by 23 per cent to R584m (\$230m) from R475m. Page 19

EUROPE'S Hermes spacecraft is to be developed by a consortium of Aerospaciale and Dassault of France, Deutsche Aerospace and Alenia, newly merged Italian aerospace group combining Aeritalia and Scelma, with total investment of about \$245.5bn (\$6.07bn). Page 2

CONTINENTAL Airlines, highly leveraged US carrier in which Scandinavian Airlines System holds an 18.4 per cent stake, has unveiled third-quarter losses of \$88.3m after tax. Page 20

ECU futures: London International Financial Futures Exchange (Liffe) to launch an Ecu bond futures contract next March. Page 23

AMAX, US aluminium and gold producer, is to pull out of a \$60m lithium project in Chile's northern Atacama desert. Page 27

Everyone comes away beaming from US elections

By Peter Riddell and Lionel Barber in Washington

US DEMOCRATIC leaders last night claimed to have recaptured the political initiative after strengthening their majorities in Congress and winning the big state governorships of Texas and Florida.

President George Bush, whose approval rating has dropped sharply in recent weeks, brushed off the results as "a pretty standard mid-term election that has something in it for everybody".

The Democrats won an additional seat in the Senate, and

an estimated eight in the House of Representatives, while roughly a third of the 36 governorships up for election changed hands. The Republicans were relieved to have limited their Congressional losses, with the main consolation a narrow win in the governors' race in California.

Voter turnout slipped further, from 58 per cent in the previous mid-term elections to roughly 56 per cent.

Mr Ron Brown, chairman of the Democratic National Com-

mittee, said the results showed voters backing "a new Democratic agenda of bread-and-butter issues of health, jobs and economic fairness".

The mixed outcome with the continuation of divided party control between a Republican White House and a Democratic Congress is likely to intensify the battle for party advantage ahead of the next presidential election in 1992.

After being bruised by the recent budget crisis, Mr Bush will be seeking to unify his

divided party and was facing calls yesterday to drop his previous co-operative approach with the Democratic Congressional leadership.

The president has campaigned energetically throughout the US over the past 10 days, though only seven of the 22 candidates for whom he has appeared since mid-October won on Tuesday. The defeat of Republican Clayton Williams in the Texas governor's race was a particular setback in the president's adopted home state.

The main changes were in the governorships rather than in Congress where most incumbents were, as usual, comfortably re-elected. Many governors of both parties suffered from having raised taxes and from the problems of their local economies.

The Gulf crisis played virtually no part in deciding these elections and the savings and loan scandal affected only a handful of congressmen.

Abortion, a highly emotive issue in US politics, proved to

be a volatile influence. It cut both ways with pro-choice and anti-abortion candidates, though on balance helped to boost female support for strong women candidates.

Voters also decided on a number of propositions or citizens' initiatives. Environmentalists suffered a series of significant setbacks in seeking to mandate tough new controls.

Details, Page 6; Analysis, Page 14

US seeks support for use of force against Saddam

By John Murray Brown in Ankara, Philip Stephens in London and Michael Littlejohns at the UN

THE US was canvassing support yesterday for a UN resolution which would explicitly allow the use of force to drive Iraq out of Kuwait.

The move came yesterday as Mrs Margaret Thatcher, Britain's prime minister, warned President Saddam Hussein of Iraq to get out "sooner or later" or face the prospect of military defeat.

Mrs Thatcher told the House of Commons: "Time is running out for Saddam Hussein... either he gets out of Kuwait soon or we and our allies will remove him by force, and he will go down to defeat with all its consequences. He has been warned."

British officials said that Mrs Thatcher's remarks were part of a process of "tightening the screws" designed to convince Iraq of the hopelessness of its position.

Mrs Thatcher's blunt warning, during the debate on the Queen's Speech following the opening of the new session of parliament, was seen by MPs as preparing public opinion for the possibility of war sooner rather than later unless Iraq withdraws.

At the UN in New York, legal experts of the five permanent members of the Security



Prime minister Margaret Thatcher in parliament yesterday

Council have begun consultations on a possible draft resolution authorising military action against Iraq by the multinational forces in Saudi Arabia and the region.

According to Turkish officials commenting on a meeting between Mr James Baker, US secretary of state, and President Turgut Ozal in Ankara,

the US was now seeking a Security Council resolution to implement those already passed against Iraq.

However, no formal proposal seems likely until Mr Baker returns to Washington from his tour of the Middle East and Europe.

Mr Baker, who arrived in Moscow last night, is particularly anxious to secure the support of the Soviet Union and China to ensure that none of the five permanent members vetoes a resolution specifically sanctioning military action.

Mr Qian Qichen, who met Mr Baker in Cairo this week, said yesterday that more consultations were needed before any UN decision on the use of force.

The foreign ministers of Egypt, Saudi Arabia and Syria - America's main Arab allies in the Gulf crisis - are due to meet in Syria later this week.

Mr Baker denied reports that he had tried to pass an ultimatum to Mr Saddam by way of Mr Qian.

President Saddam yesterday ordered the release of 120 foreign hostages, including 100 Germans, after meeting Mr Willy Brandt, the former West German chancellor. Some visitors to Baghdad now believe Iraq is considering the release of all hostages to avoid giving the US a pretext to attack.

In Ankara yesterday, the US and Turkish governments firmly rejected as unacceptable a partial Iraqi withdrawal from Kuwait. However, both Turkish opposition parties have criticised Mr Ozal's policy.

More Gulf reports, Pages 4, 8

Thatcher pledges co-operation on Europe

By Philip Stephens, Political Editor, in London

MRS MARGARET Thatcher, the British prime minister, yesterday sought to head off a challenge to her leadership by a weekend attack on the prime minister with a direct challenge.

It coincided also with the unveiling in yesterday's Queen's Speech of the lightest and least controversial legislative programme since the government's victory in the 1987 general election. According to tradition, the monarch presents an outline of planned bills, prepared for her by the government, at the beginning of each parliamentary session.

The programme of 15 bills, concentrating on improve-

ments in transport, in the operation of the criminal justice system and in family law, is designed to keep Mrs Thatcher's options open for an election next year.

Continued on Page 16

Queen's Speech details and background, Page 8; Editorial comment, Page 14

General Motors to build cars and gearboxes in Bratislava

By Kevin Done, Motor Industry Correspondent, in London

GENERAL MOTORS of the US, the world's leading car-maker, has reached preliminary agreement with the Slovak republic to manufacture gearboxes and assemble cars in Bratislava as part of its ambitious move into eastern Europe.

GM said that it had signed a protocol with the Slovak government which gave it exclusive rights to establish transmission manufacturing and vehicle assembly operations at the Bratislavské Automobilové Závody (BAZ) plant, pending the outcome of continuing negotiations.

It hoped to finalise the deal by mid-December.

The company is planning to invest more than \$150m in the venture, which it hopes will be wholly-owned rather than a joint venture. It would manufacture up to 250,000 car transmissions a year largely for export to its car assembly plants in western Europe.

In addition, GM is planning to assemble 20,000-25,000 cars a year in Bratislava, most probably its Opel Kadett/Vauxhall Astra and its Opel Vec-

tra/Vauxhall Cavalier models for sale in the Czechoslovak market. Production could begin in late 1992.

The plant would have an initial single shift capacity to assemble 10,000-12,000 cars a year, but, according to GM, the plant could have an eventual capacity to assemble 40,000-50,000 vehicles a year, if warranted by demand in the domestic market. Output could include a small volume of car-derived vans.

GM is also establishing an Opel distribution network in Czechoslovakia and hopes to have 12 dealers operating by the end of next year.

It has won the exclusive rights to negotiate with BAZ and the Slovak government, who are being advised by Credit Suisse First Boston, in the face of competition from several other western car makers including Volkswagen and Renault.

VW and the recently formed Renault/Volvo alliance are also bidding fiercely to become the joint venture partner of Skoda, the Czechoslovak car-maker. A

decision on this deal is expected shortly.

General Motors is planning an overall increase of around 25 per cent in its European vehicle assembly capacity to more than 2m a year by the mid-1990s, including the establishment of assembly plants in eastern Europe.

It has already decided to begin its first car assembly operation in east Germany and is also planning to establish an automotive components joint venture in Hungary in addition to plans for an engine and car assembly plant in Hungary it announced earlier this year.

In east Germany, GM will produce 10,000 cars a year at Eisenach and in a further stage it is studying the feasibility of full vehicle assembly at Eisenach with a volume of up to 150,000 cars a year.

GM announced in January that it was forming a joint venture with Rába, the Hungarian automotive and engineering group.

Brussels approves Renault-Volvo link, Page 8; GM's latest product launch, Page 10

Airlines close to deal on computer reservations link

By Paul Abrahams and Alan Cane in London

SABRE, American Airline's aggressive computer reservation division, and Amadeus, the troubled European system, are in advanced negotiations to forge a link.

The deal would be an admission by the Amadeus consortium, led by Lufthansa, Air France, SAS and Iberia, that the project has failed in its aim to counter the threat of American dominance in the world computer reservation system market.

If it goes ahead, it would also give Sabre an important bridgehead into the European market which has so far proved difficult to penetrate.

An announcement about the deal, which may involve Sabre taking an equity stake in Amadeus, is expected shortly. Amadeus has recently cancelled two press conferences in Paris at short notice.

The European system, which has so far cost about \$300m, has suffered a large number of delays following technical and management problems. It is not yet fully operational.

The project initially experienced considerable difficulties after it was forced to switch from computers supplied by Unisys to machines provided by IBM. Additional problems were created by attempting to adapt software from the US for the European market.

Amadeus has also been labouring under the difficulty of working from three sites. Its operations are based in Munich, while its development and marketing are in Nice and Madrid respectively. The consortium has experienced a series of management defections over the last year.

Mr Frederik Sorensen, head of the European Commission's

air transport division, has recently warned that the project, has been at risk of turning into a fiasco.

Computer reservation systems (CRS) represent a critical factor in airline marketing since they provide the information necessary for airlines to invest or divest in particular routes.

They also have the potential to be highly lucrative. In 1988, the last year in which American reported Sabre's profits separately, the system made \$134m operating earnings on \$495m revenues, representing a return of 27 per cent.

Owners of a CRS can also receive incremental revenues from the system. During the mid-1980s, the US Department of Transport found that 39.9 per cent of American Airlines' revenue came from incremental income from its CRSs. Mr Robert Crandall, chairman of AMR, American's parent, has admitted that if he were forced to choose between American and Sabre, he would have to think long and hard.

If the deal goes ahead, the increasing concentration of the industry may lead the regulators to take more interest in the sector. In the US, where the industry is dominated by Sabre and Apollo, United Airlines's system, there has been a stream of complaints from captive airlines about increases in booking fees.

The airlines which represent Amadeus' main shareholders may have been encouraged to link up with Sabre by the difficulties they are experiencing in their core businesses.

Linking Amadeus with Sabre may cost the airlines lost pride, but may prove a financial necessity.

CONTENTS

Spain's Prime minister Felipe Gonzalez leads socialism's retreat	2
Editorial comment: India on the brink of chaos; Radicalism put on hold in UK	14
Economic Viewpoints: Public spending takes off again in UK	15
Leaz: Sainsbury, Allied Irish, US insurers, Wiggins Teape, Lucas	20
Thailand: Electronics infant grows up fast	20
Computing: Fruitless search for the perfect lightweight laptop	26
US farming: Handsome profits for computerised cowboys	27
Europe	2-3
Companies	17-18
America	6-7
Companies	17-20
International	17-19
Companies	5
World Trade	5
Britain	8-9
Companies	23-25
Arts Guide	12
Reviews	17
Commodities	25
Crossword	36
Currency & money	38

Europe's tallest building climbs above London's skyline

Canary Wharf, the largest office building in Europe, has reached its completion height in a development to the east of the financial quarter. The 800 ft tower, the project's centrepiece, will today be topped out. Page 8

Editorial Comment	14
Observer	14
Stock Markets	37
London	36-37
Int'l Capital Markets	21-22
Letters	25
Unit Trusts	32-33
Law	18
Management	10
World Index	40

MARKETS

STERLING New York lunchtime: \$1.9725 London: \$1.9795 (1.9735) DM2.92 (2.9225) FF6.9225 (6.9375) SF2.4575 (2.4585) Y25.25 (25.25) £ index 94.3 (94.4) GOLD New York: Comex Dec \$387.9 London: \$387.25 (380.25) W SEA OIL (Argus) Brent DEC \$33.825 (\$32.30) Chief price changes yesterday: Page 17	DOLLAR New York lunchtime: DM1.4645 FF4.983 SF1.2475 Y128.62 London: DM1.462 (1.4665) FF4.97 (4.985) SF1.2435 (1.249) Y128.10 (127.25) 5 index 59.9 (59.8) Tokyo close: ¥127.55 US lunchtime rates Fed funds 7 3/4 % 3-mo Treasury Bill: yield: 7.31 % Long Bond: 101 yield: 8.65 %	STOCK INDICES FT-SE 100: 2,059.2 (-10.6) FT Ordinary: 1,590.8 (-8.1) FT-A All-Share: 993.66 (-0.4 %) Continued on Page 16 Tokyo Nikkei: 23,500.25 (-465.50) LONDON METAL: 3-month interbank: closing 13 1/4 -13 1/2 % (13 1/2) Life long gilt future: Dec 84 1/2 (84 1/2)
--	--	--

GLOBAL EXPERTISE

Fidelity Funds.

The investment range for today's markets.

With heightened volatility in world stockmarkets challenging even the most astute international investor, investment flexibility, choice and first-class fund management expertise are now more important than ever.

That's just what Fidelity Funds offer.

Our global investment range is one of the most comprehensive available and provides investors with unrivalled opportunities for international investment.

With Fidelity Funds you have the choice of where, when and how to invest - around the world - backed by the global investment expertise of the world's largest independent investment management organisation.

For a prospectus and further information contact any of the Fidelity offices listed below.

A WORLD OF CHOICE		
Major Markets	Country Select	Bond
America	ASEAN	European
Europe	France	International
Japan	Germany	Sterling
South East Asia	Hong Kong	US Dollar
	India	Yen
	Italy	
	Korea	
	Malaysia	
	Norway	
	Singapore	
	Thailand	
	United Kingdom	

*Proposed launch date early 1991 **Available in UK on 12th November 1990.

London: Hilary Smith 44 71 283 9911
Munich: Stanley Bronts 49 89 33 6203
Taipei: John Teng 886 2764 8931
Hong Kong: Richard Westcott 852 848 1700
Amsterdam: Teun Scheer 31 20 710 976
Jersey: Geoffrey Tait 44 534 71696
Bermuda: Mike Sommerville 1 809 295 0065



Owned by Fidelity International Management Holdings Limited

EUROPEAN NEWS

Business plans five-year campaign to end Swedish economic model

By Robert Taylor in Stockholm

SWEDEN'S powerful employers' organisation, once a key partner in the management of the corporate state, yesterday launched a radical plan to transform social democratic Sweden into a robust free market economy.

The five-year plan set out by the SAF (Svenska Arbetsgivarförbundet) would start after next September's general election and aim to destroy the vestiges of the famed Swedish economic model, with its collectivist values of equality and solidarity.

"I want to see the mass slaughter of our holy cows," said Mr Ulf Laurin, the SAF

chairman, in an interview.

SAF, whose triennial conference opened last night, represents 45,000 private sector companies covering just over a third of the country's workers.

Mr Laurin favours a cut in the proportion of gross domestic product going to the public sector from 40 per cent now to 20-25 per cent and a reduction in the overall tax burden from just under 60 per cent of GDP to 40 per cent.

The SAF plan involves:

- Privatisation of all Sweden's state-owned manufacturers as well as the railways, the postal services and the main utilities. The state would be

limited to maintaining public order and providing a minimum public welfare safety net.

- Break-up of Sweden's welfare state with the introduction of market forces into the health service, child day care system and old age provision.

- The abolition of the social insurance and pension systems through the encouragement of more private schemes.

- The sale of all local authority housing to an estimated 1m sitting tenants with abolition of housing subsidies and interest rates set at market levels.

- The introduction of education vouchers
- An end to national wage

agreements and emphasis on linking pay with productivity.

- The abolition of Sweden's publicly run wage-earner funds and encouragement of worker share ownership.

Mr Laurin believes in strong unions but confined to the workplace not at the centre. He wants to see the political influence of the union bureaucracy reduced sharply.

In a further break with the social consensus, SAF intends next year to begin withdrawing from around 70 public bodies where it sits alongside union leaders. "At present we are legitimising the existing system; we are its hostages," he says.

Gonzalez leads socialism's retreat

Spain's ruling party set to go way of the state, writes Peter Bruce

MOST OF the delegates to the ruling socialist party congress in Madrid this weekend will be small town mayors and public officials. Let loose at night, they will probably paint the town red. During the day they may make a little history.

Only two party gatherings in the past 16 years have been more important - 1974 in exile in France when Mr Felipe Gonzalez, the prime minister, was elected party leader, and 1979 in Spain when he threatened to leave if the party did not drop its Marxist-Leninist doctrines. The Spanish Socialist Workers Party (PSOE), a name that irritates Mr Gonzalez, may be about to take another giant leap away from socialism.

That Spain has been non-socialist for most of the recent past has had much more to do with the colour of the cabinets Mr Gonzalez has appointed than the party which gets him elected. But this year liberal and even conservative ministers such as Mr Carlos Solchaga, the finance minister, have been pressing to be allowed to sit on the party executive as well.

If they succeed this weekend the retreat from ideological socialism in Spain will be complete.

At the moment, the 23-member executive is dominated by

socialists under the election-winning control of the left-wing deputy prime minister Mr Alfonso Guerra. Executive and cabinet clashes seldom get into the open but ministers are constantly being undermined by whispering campaigns mounted from inside the party against conservative policies.

Mr Gonzalez dithered for a bit before agreeing that ministers could, in theory, sit on the party executive as well but he will probably propose widening it to 35 people. The left will no doubt fight hard for the extra seats but Mr Gonzalez appears determined to heed growing calls to "open" the party and will not allow the new seats to be cornered by the left. The party has been losing support in large cities and Mr Guerra has not been able to stop the slide.

The prime minister looks more, rather than less, dominant after his nine years in power. Both right and left-wing opposition parties have begun to move towards the socialists in the past few months in recognition that they represent the only real approximation to power in Spain.

Former prime minister Adolfo Suarez has practically handed his diminishing Centro Democrático y Social (CDS) party to Mr Gonzalez on a



plate. CDS MPs have been instructed to co-operate fully with the PSOE in parliament. Last month a clutch of leading communists joined the socialists in elections in Andalucía soundly beat the left-wing Izquierda Unida that had damaged them in the general elections.

Even the economy, which two months ago appeared to be slowing too quickly for comfort, is beginning to behave the way Mr Solchaga predicted. Oil price rises are not hurting inflation targets as badly as feared and hints that the government may lift credit restrictions and free capital movements next year are cheering up the business and financial communities.

The Guerra scandal - based on allegations that the deputy prime minister's brother made

himself rich by making use of his family connection - is not reaching as deep into the corridors of power as it threatened. To Mr Guerra's constant complaint that the entire affair is no more than a political campaign to force him from office is probably true, though some opponents have tried to turn the chair into a crusade for clearer public ethics.

Mr Gonzalez has not been touched yet by scandal and it means he is free to impose his will on the mayors and functionaries that gather in Madrid on Friday. Most likely, that will involve striking a balance between helping support socialists - of a more open debate in the party and holding on to loyal and hardworking ideologues in the Guerra mould.

Much to his relief, he no longer has to worry about the UGT (the socialist trade union) lobby, which self-elected by organising a general strike against government economic policy in 1988 and refusing to campaign for the party last year.

Nicolas Redondo, the veteran UGT leader who led the split with the party, has promised to attend the congress as an observer. He will be much attended by the press, but ignored by just about everybody else.

Consortium to develop Hermes spacecraft

By Paul Setts, Aerospace Correspondent

EUROPE'S Hermes spacecraft is to be developed by a consortium of Aerospatiale and Dassault of France, Deutsche Aerospace and Alenia, the new merged Italian aerospace group combining Aeritalia and Selenia.

The four aerospace companies have agreed to form an industrial concern called Hermespace not only to develop but also operate the pro-

gramme which is expected to involve total investments of about Ecu4.5bn (£3.13bn).

The two French companies will jointly own 51.6 per cent, Deutsche Aerospace 33.4 per cent, and Alenia 15 per cent.

The French participation will be through a holding company called Hermespace France, 51 per cent held by Aerospatiale and 49 per cent owned by Dassault.

However, Aerospatiale said yesterday that the consortium would not be launched formally until the Hermes development project was given the go-ahead by European ministers in the second half of next year.

The Hermes craft will act as a space "taxi" to transport three astronauts and about three tonnes of payload into space. The first manned flight

is expected in 1998. The vehicle will be launched by the Ariane V rocket.

Aerospatiale also confirmed yesterday that it was studying with Deutsche Aerospace and Alenia whether to develop a 80-120 seat regional airliner, probably jet-powered. A decision on a feasibility study is expected next month.

Deutsche Aerospace is expected to lead the project.

We're now even faster at repairing a line.

It's rare for a telephone line to develop a serious fault these days. But when one does,

we move fast. In fact, over 90% of faults are now repaired within a single working day.

Though fault repair isn't the only area in which our customer service has improved.

At any one time, you'll now find 96% of public payphones are in perfect working order.

As recently as December 1987, that figure was as low as 72%. Two years ago, you had a

one in four chance of finding our directory enquiries operators engaged. Happily, you

now have only a one in twelve chance. And whereas in 1987, 4.3% of long distance calls

were failing to get through, we've now got that figure down to 0.7%. Of course, we

realise we're not there yet. With telephone lines running the length and breadth of the

country, carrying 80 million calls a day, the odd line is still going to develop problems.

But at a rate of two a day, we've rapidly been modernising our 7,000 local exchanges.

Indeed, 70% of our twenty-five million customers are now served by a modernised

exchange. Which means you'll also be enjoying clearer lines and quicker connections.

Naturally, this all costs money. Last year alone, improving and expanding our services

cost us over £3 billion. Details of how we're getting the very best from this investment

are contained in our latest Quality of Service Report. To obtain a copy, please call

us free anytime on 0800-800 882. We think you'll agree we're on the right lines.

British
TELECOM

It's you we answer to

Poland to press for swift border treaty

By David Marsh in Bonn

CHANCELLOR Helmut Kohl will come under pressure today from Mr Tadeusz Mazowiecki, Poland's prime minister, to sign the planned Polish-German border treaty soon after German elections next month.

Mr Mazowiecki, who is meeting Mr Kohl at the German border town of Frankfurt an der Oder, will press for a swift treaty confirming the validity of the Oder-Neisse line.

He said in an interview yesterday with the German newspaper Süddeutsche Zeitung that the treaty should be signed "as quickly as possible". This would match undertakings given by Bonn during negotiations on German reunification with the four Second World War victors, he added.

In the interview, Mr Mazowiecki said he believed the Warsaw Pact would soon be wound up, and appealed for help from the west to prevent a new division of the continent into a "rich and poor Europe".

The Kohl government had been reluctant to sign the border treaty immediately after the December 2 elections as it wanted first to agree on a settlement from the Poles on legal rights for the German minority living in Poland.

This hurdle appears to have been removed; Bonn officials now say that Warsaw has approved satisfactory arrangements for the Germans so the issue should not pose a problem at today's meeting.

The minorities issue will be dealt with by a second treaty on "good neighbourly relations and co-operation". This is being worked out between Bonn and Warsaw.

Mr Mazowiecki, who is campaigning for the Polish presidential election, said yesterday the border treaty could be signed soon after December 2 as the draft document had been agreed. "This is a matter of historic importance, and it should be considered independently of election campaigns in this country," he said.

Two towns split by more than history

By Leslie Collett in Frankfurt an der Oder, Germany

THE ECONOMIC gap between Frankfurt an der Oder, where Chancellor Helmut Kohl today meets Mr Tadeusz Mazowiecki, the Polish prime minister, and the town of Slubice, across the river in Poland, has, if anything, widened in the past year.

Gleaming white apartment blocks and pedestrian malls lined with well-stocked shops on the east German side contrast vividly with dilapidated buildings and bleak shops in Slubice.

The streets of the Polish town yesterday were filled with men recently dismissed from the local furniture factory. By comparison, Frankfurt an der Oder, although hit by short-time work in the local semiconductor plant, was a beehive of activity.

Until May 1945, Slubice was simply the other half of Frankfurt an der Oder. Narrowing the growing gap in living standards between Germany and Poland will be essential if relations between the two countries are again to approximate normality.

Since German unification on October 3, Poles cannot enter Germany without a visa. Germans, however, are allowed into Poland visa-free and come in droves; the country urgently needs their D-Marks. They make no pretence of being tourists but simply buy everything from cheap bread (at a quarter of the price) to bargain-priced clothing and handbags.

Germans along the Oder-Neisse border with Poland are divided over government plans shortly to re-open the border for visa-free entry by Poles. Many shudder when they recall the mass influx before October 3, when Poles sold trinkets, cigarettes and alcohol in the streets of east Germany to buy food and other goods for resale in Poland.

But Mrs Anne Ammer, a housewife who lives near the Peace Bridge between Frankfurt an der Oder and Slubice, said there were enough goods in east German shops for everyone. "My hope is that this border will become just as normal as the one between Ger-

many and France. It simply has to be, with Europe uniting," she said.

The people of Frankfurt an der Oder have little sympathy with the shrill demands of Germans expelled from the east who claim Poland must allow them to return to their "Heimat". Many Germans expelled by Poland in 1945 live in Frankfurt an der Oder and have no desire to return except for a visit. Several hundred Poles who worked in east German factories married Germans and stayed.

But before communities can live together along this border as Germans and Frenchmen do along the Rhine, massive German investment in the Polish economy is needed, city officials in Slubice believe.

The Poles also expect German industry to indemnify Polish citizens who were employed as forced labour in Nazi German factories.

"It's a fair trade-off, indemnification in exchange for full equality for the remaining German minority in Poland," Mr Uwe Krüger, foreign editor of the Märkische Oderzeitung newspaper in Frankfurt an der Oder said.

The Financial Times (Europe) Ltd. Published by the Financial Times (Europe) Ltd., Frankfurt Branch, Main 1, Telephone 069-7590-1, Fax 069-722677; Telex 416193 represented by E. Hugo, Frankfurt/Main, and, as member of the Board of Directors, R.A.F. McClean, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London, Printer: Frankfurt, D.E.P. Palmer, Druckerei GmbH, Frankfurt/Main. Responsible editor: Sir Geoffrey Owen, Financial Times, Number One Southwark Bridge, London SE1 9HL. The Financial Times Ltd. 1990.

Registered office: Number One, Southwark Bridge, London SE1 9HL. Company incorporated under the laws of England and Wales. Registered in England and Wales. Registered office: 158 Rue de Rivoli, 75004 Paris Cedex 01, Tel: (01) 4297 0621; Fax: (01) 4297 0622. Editor: Sir Geoffrey Owen. Printer: SA Nord Edin, 1521, Rue de Caen, 93100 Roubaix Cedex 1, ISSN: 0950-0804. Commission Paritaire No 67808D.

Financial Times (Scandinavia) Ostergade 44, DK-1100 Copenhagen-K, Denmark. Telephone (33) 13 44 41. Fax (33) 935335.

EUROPEAN NEWS

German PSBR set to reach DM150bn

By David Marsh in Bonn

THE GROWING costs of German unity are likely to drive Germany's public sector around DM140bn-DM150bn (€47.5bn-€51bn) next year, after DM100bn this year, according to latest government estimates. The new borrowing total, DM20bn-DM30bn more than estimated only a few weeks ago, was stated by Mr Helmut Schlesinger, the vice president of the Bundesbank, at a meeting of Bonn's parliamentary budget committee.

Although the Finance Ministry could not confirm the exact figure, a spokesman said that next year's borrowing would probably be of the order of magnitude indicated by Mr Schlesinger.

The sharp rise is expected to fuel concern that Bonn will have to raise taxes after the elections on December 3 or risk a further damaging increase in interest rates. The centre-right coalition, for the moment, is ruling out tax increases to finance unity.

The Ministry spokesman stressed that the financial markets - which have absorbed growing volumes of public sector debt in recent weeks - were so far digesting Bonn's higher borrowing.

None the less, public sector borrowers are clearly laying plans to diversify fund-raising in view of a possible capital market squeeze next year.

Mr Joachim Krüske, a board member at Telekom, the telecommunications arm of the Bundespost, said yesterday that the Bundespost would be borrowing from all sources DM10bn a year over the next seven years.

He said it would be turning to foreign investors for part of this sum in view of "enormous requirements" for funds on the domestic capital markets. One idea under consideration was the issue of foreign currency bonds, although this would require a change in the Bundespost's statutes.

The Bundespost is making

its first presentation to the international financing community in London on November 21 to make its name known to foreign investors.

It plans total capital investment of DM200bn over the next seven years, of which DM35bn will be geared to east Germany. DM70bn of this will be raised through new borrowing, doubling the Bundespost's outstanding debt to DM140bn over the next seven years.

Next year's mooted DM140bn-DM150bn public borrowing figure includes the central, regional and municipal government and various other federal financing, but not the Bundespost and the federal railways. It also does not include the social security fund, in large surplus.

Yesterday's estimate was seized on by the opposition Social Democratic party as vindicating its previous borrowing forecasts, which have repeatedly been denounced as over-optimistic by the Finance Ministry.

Mr Theo Waigel, the Finance Minister, will present to the cabinet next Wednesday long-delayed figures for next year's budget. Concerning plans for spending cuts to offset financing pressures on the capital markets, Mr Waigel will announce no more than "objectives" rather than concrete measures, the spokesman said.

Finance Ministry officials admit that one reason why Mr Waigel is holding back from definite proposals to cut spending in non-unity related areas is because of the imminence of the general election.

Mr Schlesinger said yesterday that Bonn would have to transfer DM100bn to east Germany next year, above all in social security subsidies to shore up incomes.

Mr Manfred Carstens, parliamentary state secretary at the Finance Ministry, urged the German states or Länder to participate more actively in channeling funds to east Germany.

Bonn agrees pollution goal

THE German cabinet yesterday agreed the goal of cutting carbon dioxide emissions by more than 25 per cent by the year 2005, writes David Marsh.

This will add up to an overall German reduction of around 30 per cent if much tougher cuts planned for the polluting parts of east Germany are enacted. Because of its heavy concentration of industry and penchant for cars, Germany's per capita output of carbon dioxide is one of the world's highest.

However, the average annual emission of the gas in west Germany is 11.7 tonnes per head, compared with 23.4 in east Germany.

The cabinet disagreed on whether the reductions should be achieved by a specific tax on carbon dioxide emissions - as suggested by Mr Töpper - or through a more general levy on fossil fuels, favoured by Mr Helmut Haase, the economics minister, as more acceptable to industry.

The ministers at a press conference yesterday denied any wide-ranging disagreement and said there was general accord to use market-oriented means to reduce carbon dioxide output.

Other methods to be used to achieve the reductions include better house insulation, improved district-heating for cities and towns and more efficient car technology.



Berlin Wall sections stored for recycling in a factory in Bernau. Tomorrow is the first anniversary of the Wall opening.

Alliance will create world's largest heavy truck-maker

Commission approves Renault-Volvo link-up

By David Buchan in Brussels, William Dawkins in Paris and Kevin Done in London

THE EUROPEAN Commission yesterday gave the go-ahead to a far-reaching alliance between Renault of France and Volvo of Sweden, a combination which will create the world's biggest heavy truck-maker, ahead of Daimler-Benz of Germany.

This was the first business alliance the Commission has vetted under its six-week-old merger regulation, which gives Brussels the right to scrutinise all mergers of companies with a combined annual turnover of Ecu5bn (£3.5bn), of which Ecu250m must be produced in at least two European Community countries.

The deal, first announced early this year, is part of the accelerating restructuring of the west European car industry. It involves the two companies exchanging significant minority crossholdings in each other's car and commercial vehicle operations. They will own 45 per cent of each other's truck and bus operations, while Renault will take a 25 per cent stake in Volvo's car operations and a 10 per cent holding in the Volvo parent company. Volvo will also take a 20 per cent stake in the Renault parent company, which

includes the Renault car operations, with an option to take a further 5 per cent within three years.

Renault officials welcomed the decision and said they aimed to complete the share exchanges by the end of the year. The arrival of a foreign shareholder in Renault, formerly the temple of French industrial policy, has been greeted as an important sign of flexibility in President François Mitterrand's refusal to countenance either privatisations or nationalisations.

While declaring that the Franco-Swedish link-up did not restrain competition, the Commission gave its approval on slightly different legal bases for the truck/bus and car deals.

It said the decision by Renault and Volvo to take 45 per cent stakes in each other's truck and bus divisions and to integrate their production put that part of the deal under the merger regulation introduced in September.

But it said the decision by Renault and Volvo on 25 per cent cross-shareholdings in each other's car divisions, which are to be less integrated

than the truck and bus operations, did not yet constitute a merger as defined in September's regulation.

Nevertheless, it had examined and found no objection to the car alliance on general competition grounds. Should Renault and Volvo dovetail their car operations more closely, as Community officials expect, they will have to go back to Brussels for formal approval.

At the UK's request, Sir Leon Brittan, the competition commissioner, will today brief internal market ministers on how his 45-strong merger task force is coping with its growing workload.

Already notified to the Commission are the link-ups between the AG insurance group of Belgium and Amey of the Netherlands, and between CCI and Florida, both British. Commission officials also say they have been notified of an Anglo-French merger that is shortly to be announced.

Brussels is awaiting notification of the two planned alliances concerning Fiat, one with CGE of France and the other with Enasa, the Spanish truck-maker.

Hungary sees no need to reschedule \$20bn debt

By Anthony Robinson and Judy Dempsey

HUNGARY EXPECTS no difficulty in servicing its \$20bn foreign debt and rules out any question of debt rescheduling, Mr György Szanyi, governor of the central bank, said yesterday.

His confident outlook comes in spite of an expected \$700m current account deficit next year due to the combined impact of the Gulf crisis, the switch to a dollar-based trading system by the Soviet Union next January and this year's Hungarian drought. Together these will cost Hungary \$1.5bn. During the first nine months of this year the country had a \$400m current account surplus.

Mr Szanyi said Hungary should next year have no problem paying out of current earnings the \$1.6bn it owes in interest on its hard currency debt, leaving the principal of \$2.2bn to be covered by the markets.

He said a recent Y15bn samurai bond had been oversubscribed and another Y10bn worth of bonds were being issued, while German and Austrian investors were also responding well to Hungarian paper. A DM800m standby facility with German banks

remained untouched.

A 16 per cent rise in hard currency exports this year had led to a significant improvement in Hungary's debt service ratio from 70 per cent in 1987 to 40 per cent in 1990.

Inflation, although still rising 26 per cent annually, is lower than in other east European economies, while output is expected to fall by 8.5 per cent this year and 3 per cent in 1991, he said.

The switch to dollar trading in Comecon will cost Hungary dearly in the short term. The loss of a third of Hungary's trade with Comecon this year was equivalent to a 7 per cent drop in GDP, he said. But by shifting trade to the west - exports to hard currency countries increased 16 per cent so far this year - Hungary should benefit in the longer run.

Moscow and Budapest agreed in the spring to fix the transferable ruble at the equivalent of \$0.92, giving Hungary a credit worth \$1bn with Moscow. This could be used to offset the higher oil price, although it is understood that the Soviet Union wants the credit to be spread over five years.

Walesa to step down as Solidarity leader

MR LECH WALESIA, favourite to win Poland's presidential election this month, said yesterday he would step down as Solidarity leader after the poll whatever the result. Reuter reports from Gdansk, "If I lose the elections, I will be finished politically," he told the national committee in Gdansk. "The union is going to have to fight and I do not want to lead it, or else people will say I am trying to get my own back." he added. "But if I win, I will also have to go, so you'd better find a new leader."

Mr Walesa, Solidarity's leader since its birth in 1980, will have Mr Tadeusz Mazowiecki, the prime minister, as his main rival in the November 25 election.

Union sources said Mr Walesa's probable successor would be Mr Bogdan Borusewicz, a veteran underground activist and leading organiser of the 1980 strike that led to Solidarity's creation.

● Catholic priests in the eastern town of Lublin have threat-

ened to excommunicate people who support abortion, Reuter reports from Warsaw, quoting a daily newspaper.

"Local newspapers are stormed with phone calls from outraged people," the Szetandar Miodych newspaper reported. "Curses and excommunications from the pulpit are such a distant phenomenon that believers in Poland forgot it long ago."

The church took a tough stand on abortion last month when Polish bishops called the country's liberal abortion law an "ally of evil" and "reason for mass depravity of the human conscience." Parliament's upper house approved a draft of a strong new anti-abortion bill last month but the lower house postponed discussion of the controversial issue.

According to an independent poll published by the government daily Rzeczpospolita, 60.4 per cent of Poles are against the Senate's law and only 23.3 per cent support it.

Put this
down
for a
second

and pick this up
in minutes

YESTERDAY

Yesterday you used a PC for number-crunching -

but you still used a pen for writing.

Why? Because yesterday you didn't have time

to learn how to use a word-processing package.

Somebody else did that.

TODAY

MANAGERIAL
WORD PROCESSING.
QUICK TO PICK UP
FOR IMMEDIATE RESULTS.

Today you should add word-processing skills
to your fluency with a PC because they're skills you
can pick up in minutes rather than days.

Professional Write's practical features are designed
to enhance your productivity. And we won't waste
your time on features that you'll rarely use.

The result? A very cost-effective package
at just £199.00.

There's no need for training. Just press a key.
Your options will instantly appear on screen.
In a few minutes you'll have learned to create
versatile, integrated business documents -
easily, quickly, economically, and with style.

TOMORROW

Tomorrow you could learn in minutes why
Professional Write is the world's best-selling
Managerial Word-Processing software. It's designed
to save time, to be easy to use, designed
specifically for you.

Fill in the coupon and fax or post it to us.

We'll send you a FREE trial disk.

Or phone us on 0800 181819.

Please send me my FREE trial disk.

3.5" ☐ 5.25" ☐

Name: _____

Title: _____

Company: _____

Address: _____

Post code: _____

Telephone: _____

Software Publishing Corporation Europe,
PO Box 2, Central Way, Feltham,
Middlesex TW14 8BR. Fax: 0344 860192.

FTSP

BECAUSE SO MUCH IS HAPPENING SO FAST.

SPC SOFTWARE
PUBLISHING
CORPORATION

Residential Property Advertising
appears every
Saturday

For further information in North America please call:
JoAnn Grubel 212 752 4500
or write to her at

14 East 60th Street, New York, NY 10022

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

BUSINESS



PAUL JUDGE

Doing it all over again

PETER DAVIS

Reed's quiet transformer

T. BOONE PICKENS

Japan Inc. in his sights

STC

That shrinking feeling

FREE 84 page supplement with November issue. The BUSINESS 1000, the most comprehensive and up-to-date guide to Britain's top companies, and UK corporate trends.

ON SALE NOW AT LEADING NEWSAGENTS

Place a regular order with your newsagent, or Fax 071 351 2794 for subscription details. BUSINESS, 234 King's Road, London SW3 5UA. Tel: 071 351 7351.

BUSINESS IS AN ASSOCIATE COMPANY OF THE FINANCIAL TIMES AND THE CONDE NAST PUBLICATIONS

BRITISH DIABETIC ASSOCIATION RESEARCH GRANTS

AWARDED OCTOBER 1990

- PROFESSOR K G M ALBERTI, DEPARTMENT OF MEDICINE, UNIVERSITY OF NEWCASTLE-UPON-TYNE
"Clinical studies of intermediary metabolism in diabetes mellitus."
£12,500 over 3 years.
- DR A BURCHELL, DR D WADDELL, CENTRE FOR RESEARCH INTO HUMAN DEVELOPMENT, UNIVERSITY OF DUNDEE
"The role of the human hepatic microsomal glucose transport protein in the regulation of hepatic glucose production in diabetes."
£59,708 over 3 years.
- PROFESSOR P CONRY, DEPARTMENT OF BIOCHEMISTRY, UNIVERSITY OF DUNDEE
"The molecular mechanism by which insulin regulates glycogen metabolism and other cellular processes."
£53,371 over 3 years.
- DR A COOKE, DEPARTMENT OF PATHOLOGY, UNIVERSITY OF CAMBRIDGE
"Analysis of cell involvement in insulin dependent diabetes mellitus."
£75,199 over 3 years.
- DR S R CROSS, DR A WHITFIELD, DEPARTMENT OF MEDICINE, UNIVERSITY OF MANCHESTER
"Are the abnormalities in the local production and circulating levels of factors with neurotrophic activity in patients with diabetic polyneuropathy?"
£48,486 over 2 years.
- DR D DUNCAN, DEPARTMENT OF PAEDIATRICS, UNIVERSITY OF OXFORD
"Can the susceptibility of diabetic nephropathy be predicted in the first five years of childhood diabetes?"
£60,000 over 3 years.
- DR I FULLER, DEPARTMENT OF COMMUNITY MEDICINE, UNIVERSITY COLLEGE, LONDON
"Cardiovascular morbidity and mortality in diabetic patients: assessing the risk and planning prevention."
£45,263 over 2 years.
- PROFESSOR M HODGSON, INSTITUTE OF BIOCHEMISTRY, UNIVERSITY OF GLASGOW
"Molecular cloning and expression of the glucagon receptor."
£81,612 over 3 years.
- PROFESSOR S J HOWELL, DIVISION OF BIOMEDICAL SCIENCES, KING'S COLLEGE, LONDON
"Studies of the mechanism and regulation of insulin secretion."
£12,500 over 3 years.
- PROFESSOR I V KITCHINSON, DR P J WOOD, DEPARTMENT OF CELL AND STRUCTURAL BIOLOGY, UNIVERSITY OF MANCHESTER
"Immunological intervention in insulin dependent diabetes mellitus."
£39,377 over 2 years.
- DR T LUND, DEPARTMENT OF IMMUNOLOGY, UNIVERSITY COLLEGE AND MIDDLESEX SCHOOL OF MEDICINE, LONDON
"Analysis of newly discovered MHC Class II gene involvement in development of diabetes."
£80,591 over 3 years.
- DR G MCGILVER, DR J HAYES, DEPARTMENT OF THERAPEUTICS AND PHARMACOLOGY, BELFAST CITY HOSPITAL
"Vascular compliance and endothelial responsiveness in patients with non-insulin dependent diabetes mellitus."
£33,964 over 2 years.
- DR I TOKUDA, DR A C SHORE, POSTGRADUATE MEDICAL SCHOOL, UNIVERSITY OF EXETER
"The evolution of functional microangiopathy in diabetic children."
£53,975 over 3 years.

BRITISH DIABETIC ASSOCIATION

10, Grosvenor Street, London W1A 3AG. Tel: 01-479 3411

THE BEST INCENTIVES FOR MAKING A MOVE

Mid Glamorgan is the closest government 'Development Area' to London and the South East on the M4, with excellent communications by road, rail, sea and air bringing the whole of the UK and Europe within fast and easy reach.

Mid Glamorgan offers unbeatable financial incentives; the largest range of sites & industrial property in Wales and opportunities for a superb lifestyle in an attractive environment.

Make the right move. Find out how

you can join the growing number of successful companies who have chosen Mid Glamorgan for a new start-up, expansion or relocation project. Clip the coupon below or telephone our 24 hour Enquiry Hotline today.

CARDIFF
(0222) 820770

Name _____
Title _____
Company _____
Nature of Business _____
Address _____ Tel No _____

Business Development Team, Mid Glamorgan County Council, Greyfriars Road, Cardiff, CF1 3LG.



THE MIDDLE EAST

Japanese suspend debate on sending troops overseas

By Ian Rodger in Tokyo

DEBATE on the controversial legislation that would enable the Japanese government to send troops abroad on peace-keeping missions was suspended yesterday because of a row over whether or not to bring the bill to a vote in a Diet (parliament) committee.

Leaders of the ruling Liberal Democratic party (LDP) have tacitly acknowledged that the bill will fail, and are now seeking discussions with the opposition parties to draft a new bill that will be more widely acceptable.

The LDP does not have an absolute majority in the upper house. Its hopes of picking up support from minor opposition parties for the bill collapsed last week when it won only a slim majority in an Upper House by-election and after public opinion polls showed a clear majority of Japanese people opposed it.

The government introduced the bill in the middle of last month to show that Japan was now willing to share the human as well as financial risks of trying to resolve international crises, such as in the Gulf.

Japan's fear that the sending of troops abroad on peace-keeping missions would be a first step down the slippery slope to militarism. In debates in the Diet, the vagueness of provisions limiting the scope of soldiers' activities became painfully apparent.

LDP leaders had wanted to save at least a bit of face, and so proposed bringing the bill to a vote this week in the Lower House, where it has a comfortable majority. The opposition rejected that, and yesterday even refused to allow it to come to a vote in committee.

With only two days remaining in the current Diet session, the LDP yesterday faced the inevitable. Mr Ichiro Ozawa, the LDP secretary-general and architect of the bill, backing off a parliamentary confrontation, said yesterday that all he wanted was a "thorough discussion" with the opposition parties.

Unwilling to let him off the hook, they demanded that the LDP withdraw the present bill as a precondition to opening talks on discussing the contents of a new one.

The collapse of the bill reflects badly on Mr Ozawa and Mr Toshiki Kaifu, the prime minister. However, repercussions are not imminent, because of the lack of acceptable alternative leaders readily available.

There is probably wide support both in the Diet and in the country for the creation of a force specialised in overseas peacekeeping activities and from which the existing Self-Defence Forces (SDF) would be excluded.

A Japanese contribution to the UN peacekeeping contingent planned for Cambodia is considered desirable.

The LDP hopes to introduce a new bill when the next session of the Diet begins in mid-December.

INTERNATIONAL NEWS



US Marines from the 3rd Tank Battalion practising with their pistols in the eastern Saudi desert

Paris comes under fresh suspicion

By Ian Davidson in Paris

SUSPICIONS that the French government may have made a behind-the-scenes deal with Iraq to secure the release of the 263 French hostages last month have been given a new lease of life by Mr Claude Cheysson, the maverick former French foreign minister.

In an interview with the Figaro newspaper yesterday, Mr Cheysson repeated the official French line that there had been no negotiation and that the release was a unilateral decision by the Iraqi government.

Yet he dropped tantalising hints it might not have been as unilateral as all that, and he remained studiously evasive

on the question of whether he had secretly met Mr Tariq Aziz, the Iraqi foreign minister, shortly before the release. "When I was in government, I learned one thing: that one must never comment on the conditions surrounding the liberation of hostages".

Mr Cheysson went on to assert that all foreign hostages could be released if Iraq were offered a political deal, including a compromise on Iraq's debt to Kuwait, compensation for the oil field at Rumaila and Iraqi access to the Gulf.

Three events are usually cited as indications of French goodwill towards Iraq. The first was President François

Mitterrand's speech to the UN General Assembly on September 24, in which he held out the possibility of a broad-based negotiation after the release of all the hostages and after the withdrawal of Iraq from Kuwait.

Second, the French army contingent in Saudi Arabia was withdrawn slightly further south on October 20, to a position 30 km further away from Iraq. Third, the French government took the opportunity of the release of the hostages, to bring home the remaining French diplomats in Kuwait, a move which left only the US and the UK continuing to man their embassies in Kuwait.

Instead of allowing the International Committee of the Red Cross to look after the interests of some 3,000 foreigners still hiding in Kuwait or detained in Iraq - many of them as "human shields" at strategic sites - Iraq has opted to deal separately with various national Red Cross societies.

Yesterday the British Red Cross announced it had reached an agreement in principle with the Iraqi Red Crescent to allow Britons detained at strategic locations to communicate by message with their relatives at home.

Mr Brant was not optimistic about the prospects for peace when he addressed a news conference in Baghdad yesterday. He said flexibility would be needed by those involved in the Gulf crisis if war was to be avoided.

"I have to say it, but perhaps at the moment there is a little bit more flexibility on the side of the United States than on the side of the United Kingdom," he said.

"The danger of the war does exist and confrontation may start as a result of any wrong interpretation or miscalculation."

Beirut militias given ultimatum

By Greg Hutchinson in Manila

PRESIDENT Elias Hrawi yesterday set a 10-day deadline for Christian and Muslim militias to withdraw from Beirut and permit the reunification of the city as a demilitarised zone, AP reports from Beirut.

Unifying the war-battered capital, divided into Christian and Muslim sectors since April 1976, is a key element in an Arab League-brokered peace plan to end Lebanon's 15-year civil war.

A statement issued after a two-hour cabinet meeting said the final process for creating a demilitarised "greater Beirut" will begin on November 10 and is scheduled for completion on November 19.

The main militias on both sides agreed to withdraw their fighters and weapons from the city after the Syrian army crushed the rebel Christian leader, General Michel Aoun, on October 13. Gen Aoun strongly opposed the peace plan, saying it provided no timetable for the withdrawal of Syria's 40,000 troops.

Yesterday's statement was the first time the government mentioned a deadline for the reunification process that began immediately after Gen Aoun was defeated in a fierce eight-hour battle in which at least 500 people were killed.

The government statement said: "Any attempt to obstruct or stall the process of creating greater Beirut will be dealt

with severely. There shall be no tolerance for Syria Lebanon's main power broker, has pledged to back Mr Hrawi in implementing the peace plan. The president is also trying to rebuild the Lebanese army, for years fractured along sectarian lines.

At present, military officials said, he only had an effective combat force of about 9,000 Muslim troops and relied totally on Syrian muscle.

In the last few weeks much of the Green Line that divided the capital into sectarian cantons has been dismantled and there are no longer any restrictions on travel between the Christian eastern sector and the Muslim west side.

Workers in Japan set for 9.6% bonus

By Ian Rodger in Tokyo

YEAR-END bonuses for workers in Japan's 13 leading electrical companies will rise by an average 9.6 per cent, the companies announced yesterday.

The high rate, which coincides with a deteriorating outlook for business, suggests that concerns over labour shortages and the use of overtime pay in a downturn in conditions.

The powerful electrical industry normally sets the pace for other industries in fixing bonus and wage rates. Other manufacturing industries, already hit by slower business conditions, could have difficulty keeping up.

The 9.6 per cent rise is slightly below last year's 10.6 per cent, but is well above the roughly 4 per cent growth rate of the economy as a whole.

Mr Peter Morgan, of BZW, pointed out that the electrical industry had long been one of the economy's productivity stars. He said the rate of bonus growth suggested labour pressure was peaking, reflecting a downward trend in the ratio of job offers to applicants.

Militants in Kashmir rocket attacks

By K K Sharma in New Delhi

MILITANTS belonging to the Hizbul Mujahideen, a group that wants Kashmir to merge with Pakistan, attacked security forces and an Indian army camp with rockets in several parts of the Kashmir valley yesterday, breaking a month-long lull in hostilities in the disputed state.

The attacks come at a time when political developments in India have weakened the authority of the central government, breaking a month-long lull in hostilities in the disputed state.

Yesterday's assaults may herald a renewed campaign of violence before the winter sets in. Although some buildings in which the security forces were staying were slightly damaged, the militants have yet to master the use of rockets since most failed to hit their target.

The situation in Kashmir remains grim. A night-time curfew in Srinagar, the capital, has lasted more than 11 months and daytime curfews are frequent, with security forces making house-to-house searches in attempts to flush out rebels.

Because of widespread complaints of excesses by paramilitary forces used to make searches the state administration is now relying on the army to carry them out. The complaints are fewer, but the unpopularity of the administration and deep anti-Indian feelings persist.

The problems of the Kashmiris have been aggravated by a strike by more than 150,000 government officials since September 14 to protest against the dismissal of five of their colleagues. Work in government offices has been at a virtual standstill since then.

Pakistan to speed up nuclear programme

By Michael Holman, Africa Editor

A SUCCESSFUL transition to democracy in South Africa might have to include provision for "minority group protection" (as highly relevant to whether or not we are ever going to reach the democracy we are aiming for).

Chief Buthelezi has been meeting politicians and businessmen during a brief visit to London, and will see Mrs Margaret Thatcher, the British prime minister, next week.

Formal constitutional talks are likely to get under way in South Africa in the first half of next year. Chief Buthelezi, who will be one of the central participants, said Inkatha, the predominantly Zulu party, advocated "one South Africa, one sovereign parliament resting on universal adult franchise."

While a bill of rights might provide adequate protection for minorities after "a successful

Buthelezi may seek special rights for minority groups

By Michael Holman, Africa Editor

A SUCCESSFUL transition to democracy in South Africa might have to include provision for "minority group protection" (as highly relevant to whether or not we are ever going to reach the democracy we are aiming for).

Chief Buthelezi has been meeting politicians and businessmen during a brief visit to London, and will see Mrs Margaret Thatcher, the British prime minister, next week.

Formal constitutional talks are likely to get under way in South Africa in the first half of next year. Chief Buthelezi, who will be one of the central participants, said Inkatha, the predominantly Zulu party, advocated "one South Africa, one sovereign parliament resting on universal adult franchise."

While a bill of rights might provide adequate protection for minorities after "a successful

Afrikaner churchmen undermine racists

By Patti Waldmeir in Rustenburg, Transvaal

AFTER 40 years spent providing moral support for apartheid, South Africa's Dutch Reformed Church - the spiritual home of the Afrikaner people - has confessed the sin of apartheid and promised restitution to its victims.

In the emotion-charged atmosphere of the first multi-racial church conference to be held since apartheid split the Christian community, confessions of guilt came hard and fast. Among the 200-odd delegates gathered at a Western Transvaal resort, everyone was sorry for the wrongs of apartheid.

But when the newly-elected moderator of the Dutch Reformed Church, Prof Pieter Potgieter, rose to make a confession of guilt on behalf of the church which arguably helped invent apartheid - and which

found the justification for racial segregation in the Bible itself - the gathering of churchmen was clearly moved. In a society where political and religious values are so closely intertwined, this week's expression of remorse could undermine the strength of right-wing parties which claim their ideology of racial division is sanctioned by scripture. If so, the church's conversion could have a significant impact on South Africa's prospects for a peaceful transition.

The country's leading Anglican cleric, Archbishop Desmond Tutu, was certainly moved by it.

In a voice which betrayed the tears in his eyes, Archbishop Tutu said he had found the experience "in many ways quite shattering". Less than 24 hours earlier, he had heard

another senior Dutch Reformed theologian, Prof Willem Jonker, confess the church's "sin and guilt". Among the black, coloured and white representatives of the other main anti-apartheid churches, the spirit of forgiveness was less in evidence.

"For us, reconciliation without justice, repentance without restitution, those things do not have the ring of truth about them," said Father Augustine Mkhathwa, a leading anti-apartheid churchman.

Delegate after delegate pointed out that the church's nickname - "the National Party at prayer" - is an accurate one. The church's conversion away from apartheid merely parallels that of the party itself, they argue. Both must prove their repentance with concrete deeds of restitu-

tion. Churchmen aligned to the African National Congress (ANC) and other black political groupings believe that restitution should involve the return of land expropriated from blacks and other forms of redistribution of wealth.

Dutch Reformed Church leaders are clearly unwilling to take their repentance quite that far.

Asked for evidence of the church's intention to provide restitution, Prof Potgieter pointed to its decision to call on government to adopt a bill of human rights outlawing discrimination according to race.

But, much like the National Party itself, the church wants to see so-called "group rights" protected in a new constitution. Anti-apartheid delegates see that as a veiled form of discrimination.

Buthelezi may seek special rights for minority groups

By Michael Holman, Africa Editor

A SUCCESSFUL transition to democracy in South Africa might have to include provision for "minority group protection" (as highly relevant to whether or not we are ever going to reach the democracy we are aiming for).

Chief Buthelezi has been meeting politicians and businessmen during a brief visit to London, and will see Mrs Margaret Thatcher, the British prime minister, next week.

Formal constitutional talks are likely to get under way in South Africa in the first half of next year. Chief Buthelezi, who will be one of the central participants, said Inkatha, the predominantly Zulu party, advocated "one South Africa, one sovereign parliament resting on universal adult franchise."

While a bill of rights might provide adequate protection for minorities after "a successful

Germ 'start'

By David Marsh

A GERMAN Ministry official has said that the offer on German farms to take in refugees from the former East Germany is a "start" for negotiations with the German government.

Mr Blumenthal, director of the German government's naturalisation department, said that the offer was a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

He said that the offer was a "start" for negotiations with the German government.

Underlining the gloom over the offer, he said that the German government was not yet ready to accept a "start" for negotiations with the German government.

WORLD TRADE NEWS

Germans see farm offer as 'starting point', says Blewett

By David Marsh in Bonn

A GERMAN Economics Ministry official yesterday indicated that the EC compromise offer on farm support might simply be a "starting point" in farm trade talks. Mr. Blewett, Australia's trade negotiations minister, said.

Mr. Blewett, spokesman for the Cairns Group of agricultural producer-countries, held out this hope for further compromise after talks with the German government. "The proposals advanced by the EC [on Tuesday night] will not be acceptable as a final outcome," he added.

Underlining the continuing gloom over the outlook for farm deal despite the EC proposals, he said: "The Uruguay Round is in huge difficulties."

He said that the EC had to make further progress on access to the EC market for outside agricultural produce. It

also needed to make suggestions on cutting export subsidies - the "most distorting" area of EC farm policies.

Mr. Blewett is leading a delegation from the Cairns Group, including among others Australia, Argentina, Brazil, Canada, and New Zealand, to Europe to stress the need for a Gatt farm deal.

After meeting Mr. Ignatz Kiechle, German agriculture minister, the delegation is travelling to Paris and Brussels today.

Mr. Blewett said other German ministers did not appear to share the economics minister's view that there might be an improvement on the EC offer.

Mr. Kiechle, who has been solidly backing the French line opposing big support cuts for domestic farmers, said the Brussels compromise went far towards avoiding extra bur-

dens for German farmers. The Tuesday night offer was none the less severely criticised by the German Farmers Association yesterday.

The Brussels package was also attacked by the Federation of German Consumer Associations which said that planned extensive support for smaller producers would make EC farm policies "even more wasteful than before".

Mr. Charles Mayer, the Canadian Grain Minister, who was accompanying Mr. Blewett at a press conference yesterday, denied that the Cairns Group wanted to eliminate all EC farm support.

But the EC had to go much further in "set aside" programmes which would pay farmers no longer to use land to farm surplus products.

US delays Gatt rules waiver on E Europe

By William Dullforce in Geneva

THE US yesterday delayed approval by the General Agreement on Tariffs and Trade of the two-year waiver from Gatt rules that the European Community is seeking for trade between the former East Germany, the Soviet Union and east European countries.

Separately, it urged bilateral talks on the EC's recently-imposed ban on imports of pork and other fresh meat from the US. Consultations are usually the prelude to a request that Gatt settle a dispute.

Until the end of 1991, Brussels is applying duty-free quotas to goods imported to the former East Germany

under earlier bilateral agreements with east European countries.

Immediate application of EC trading rules could accelerate factory closures and unemployment in the exporting countries, the EC Commission said.

The Commission asked the Gatt council to approve a waiver from Gatt's non-discrimination obligation. The US, backed by Australia, Canada and Hong Kong, asked the council first to set up a working party to examine the effects of the measures on non-EC trading countries, arguing that the effects could be significant.

The council chairman will try to set-

tle the matter before the meeting of Gatt members in the second week of December.

Mr. Rufus Yerxa, deputy US trade representative, said there was no scientific basis and only the flimsiest justification for the ban on imports of pork from US slaughterhouses from November 1 and of beef from January 1 next year. Last year the US exported some \$12.5m (\$3.4m) in pork products to the EC.

The EC move, coming in the midst of a row over Brussels' failure to table an offer on agriculture in the Uruguay Round trade talks, has been seen as a deliberate provocation. EC officials

deny that there is any connection with the Round.

Brussels charges that US slaughterhouses maintain insufficient hygiene and veterinary control and inadequate post-mortem inspections.

The US and the EC apply different scientific standards. But Mr. Yerxa said 250m people in the US ate meat from US slaughterhouses without being poisoned. Earlier, the EC cut off a large amount of US beef exports with a ban on hormone-treated meat. The US retaliated with sanctions. US beef farming, and EC relaxes beef regime, P 36

Farm deal begs two important questions

By Tim Dickson in Brussels

TUESDAY night's deal on EC farm reform begs two main questions besides the obvious "will they, won't they" in Geneva.

One is to what extent seven special meetings of the EC Council of Ministers over five painful weeks have watered down the Commission's original offer.

The other is why France, latterly the most obstructive of the 12 member states, finally gave the project its reluctant blessing.

Different answers to the first question were provided late on Tuesday night by Mr. John Gummer, UK farm minister, and by Mr. Louis Mermaz, his tough counterpart in Paris, who only took over the reins of French agriculture this autumn.

By reading out large chunks of the two finally-agreed texts which modify the Commission package, Mr. Mermaz sought to give the impression that major concessions had been extracted to protect the interests of the French farmers and other producers.

Mr. Gummer, by contrast, said the original Brussels offer had only been "altered in



minor respects" and observed how "remarkable" it was that "a proposal as radical as this should have come through virtually unscathed".

Such comments are only part of the long EC tradition of finding compromises which all sides can claim (primarily for domestic political reasons) as a victory. The truth is probably somewhere in between.

Certainly it is fair to say the lengthy deliberations have not markedly altered the structure of the EC's offer. As one Brussels-based farm policy expert put it yesterday: "It's rather as though the ministers took hold of the frame-work, rattled it, found some screws loose, and decided to tighten them up."

The political message to other participants in the Uruguay Round - that this is not only the EC's opening offer but pretty near its final offer - is perhaps most significant of all.

Four key issues dominated discussions over the last five weeks:

● Export refunds. The ministers were determined to counter US proposals that these should be reduced faster than internal supports, and nip in the bud any temptation to make these the subject of a specific offer in Geneva.

● Social measures/income support. The Germans were especially keen for Brussels to signal its clear intention that European farmers will not be left to drown.

The general commitment of the Commission to "re-shaping" the Common Agricultural Policy may not be unambiguous, but apart from a promise to boost the set-aside scheme, under which arable farmers are paid to take land out of production, no detailed schemes have been announced.

● Re-balancing. This is the

buzz-word for introducing new EC protection in areas such as oilseeds and cereal substitutes, while ensuring an overall reduction in farm support. An important clause in the original proposal softening this approach, inserted by Mr. Frans Andriessen, EC external relations commissioner, as a symbolic reassurance to the US, has been excluded from the final agreement.

● External protection. This was the issue which went to the heart of the French complaint.

Mr. Mermaz was concerned that in certain extreme cases, the external tariffs which keep out cheaper food supplies from world markets could come down more quickly than internal farm subsidies.

The Commission, and Mr. Gummer, insisted his fears were unjustified, but after numerous forms of words had failed, it was agreed to remove a key paragraph from the original text offering to reduce "tariff equivalents" for most products by 30 per cent.

The amendment shores up a fundamental principle of the CAP, but one which many felt was never being challenged.

Rocard hails EC 'success'

The French Government yesterday welcomed the EC's compromise agreement to cut EC farm supports, William Dawkins reports from Paris.

Mr. Michel Rocard, prime minister, said the hard-won agreement was a great success and he was satisfied it included measures to limit the impact on farmers' incomes. Mr. Louis Le Penec, government spokesman, declared:

Mr. Louis Mermaz, agriculture minister, was also content Paris had won the guarantee it had sought to ensure EC farmers would continue to receive preferential access to EC markets, whatever final agreement was reached in the Uruguay Round talks. Mr. Mermaz thought this a substantial success, Mr. Le Penec added.

French farmers heaped bitter criticism on a European Community proposal to cut farm subsidies and threatened protests in two cities, hours after politicians lauded the plan as a victory for European farming, Rocard adds.

"This is excessively bad for the future of European agriculture," Mr. Raymond Lacombe, president of the French national farmers' union.

Taiwan to promote trade with Moscow

TAIWAN is hoping to barter consumer goods for Soviet raw materials to substantially boost trade between the two countries, economic officials said on Tuesday. Reuters reports from Taipei.

"The Soviet Union is short of foreign exchange and the only way to boost trade with Moscow is through barter trade," Chiang Ping-kun, vice-economic minister said in an interview.

He said the Soviet Union had experience bartering with eastern European countries but Taiwan was new to the idea of swapping one type of goods for another of equivalent value.

"It's all new to us," Chang said. He said the Economic Ministry, the Board of Foreign Trade and Taiwan's China External Trade Development Council (Cetra) were all scrambling to figure out the mechanics of the barter process.

But hopes are high, because Taipei could supply consumer goods while Moscow could offer materials, including lumber, cotton, coal, oil, steel and iron and other minerals, officials said.

Mr. Vincent Slew, economics minister told reporters on Monday that Taiwan businessmen could use Swiss or Austrian banks as intermediaries.

Both Taiwanese and Soviet traders could open letters of credit through these banks and then arrange the barter deal.

Another possibility would be for Taiwan's large state enterprises to purchase Soviet raw materials and then make reshipment in consumer goods from private Taiwanese manufacturers.

Taiwan's mounting "Soviet Fever" was raised another notch last week with the visit by Moscow Mayor Gavril Popov to Taipei, the highest Soviet dignitary ever to visit the island.

A three-man trade delegation from the Soviet Union is now in Taiwan with a shopping list worth about \$100m for goods ranging from computers to electric appliances and textiles.

Taiwan's two-way customs-cleared trade with the Soviet Union rose to \$77m in the first nine months of 1990 from \$55m in the same period last year, Lee Chang-lu, deputy director of the Board of Foreign Trade, said in an interview.

The figure is expected to reach \$100m this year, up from last year's \$75m, he said. "I believe our trade with the Soviet Union could double next year or even more if we could do barter trade," he said.

Italians to build L100bn N Sea rig

By John Wyles in Rome

A L100bn (\$45m) oil and gas production platform weighing 11,000 tonnes, to be operated in the North Sea's Scott field, will be the biggest ever installed as a single structure, the Italian manufacturers, Bellini, said yesterday.

The Mantova-based company has been given the construction contract by a consortium headed by Amerasia Hess. Instead of the platform being assembled on site in the production field, it will be put together at the company's Taranto facility in the south of Italy, shortening the manufacturing time. Oil and gas extraction from the platform is due to start in 1993.

Finns resume payments for Soviet trade

THE Bank of Finland has resumed payments in its barter-style clearing trade system with the Soviet Union, it said yesterday. They had been suspended for almost a week because of confusion over Moscow's new exchange rate system. Reuters reports from Helsinki.

The bank also quoted a rate for the so-called clearing rouble for the first time since last Wednesday. The payments and quotation were halted last Thursday when the Soviet state bank quoted a "commercial rate" as well as the previously-quoted official rate and tourist rate, but did not indicate which the Bank of Finland should use for trade.

"Until further notice, the basis of quotation will be the so-called official rate quoted by the Soviet state bank," the bank said. The head of the bank's bilateral trade department, Mr. Karl Holopainen, who held talks in Moscow earlier this week, said: "The payments go on. They have resumed at the official rate". Finnish exporters could be waiting for some marks 30m (\$4.2m) in payments but Mr. Holopainen added: "I don't think so far it has been reflected in the flow of goods".

Under the clearing payments system, each country's central bank pays its own exporters and the trade is meant to balance.

In the first nine months of 1990, some 75 per cent of Finnish exports to the Soviet Union had been paid for in clearing roubles and the rest in freely convertible currencies. Moscow has said it wants to abandon the clearing system in favour of trade in convertible currencies.

A senior Finnish Trade and Industry Ministry official said this week that Finland had suggested a transition of one or two years in the transfer to free currency trade.

ADB approves SDR107m farm loan for Pakistan

By Greg Hutchinson in Manila

THE Asian Development Bank (ADB) has approved an SDR 107.63m (\$78m) loan to Pakistan for the country's more-than-\$2bn (\$1bn) agricultural credit project.

The ADB interest-free loan will come from the bank's Asian Development Fund, with a term of 35 years, including a grace period of 10 years, at a service charge of 1 per cent a year.

The ADB loan will be re-lent by the government to the Agricultural Development Bank of

Pakistan, the nation's largest specialised financial institution, the ADB said.

The agricultural credit project involves agricultural credit operations, new farm credit schemes, agricultural credit research, computerisation of land records, and institutional development assistance. Joining the ADB in providing foreign exchange funding are the World Bank, lending \$150m, and the International Fund for Agricultural Development, contributing \$25m.

Union Carbide plant planned for Canada

UNION CARBIDE Corporation said it formed a joint venture with three partners to build a new plant in Alberta, Canada, for C\$350m (\$303m), AP-DJ reports from Danbury.

The new plant is expected to manufacture 300,000 tons of ethylene glycol per year when it is fully operational. Start-up is scheduled for late 1994.

The joint venture partners are Union Carbide Chemical and Plastic, Far Eastern Textile, based in Taiwan; Mitsui, based in Japan; and Oriental Union Chemical Corporation, based in Taiwan. Union Carbide will own 50 per cent of the venture, and the other three partners will own the remaining 50 per cent of the venture equally.

South Korean communist exports rise

SOUTH KOREA'S trade with communist countries increased to \$3.77bn in the first nine months of this year, up 23.7 per cent over the same 1989 period, a Trade Ministry spokesman said. Reuters reports from Seoul.

Seoul's exports to the Soviet Union, China and other communist nations totalled \$1.78bn in the January-September period, while imports were \$1.99bn.

The figures accounted for 3.9 per cent of South Korea's overall trade with foreign nations, against 3.4 per cent a year earlier.

South Korea's trade deficit with communist countries fell to \$210m in the nine months from \$308m a year before.

Save £30
every time you
fly to Glasgow,
Edinburgh
or Belfast.

PHARMACEUTICALS

The Financial Times proposes to publish this survey on:

21st November 1990

For a full editorial synopsis and advertisement details, please contact:

BILL CASTLE
on 071-873 3760

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

Research shows that most business trips last up to 3 days, and generally happen at a moment's notice, any time of the day or week.

That's why at British Midland we offer a flexible, value for money, 3 day Executive fare saving £30 off the full Executive fares every trip you make between Heathrow and Glasgow, Edinburgh or Belfast.

Not, of course, that there's anything

remotely cut price about our renowned Diamond Service, which has yet again helped us win the Best Domestic Airline award.*

If you need any further incentive to fly with British Midland, you might consider the benefits of membership of our new Diamond Club. Benefits which are designed to minimise the hassle and maximise the convenience of business travel.

Competitive fares, award winning service and a club geared to the needs of the regular business traveller.

More and more proof that British Midland is the alternative worth thinking about.

Seriously.
Diamond Service
British Midland
THE SERIOUS ALTERNATIVE

FOR FURTHER INFORMATION CONTACT YOUR TRAVEL AGENT OR PHONE 071-589 5888

*Executive Travel Awards 1990.

US MID-TERM ELECTIONS

Money and TV overwhelmed the 'kick 'em out' mood among electors, writes Lionel Barber

Voters plump for the devils they know

By Lionel Barber in Washington

IN THE run-up to the mid-term elections, most surveys showed that voters were more cynical and more disillusioned with the politicians than at any time since the Watergate scandal. But in the end, they voted overwhelmingly to re-elect the same old faces to the House of Representatives and the Senate. The minuscule turnover in Congress means familiar faces will be in charge or in positions of seniority on Capitol Hill: Senator Strom Thurmond of South Carolina, 87, will re-occupy his ranking seat on the judiciary committee; Senator Claiborne Pell of Rhode Island, 71, first elected in 1960, will still chair the foreign relations committee; and Senator Jesse Helms of North Carolina, 69, will remain a conservative thorn in the side of the administration for six more years.

The high re-election rate means a net gain for the Democrats of one seat only in the US Senate; in the House, Republi-

US CONGRESS

THE SENATE	REPUBLICAN	DEMOCRAT
44 (45)	56 (55)	
THE HOUSE OF REPRESENTATIVES	REPUBLICAN	DEMOCRAT
167 (176)	267 (258)	

The rule that well-financed House and Senate incumbents are virtually unbeatable in an age dominated by television still holds as Democratic presidential hopefuls such as Mr Sam Nunn and Mr Al Gore can testify; but there were notable exceptions, notably in Minnesota, where Senator Rudy Boschwitz, a middle-of-the-road Republican and strong supporter of Israel, lost to Mr Paul Wellstone, a former academic who used humour as his most powerful weapon.

The savings and loan scandal had an impact, too. In Oregon, Mr Denny Smith, a five-term Republican and former Vietnam combat pilot linked to S&L money, went down in defeat. So too, did Mr Charles Pashayan, a six-term Republi-

can from California who took money from Mr Charles Keating, the former chairman of Lincoln Savings and Loan who is on trial for criminal fraud. These results suggest that the "Keating Five" Senators John Glenn, John McCain and Dennis DeConcini, Alan Cranston and Don Riegle (chairman of the Senate Banking committee) were extraordinarily fortunate not to be standing for re-election this year. On the other hand, all five face further scrutiny before the Senate Ethics committee. Informed bets suggest that Mr Cranston, 76, will be advised to step aside as Senate Democratic whip rather than stand for re-election in the 102nd Congress.

Stepping down as whip could be the prelude to Mr Cranston's announcement that he will not stand for re-election in California in 1992. This would open up a much-coveted seat in addition to the seat left vacant by Republican Senator Pete Wilson who won the governorship of the Golden State on Tuesday. Mr Wilson has the power to appoint a replacement, who will then be forced to stand for re-election in 1992 and 1994.

Big Green is a big flop as environment issues lose favour

By Lionel Barber

THE environmental movement suffered big setbacks as voters balked at spending money on new programmes with a recession looming. In California, voters rejected by a two-to-one margin Proposition 128, the citizens' initiative known as "Big Green". Backed by Hollywood stars, it would have enforced sweeping new regulations on timber cutting, pesticides, off-shore oil-drilling and petrol emission standards.

Elsewhere, measures backed by environmentalists to regulate land use and pollution lost in Washington, Oregon, and Missouri. A \$197m bond issue to pay for new "green" projects failed in New York.

Despite reports of deep frustration and alienation in the electorate, voters seemed selectively. The most striking expression of discontent was the support for limits on the length of time politicians can serve in office adopted in California, Colorado and Kansas.

The California provision is particularly severe. It means that state assemblymen will be able to serve only three terms (six years), while state senators will be limited to two terms (eight years).

Mr Lewis Usher, co-sponsor of Proposition 130, predicted that the California voters would create a nationwide crusade — just like the tax cutting Proposition 13 paved the way for the national tax revolt which helped Mr Ronald Reagan become president.

Massachusetts voters turn against abrasive Democrat

By Martin Dickson in New York

THE Republican party captured the governorship of Massachusetts for the first time in 20 years as Mr William Weld swept to victory on a tide of economic anger, combined with voter aversion to the extremely abrasive character of the Democratic contender, Mr John Silber.

With just over 90 per cent of precincts reporting, Mr Weld, from an old New England family, had captured 52 per cent of votes, to 48 per cent for Mr Silber, the conservative president of Boston University.

However, the voters also rejected, by 60 per cent to 40 per cent, a controversial tax roll-back plan which was supported by Mr Silber. The plan would have put state taxes back to their 1989 levels.



Silber: disadvantages

Mr Silber, the Democrat contender, overcame some of these disadvantages, since he was a political outsider standing for office for the first time and could distance himself from the party hierarchy. However, his abrasive manner, reputation for dictatorial style, and his controversial policy statements — known as Silber shockers — divided the electorate.

In the event, his character seems to have lost him the election. One exit poll found that those who backed Mr Weld because they liked him were marginally outnumbered by those who said they supported him to stop Mr Silber.

gave the Republicans their best chance of the governorship since Mr Francis Sargent won in 1970. Many voters felt betrayed by Mr Michael Dukakis, the outgoing governor, who stood for president in 1988 just as the local economy was starting to nose-dive.

Falling share of poll takes shine off Cuomo victory

By Martin Dickson in New York

MR Mario Cuomo, a potential Democratic contender for the US presidency in 1992, was easily re-elected to a third term as governor of New York state.

However, his share of the poll was well below expectations and his victory was soured by voters' rejection of an environmental fund-raising measure which he had strongly backed.

Analysts said the result showed rising dissatisfaction among voters over the state's severe economic and budgetary problems, which are expected to worsen next year. The scale of these difficulties, and a further deterioration in his electoral standing, might lessen the chances of Mr Cuomo running for the presidency.

choice by the Republican party after 19 other potential candidates had turned down the seemingly impossible task of defeating Mr Cuomo. But Mr Rinfret and his party fought a bizarre campaign, spending much time fighting among themselves over the financial and political backing Mr Rinfret was receiving.

With a Cuomo victory certain, the main questions left for election night were the size of his majority and whether the Republicans would suffer the embarrassment of being beaten into third place by Mr Herbert London, candidate of the small Conservative party.



Democrat Ann Richards, who won the Texas governorship

With 98 per cent of precincts reporting, Mr Cuomo had 53 per cent to Mr Rinfret's 21 per cent and Mr London's 20 per cent. Mr Cuomo's tally was 12 percentage points lower than the 65 per cent he took in the 1986 gubernatorial race. Voter turnout this time was slightly lower than the 53 per cent recorded in 1986, itself the lowest for at least 50 years.

The electorate rejected by 51 per cent to 49 per cent an initiative which had been strongly backed by Mr Cuomo and which would have authorized the state to borrow nearly \$2bn for various environmental projects.

The Democrats, who control the state House of Representatives, failed to capture control of the state Senate from the Republicans on the coast-tails of Mr Cuomo's victory.

The results show that Mr Cuomo and the New York Democrats have not been immune to the tide of voter dissatisfaction sweeping the recession-hit north-east as taxes rise and government budgets are slashed. Dissatisfaction may not yet be as great in New York as New England, but if Mr Cuomo decided to run for president, a much harsher and more sustained light would be turned on his record.

Losses mar Democrat delight in sun-belt

By Peter Riddell

THE 36 state governorships up for election on Tuesday were the big prizes and the outcome was mixed for both parties.

The Democrats were clearly delighted with capturing two of the three big sun-belt states — Florida and Texas — as well as Oklahoma, Kansas, Rhode Island and Nebraska. But they suffered losses in the north-east and mid-west, notably in Massachusetts, Vermont, Connecticut (all cases where incumbent Democrats had retired), Ohio, Michigan and Minnesota.

Overall, with Arizona still undecided and a run-off expected, the Democrats now hold 28 governorships, including nine not up on Tuesday, compared with 29 now. The Republicans lost two, down from 21 to 19. This net balance reflects six Democratic gains, five Republican ones and two gains by independents, former governor Wally Hickel in Alaska, and ex-US Senator Lowell Weicker in Connecticut.

First socialist elected to Congress in 60 years

By Barbara Durr in Chicago

REPUBLICAN Mr Jim Edgar narrowly won the Illinois governorship, defeating Democrat Mr Neil Hartigan. But while Republicans held onto the statehouse, Mr Edgar succeeded Mr James Thompson who is retiring after 14 years.

Democratic Senator Paul Simon coasted to an easy re-election over Republican Mrs Lynn Martin.

Anti-tax sentiment ran high elsewhere in the country, but in Illinois the losers, Mr Hartigan and Mrs Martin, were the candidates who had made pledges against higher taxes.

away from the multinational corporations and the wealthy and gives it back to the people where it belongs," Mr Sanders told jubilant supporters.

The former mayor of Burlington, who ran as an independent, becomes the first socialist in Congress for more than 60 years.

The campaign of incumbent Mr Peter Smith went into a nose-dive after he was the first rank-and-file member of Congress to support publicly the original federal budget reduction proposal.

Mr opponent has been able to ride a rising tide of frustration in government," he said.

Illinois voters split their tickets

By Nancy Dunne in Washington

IT all ended on Tuesday night for Mr Marion Barry, the one-time "mayor-for-life" of the US capital. His final attempt to hang on to power as a Washington DC city councilman resulted in humiliating defeat.

Running for one of two council seats available to him in a city-wide election, he captured only 17 per cent of the vote.

Nowhere else in the country did US voters move so convincingly to "throw the rascals out." Most of the city council incumbents had already lost in the primaries; in another upset a longtime member of the board of education also lost.

Facing a six-month jail term for cocaine possession, the mayor, who sought to excuse himself on grounds of alcoholism, will have to forego what may be his primary addiction: power, high living and the trappings of office.

He carried only one of the city's eight wards, the one with the highest percentage of poor and black voters. It was the underclass mayor promised but failed to help and who, in the end, seemed most willing to forgive his lapses.

In his place, the voters chose by an overwhelming 98 per cent Mrs Sharon Pratt Dixon, a forceful former executive of the local electric power company, whose promise to "clean house" in the city's notoriously feeble government won the backing of white voters and the large middle class black population.

Mrs Dixon achieved victory over one of Mr Barry's former police chiefs, Mr Maurice Turner, a black registered Republican. She will now have the unenviable job of struggling with what may be a \$100m (\$23m) budget deficit.

Bush for a cabinet post, as has been widely rumoured.

In contests in Cook County, the populous area surrounding the city of Chicago, the recently formed black-led Harold Washington Party failed to make its promised inroads against the Democratic party machine.

The Democratic candidate of the Washington party had most targeted, Mr Cecil Carter who was standing for Cook County attorney general, lost to Republican Jack O'Malley by an overwhelming margin.

Both Mr Edgar and Mr Simon possess a solidity that seems to have appealed to voters fed up with electioneering razzamatazz. Both emphasized education, which has been a top issue in the state. For a Republican, Mr Edgar won an unusually high percentage of votes in Chicago, considered a

Democratic party stronghold. Across the state, he took an extraordinary slice of the black vote, which has traditionally been loyal to the Democrats.

While voters statewide split their tickets between the two parties, the defection of so many traditionally Democratic party voters is expected to cause some soul-searching in the party.

Mr Simon, who had been a sure bet, trounced Mrs Martin with a two-to-one margin, but said that he would vote to confirm his opponent if she were nominated by President George

FINANCIAL
Hea
resis
By Lionel Barber
MR William
abrasive co
to head the
tion's self-s
has resigned
Mr Barne
comes at a c
campaign
tion and ch
among Ameri
old associat
his job is de
Reagan adm
new was rap
ine up what
described as
hensive led
The plan
September
increased
penalties for
incentives
countries in
duration. It
egy of contain
emphasis on
Quebec
keep li
QUEBEC'S
Robert Bour
Jacques Par
National Asse
that Quebec
economic link
Canada or m
cal relationship
tated in 199
been written
The Stat
mission has
ings to clari
They want
eremony of
radical.
Hollywo
A FIRE
Universal Stud
destroying a
the world's b
ing complex
the sets of th
and Back to
reports from
The fire, wh
fighters the
also demolis
in the Academy
Develop
of this
Speaker
Senator
Minister
Profess
State Pro
USSC
Ing Paol
Field Aut
Sir Alan
John Mac
Dr France
Mr Viktor
The USSR
Dr Sergio
Banca Com
Mr Ferenc
Minister of
La Rep
A limited
EUROPE
BUSINESS
-Business
FT

AMERICAN NEWS

Head of US war on drugs resigns, saying job is done

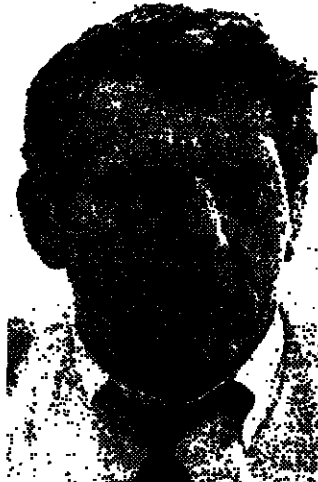
By Lionel Barber in Washington

MR William Bennett, the abrasive conservative chosen to head the Bush administration's self-styled war on drugs, has resigned, the White House announced yesterday.

Mr Bennett's departure comes at a critical point in the campaign to reduce drug addiction and casual drug use among Americans, but he has told associates that he believes his job is done.

Education secretary in the Reagan administration, Mr Bennett was responsible for drawing up what the administration described as the first comprehensive federal drug strategy.

The plan, first put forward in September 1989, involved increased spending, heavier penalties for casual users, and incentives to drug producer countries in Latin America to clamp down on narcotics production. It was largely a strategy of containment, with heavy emphasis on law and order.



Bennett: abrasive style

His claim that the tide has turned in the drug war is controversial. Middle-class use

appears to be declining, but homicides and drug-related violence in the inner cities, particularly among blacks and minorities, remains intolerably high, local elected leaders say.

Moreover, treatment for the more than 6m addicts in the US still ranks below traditional law enforcement and interdiction efforts.

Mr Bennett, whose ego never quite recovered from Mr Bush's decision not to make him a full member of the cabinet, often confessed that he was frustrated by battles within the bureaucracy. He soon fell foul of Mr Richard Thornburgh, US attorney general, who resisted his attempts to carry out his designated job of "drug co-ordinator" of the more than 30 federal agencies involved in combating drugs.

The White House has reportedly failed to find a successor to Mr Bennett.

Venezuelan officials resign over bank loans

By Joseph Mann in Caracas

TWO officials responsible for regulating sections of Venezuela's financial system have left their jobs after admitting they received bank loans at interest rates far below prevailing commercial rates.

The departure of the two Finance Ministry officials, plus the abrupt resignation of another official reported yesterday, comes at a critical moment during a bitter fight to control one of Venezuela's largest commercial banks and may have been leaked to damage one of the parties involved.

Mr Juan Ramirez Giraud, formerly superintendent of insurance and a long-time finance ministry official, was forced to resign after a Caracas newspaper revealed on October 30 that he received a \$180,000 loan from a Venezuelan commercial bank this year at a 12 per cent annual interest rate, when commercial rates were over 30 per cent.

Mr Francisco Javier Hernandez, superintendent of savings and loan associations, has also handed his resignation to the minister of finance, saying he had accepted a similar credit from a financial institution.

Although controversial, the practice of providing or receiving loans to politicians or officials under highly preferential terms is not illegal under Venezuelan law.

A Caracas daily newspaper, El Universal, reported yesterday that the head of the National Securities Commission, which oversees transactions of stocks and bonds, also resigned. The report could not immediately be confirmed.

The former superintendent of insurance obtained his credit from Banco Progreso, a commercial bank that is part of Venezuela's Latinoamericana financial group. The group, controlled by Mr Orlando Castro, a Cuban immigrant, has been trying to gain a seat on the board of Banco Venezuela, one of the country's largest commercial banks. By linking Mr Castro's bank to the loan scandal, someone may be trying to damage his takeover effort.

Quebec will keep links

QUEBEC'S Liberal Premier Robert Bourassa and Parti Québécois opposition leader Mr Jacques Parizeau have told a National Assembly commission that Quebec will retain basic economic links with the rest of Canada no matter what political relationship might be negotiated in future. Robert Gibbons writes from Montreal.

The Belanger-Campeau Commission has begun public hearings to clarify what constitutional status Quebec people want. They may push for "sovereignty" or something less radical.

Fujimori moves to end monopolies in Peru

By Sally Bowen in Lima

PRESIDENT Alberto Fujimori of Peru took his policy of opening up the economy a stage further with the publication this week of a decree aimed at eliminating all public and private monopolies.

Big state enterprises, such as the monopolistic reinsurance company Reaseguradora Peruana and Sider-Peru, the state steel company, will lose their dominant positions.

In cases where free competition is restricted by current

market or macro-economic conditions, the decree provides that the state may grant tariff-free access for goods, services and capital. Until freedom of competition is achieved, the state may also fix prices in certain markets.

The temporary 10 per cent surcharge on the two higher import tariffs (the 25 and 50 per cent brackets), in force since September 22, was also officially eliminated in Tuesday's decree.

Hollywood studios are damaged by blaze

A FIRE raged through Universal Studios yesterday, destroying about one-third of the world's biggest movie-making complex and wiping out the sets of the films Dick Tracy and Back to the Future. Reuters reports from Los Angeles.

The fire, which took 400 firefighters five hours to put out, also destroyed the set featured in the Academy Award-winning

movie The Sting. At least six acres of the 30-acre studio were destroyed by the blaze, fanned by 35 mph winds.

Studio officials estimated the blaze, which could be seen for miles around, caused tens of millions of dollars worth of damage.

There were no reports of injuries. The cause of the fire

was not immediately known. The officials said the building destroyed by the fire were all made of wood and "went up like matches".

A large area of "Universal City" was evacuated. Patrons of cinemas and restaurants within the city, as well as residents and studio workers, were herded to safety by police and firefighters.

TODAY'S APPOINTMENTS ARE YESTERDAY'S OPPORTUNITIES.

See the Top Opportunities page in tomorrow's FT.



IRELAND

The FT proposes to publish this survey on December 18 1990. It will be of particular interest to the 27% of Managing Directors and Chief Executives throughout Europe who are regular FT readers. If you want to reach this important audience, call Charles Blandford, Mac Publishing, 44 Leinster Road, Dublin 6. Tel 0001 966000 Fax 0001 964962 or Kirsty Saunders on 071 873 4823 or fax 071 873 3079.

FT SURVEYS



entidad binacional yacyretá AGUAPEY AND TACUARY BROOKS PROTECTION WORKS.

INTERNATIONAL PUBLIC BID. CONTRACT Y-C2.

Entidad Binacional Yacyretá (YACYRETA BINACIONAL ENTITY) calls for International Public Bid to contract completion of Agapey and Tacuary Brooks Protection Works, being carried out on the right side of Paraná River in the Republic of Paraguay. Contract Y-C2.

There may participate in this Bid any Joint Ventures constituted by domestic (Argentine and Paraguayan) companies, associated with foreign companies, of proven technical expertise and capability to complete works similar to those hereby being subject to Bid, which companies should also show such juridical, economic, and financial capacity, and such equipment as are required by the Contract Documents. Tenders shall include financing for a hundred per cent of all currencies of the Bid, including the national Paraguayan and Argentine currencies. This Call is opened to all Contractors and Suppliers from the member countries of the IBD and the IBRD, from Switzerland and from Taiwan (China).

Within these bidding proceedings, the Entidad Binacional Yacyretá shall make a preselection of bidders, by the two envelope simultaneous submission system. Interested parties may acquire Y-C2 Contract Documents the offices of Entidad Binacional Yacyretá, located at Avda. Madero 942, 20th. Floor, (Technical Department), Buenos Aires, Argentine Republic, and at Humaitá N° 145, 12th. Floor, Asunción, Republic of Paraguay, as from October 29, 1990, at the price of US\$ 500.00 each copy. Tenders shall be received at main office of Entidad Binacional Yacyretá, Technical Department, Villa Permanente, Ituzingó, Province of Corrientes, Argentine Republic, up to January 7, 1991 at 03.00 p.m., whereat envelope Nr. 1 shall be opened before any attending interested parties, then the pertinent record shall be drawn.

AV. MADEIRO 942 - CP 1106 - CAPITAL FEDERAL - REP ARGENTINA HUMAITA 145 - ASUNCION - REP. DEL PARAGUAY

FINANCIAL TIMES CONFERENCES

EUROPEAN BUSINESS FORUM

— Business in Central & Eastern Europe

26 & 27 November, 1990 — Rome

Developments in the Soviet Union and Central Europe will provide the focus of this high-level Financial Times conference.

Speakers taking part include:

Senator Dr Guido Carli*
Minister of the Treasury, Italy

Ambassador Renato Ruggiero
Minister of Foreign Trade, Italy

Professor Ivan D Ivanov
State Foreign Economic Commission
USSR Council of Ministers

Dr Václav Klaus
Minister of Finance, Czechoslovakia

Ing Paolo Cantarella
Fiat Auto

Mr Horst G Krenzler
Commission of the European Communities

Sir Alan A Walters
John Hopkins University

The Rt Hon Sir Frank Cooper GCS CMG
N M Rothschild & Sons Ltd

Dr Franco Nobili
IFI

Dr Eberhard von Koerber
ABB Asea Brown Boveri Ltd

Mr Viktor V Gerashchenko
The USSR State Bank (Gosbank)

Ing Sergio Pininfarina
Pininfarina SpA

Dr Sergio Siglienti
Banca Commerciale Italiana SpA

Dr Axel Lebahn
Deutsche Bank AG

Mr Ferenc Rabár
Minister of Finance, Hungary

Professor K Lutkowski
Adviser to the Minister of Finance, Poland

A Financial Times International Conference
in association with

La Repubblica/L'Espresso and ABI (Italian Bankers' Association)

A limited amount of exhibition space is available at the conference.

*Subject to final confirmation.

EUROPEAN BUSINESS FORUM

— Business in Central & Eastern Europe

☐ Please send me further details.
☐ I am interested in exhibiting at the conference.

FT A FINANCIAL TIMES INTERNATIONAL CONFERENCE

Financial Times Conference Organisation
126 Jermyn Street, London SW1Y 4AU
Tel: 071-925 2323. Tlx: 27347 FTCONF G. Fax: 071-925 2125

Name _____ Dept. _____
Position _____
Company/Organisation _____
Address _____
Post Code _____
Tel _____ Tlx _____ Fax _____
Type of Business _____

CLRH-A



A ROWING~BOAT FOR A LIQUEUR. (POSSIBLY THE BEST SWAP IN HISTORY.)

A red-faced English officer busts into the little bus. "We have found your boat, MacKinnon! You will not be in prison!"

There was no fear in the old clan chief's heart, only pride. And in his plaid, a strange gift from the royal rebel he had spirited to safety.

MacKinnon survived the dungeon and so did his

reward: the recipe for Prince Charles Edward Stuart's personal liqueur.

The drink that became Dnambuis.

To this day, only one MacKinnon in each generation knows the formula.

He will confide to the use of various rare 15 year old malt whiskies.

He will reveal that Dnambuis is sweet and mellow on its own, slightly drier over ice and a match for most mixers.

But ask him about a certain secret herbal essence and he'll be rather more forthcoming.

He'll tell you to go and jump in a loch.



UK NEWS

MAIN POINTS

Light workload may herald poll

THE Queen's Speech identifies three main themes in a light legislative programme for what could be the final session of this parliament. These are a comprehensive shake-up of the transport system, a crackdown on crime, and a strengthening of parental responsibility.

Reforms in road traffic law

Transport: A Road Traffic Bill will reform road traffic law by introducing much tougher measures for bad driving and implementing new traffic management and parking measures for London. A Trust Ports Bill will convert the ports presently run as trusts into private companies. The Severn Bridges Bill will enable a private consortium to design, build, finance and operate a second road crossing of the Severn estuary.

Tough law for drug traffickers

Criminal justice: A bill designed to make the punishment fit the crime will empower crown courts to impose longer sentences on a persistent violent or sexual offender than might be justified by the scale of the immediate offence. The government also plans to tighten up action to deal with drug traffickers and introduce tight controls on legitimate drugs capable of misuse.

New code on teachers' pay

Teachers' pay: Local authorities are to be given a new right to opt out of national pay bargaining and to set their own salary scales, thus enabling them to compete for teachers in areas of shortage.

Planning to be more effective

Planning: There will be better provision for those whose properties are being bought under compulsory purchase orders, and the town and country planning system will be made more effective.

More aid for urban poor

Inner cities: More help is promised for inner cities to give a boost to the programme launched in 1987. Some £2bn has been spent so far on projects but the programme has been badly hit by the property slump and high interest charges.

Agency for errant fathers

Parental responsibility: A bill will propose the setting up of an agency to track down errant fathers to compel them to pay maintenance to support their abandoned children. Provisions will include deducting cash from their wages.

THE QUEEN'S SPEECH AND COMMONS DEBATE

Thatcher launches defence of policies and leadership

By Ivor Owen, Parliamentary Correspondent

IN A CLEAR-CUT challenge to her critics on both sides of the House of Commons, Mrs Margaret Thatcher yesterday underlined her readiness to fight to hold on to her office as prime minister, to preserve sterling and to authorise the use of force to expel the Iraqi aggressors from Kuwait.

The prime minister - speaking after the annual Queen's Speech to the joint Houses of Parliament, which outlines the government's legislative programme for the next political session - told the Commons that time was "running out" for President Saddam Hussein of Iraq.

To cheers from her supporters, the prime minister insisted: "The implacable message from this House must be - either he gets out of Kuwait soon, or we and our allies will remove him by force, and he will go down to defeat with all its consequences."

In grim tones which emphasised the increasing importance she attaches to the time factor, Mrs Thatcher said: "The hour has been warned."

She delivered what some MPs seemed to regard as a virtual ultimatum to President Saddam Hussein in responding to a sustained attack by Mr Neil Kinnock, the Labour opposition leader.

Mr Kinnock focused his criticism on divisions in the government's ranks caused by Mrs Thatcher's stand at the recent European Community summit meeting in Rome, where she risked isolating Britain from her EC partners by her reluctance to set a date for the next stage of European monetary and political union.

Tory backbenchers tried to



The prime minister issued a defiant message to her opponents led by Labour leader Neil Kinnock



disrupt Mr Kinnock's speech when he quoted the resignation letter of Sir Geoffrey Howe, the former deputy prime minister, to illustrate why he considered Mrs Thatcher "unfit" to represent Britain in the councils of the EC.

Mr Kinnock suggested the prime minister was incapable

of making the European alliance Britain needed and enabling the country to retain a position of influence in the community.

Defending the stand she took in Rome, the prime minister insisted that Britain would not secure the type of European Community it wanted by a policy of always "going along" with what others proposed simply for fear of being left out.

When she forecast that solutions would be found which would enable all members of the Community to go forward together, a Labour backbencher suggested that this implied she intended to resign.

Amid cheers and laughter from her supporters, the prime minister retorted: "I do not think you should ever hope for that."

Mr Paddy Ashdown, leader of the opposition Liberal Democrats, demanded Mrs Thatcher's resignation and said her government had run out of ideas.

"Britain needs a Government with a clear vision about our country's future, and the will to take the tough decisions which will be necessary," he said. "The best thing she can now do is resign. I know she will not do it, but I believe her party will suffer and Britain will suffer if she does not."

Mr Ashdown also criticised her attitude towards the EC, which he said threatened to leave Britain in the slow lane of a two-speed Europe.

"Mrs Thatcher does not do this country any good by giving us a Government that she wants to row us out into mid Atlantic," he added.

Leader, Page 14; Gulf news, Page 4

CANARY WHARF DEVELOPMENT

Europe's tallest building climbs above city skyline



High stakes: the Canary Wharf tower (right) emerges behind the City skyline

THE LONDON skyline is changing. Canary Wharf, the largest office building in Europe has reached its completion height in a controversial new development to the east of the city's financial quarter.

The 600 ft tower, the project's centrepiece, will today be topped out and Olympia & York (O&Y), the development company owned by the Canadian Reichmann brothers, claims it will be the most technologically advanced in London.

It is an unpopular prospect, according to an employee of American Express, which is due to move to the site on the river Thames in the Spring of 1992.

"We are very unhappy about it," the Amex employee says. "It will be terribly difficult to get to. A lot of people are planning to leave before the move."

Views are, however, mixed. Ms Victoria Jones of D C Gardner, a training company based

across the water from the 50-storey tower, says: "It is like entering a new, whole new world. Most people who visit us down here are incredibly impressed."

The Docklands project is nothing less than a new, ultra-modern city - with enough potential space to accommodate two thirds of the workers in the City of London - growing up two and a half miles east of the Bank of England.

Canary Wharf will have more than 10m sq ft by the mid 1990s, equivalent to a fifth of the space in the City.

The developers can argue that there is strong underlying demand for modern office space. Three quarters of offices in London are too old to deal adequately with computer systems and furthermore, many corporations want to bring their operations under one roof.

Tenants also have high expectations of the quality of

Canary Wharf - based on O&Y's other developments such as the World Financial Centre, its huge development off Wall Street. This perception reflected in North American bias of O&Y's clients, which include Morgan Stanley, Credit Suisse First Boston (both of them partners in the project), American Express and Texaco.

But the grandeur of the project has been matched by its problems. So far, Canary Wharf has filled just over half the 4.2m sq ft of space in its first phase and it has not shrugged off the image of a poorly-served, artificial environment in the middle of nowhere.

Uncertainty over the projects future has been compounded by the economic recession, the flagging fortunes of the financial services industry and the growing surplus of office space in Central London.

Vanessa Houlder



View from the top: Eric McGovern, the manager, who says 'the pressure is on'

Builder relishes chance to finish London's tall order

MR ERIC McGovern, the 32-year-old construction manager on the Canary Wharf tower, recalls how he touched the face of the Statue of Liberty when he was in charge of its recent restoration.

"I thought it would be something nobody else would get to do until they refurbish it again," he says.

Such fanciful notions seem out of place for a hard-bitten builder of skyscrapers. It has been his job to build, cajole and occasionally sweet-talk the large number of separate contractors working on the Canary Wharf tower and to ensure everything is completed to plan, on time and to budget.

Previous large buildings Mr McGovern has worked on include a 46-storey tower and 40-storey office block in Manhattan.

He says: "The meter is ticking and the pressure is on from the moment you start to build. Every little delay means the client has to pay that bit more in interest on the money he has borrowed - until the first tenant can move in and the building starts to produce income."

"There are very few occasions in that kind of situation when a sub-contractor can say 'I'm sorry I'm late' without getting replaced. And, yes, we've had to replace some people on the Canary Wharf tower."

He is employed by Lehrer McGovern International, the US construction management company owned by Bovis, British construction group.

Lehrer McGovern took over management of the tower's construction in April this year when only 17 out of the 50 steel-frame floors had been erected in 13 months.

Only about a dozen floors have been completed and the building's stainless-steel cladding had reached the fourth floor.

Since then, the remaining 33 floors have been erected; all the floors have been concreted and cladding has reached the 46th storey. The tower, which was originally planned to have been completed in January next year, will now be finished in April.

"It has been a learning curve for many of the British sub-contractors. No other skyscraper has been built in this country apart from the Nat West Tower and that was completed 11 years ago," says Mr Fritz Rehkopf, Canary Wharf project director and head of Lehrer McGovern.

One problem, apart from the technical difficulties of build-

ing so high, has been to organise the movement of men and materials so that they all arrive at the right floor at the right time without delays.

"If you are working on a 15-storey building and forget something it is relatively easy to contact the hoist-operator and get it sent up or yourself down. It is not so easy when you are working on the 43rd floor of the tower and you are going to disrupt the movement of men and materials to other floors by using hoists," says Mr McGovern.

At its peak, about 1,000 workers were employed on the tower. More than 17,000 pieces of structural steel, weighing a total of 27,000 tonnes, have been erected, as well as 9,400 stainless-steel panels.

Fifty separate sub-contractors, who have had to be carefully organised and monitored, have worked on the building.

Mr McGovern says that before the tower is completed he will climb to the top of the stainless-steel pyramid, where some of the services are to be situated. "When the building is enclosed nobody else will be able to get that high. So I will have had a view few others will see again."

Andrew Taylor

POLITICAL BACKGROUND

Brief cheer lifts the gloom and speculation

By Philip Stephens

THERE was some small consolation for the gloomy Conservative MPs who returned to a mood of political crisis at Westminster for yesterday's state opening of parliament.

It was the mounting speculation surrounding Mrs Margaret Thatcher's leadership after Sir Geoffrey Howe's resignation which filled the air in the tea-rooms and bars of Westminster.

But those Tory MPs who broke off for a minute or so from the gossip about leadership contenders to glance at the proposed legislation set out in the Queen's Speech, the outline of proposed legislation for the next parliament, found cause at least for one cheer.

After the frenetic radicalism of the first three sessions of the present parliament, the 15 bills unveiled yesterday add up to a distinctly light programme. They promise MPs a return to the occasional early night and to the decent holiday recesses which the Thatcher revolution threatened to extinguish.

The programme is not without substance or potential controversy. The five legislative

measures proposed for transitional covering everything from the privatisation of the Trust Ports and a second Severn crossing to new drink-driving laws reflect an acknowledgement of deep public dissatisfaction with the country's infrastructure.

The criminal justice bill proposed by Mr David Waddington, though cloaked in the fierce language of the Tory law and order brigade, represents a major attempt to empty Britain's prisons of minor and first offenders.

Mr Neil Kinnock indicated yesterday that Labour would offer support to measures to ensure that absent fathers contribute towards the upkeep of their children. Similarly plans to improve compensation for those affected by road development should win wide support.

Against that Mrs Thatcher's decision to reintroduce a bill to allow prosecution in Britain of those guilty of Nazi war crimes will ensure political controversy. The measure was thrown out by the House of Lords during the last session of parliament and its reinstatement

threatens a constitutional confrontation. The planned contracting out of the Atomic Weapons Establishment and the sale of the insurance services division of the Export Credits Guarantee Department (ECGD) will bring charges from the opposition that the Government's privatisation plans are now being driven by ideology rather than good sense.

That said, there is nothing in the programme to compare with the legislation which has generated such political heat since the 1987 election.

The government has put behind it the poll tax, the privatisation of the water and electricity industries, the NHS reforms, radical changes in the legal profession and legislation to give passports to key figures in Hong Kong. To the relief of its supporters it does not want to court further controversy in the run up to the election due by mid 1992.

Of course the contents of the speech were framed in better times, when some ministers were still optimistic enough to believe that the Government's fortunes might recover fast

enough to allow an election in June 1991. Even the pessimism among the small group of Cabinet ministers who began framing the programme earlier this year were convinced that if Mrs Thatcher could not opt for June, then the election would certainly be in October.

The events of the past few months and weeks have changed all that. The stubbornly high inflation rate, the prospect of high interest rates for some time, the unpopularity of the poll tax and the latest turmoil in the cabinet have convinced the most sanguine among ministers that October of next year is the earliest likely election date. A straw poll taken over the past few days suggests a majority favour - or are resigned to - soldiering on to 1992.

As Mr Alan Belth the Liberal Democrat spokesman on the economy put it rather sharply Mrs Thatcher "has cleared the desks for an election she now dares not have".

If he proves correct - and more than a handful of Tory MPs privately agree with him - then the programme

unveiled yesterday will be added too gradually over the next few months to make sure that MPs are kept busy.

Mrs Thatcher told a Labour MP yesterday that he could hope for legislation to improve compensation procedures affected by mining subsidence. The Home office, anxious to improve the legislation governing charities, is only one of a dozen Whitehall departments with additional bills being held in reserve.

The real political controversy in the run up to the election, however, will not be found in the committee rooms of Westminster where MPs pore over the detail of each new bill.

Much of it will come instead from the debate emanating from one throw-away sentence in yesterday's speech. The Government, the Queen told the assembled MPs and peers, "will contribute constructively to the intergovernmental conferences on Economic and Monetary Union and Community Institutions beginning in December".

"I hope so," said a senior Conservative MP.

EXPORT CREDIT

Export credit insurance service to be privatised

By Peter Montagnon and Anthony McDermott

THE announcement that legislation is to be introduced to provide for the sale and privatisation of the short-term insurance services business side of the Export Credits Guarantee Department (ECGD) confirms the government's intention to go ahead with a divestment. This was first announced at the end of last year by Mr Nicholas Ridley, then secretary of state for trade and industry.

The government is keen to privatise this part of its export credit activities in order to be able to compete freely for short-term commercial risk business in the 1992 European

single market. The complex nature of the business will mean that this particular privatisation will take place as a trade sale, rather than a stock market flotation.

At present, the ECGD's charter demands that it should provide support only for British exports. The act of privatisation will remove this constraint, and should, thereby, allow it to capitalise on its recent heavy investment in information technology. In addition, it will also help it to defend its home market against incursions from other European credit insurers, such as NCM of Holland and Hermes

of Germany, as the European market is opened up. Samuel Montagu, the merchant bank which was appointed to advise the government on privatisation in February, has already received expressions of interest from a wide range of institutions in insurance and banking.

By the end of the year this bank is expected to draw up a short-list of possible purchasers. These will then be formally invited to submit their tenders.

In drawing up the list consideration will be given to the need to receive value for money. This will apply especially after the controversy which surrounded the Rover Group sale to British Aerospace.

Consideration will also be given to the requirements of exporters. Some of these may be reluctant to see the business of British export credit insurance pass into the hands of a foreign owner.

There are, in addition, the serious considerations of competition policy at the levels of both Europe as a whole and Britain. Sedgwick James, the insurance brokers, recently conducted a questionnaire of exporters.

This revealed opposition

among exporters to the idea of the ECGD being acquired by Trade Indemnity, which already dominates the domestic credit insurance market.

Furthermore, the possible involvement of large consortia in the bidding raises the question of the sale coming under the jurisdiction of the European Commission through its new merger control legislation.

On the assumption that the legislation now passes through parliament, the expectation is that the short-term insurance business will be reconstituted as a public company by April with privatisation following shortly thereafter.

For many of the British sub-contractors No other skyscraper has been built in this country apart from the Nat West Tower and that was completed 11 years ago," says Mr Fritz Rehkopf, Canary Wharf project director and head of Lehrer McGovern.

One problem, apart from the technical difficulties of build-

NORTHERN IRELAND

Anti-terrorist laws revised as the death toll rises

By Ralph Atkins

THE REPLACEMENT of Northern Ireland's anti-terrorism laws has been forced by circumstance but has been used by the government as an opportunity to review the range of measures available to security forces.

The Northern Ireland (Emergency Provisions) Bill, announced in the Queen's speech and published today, will replace similar acts dating from 1978 and 1987. These were given a fixed life by Parliament and expire in May 1992.

With terrorism still widespread in Northern Ireland, the government believes many of the additional powers given to

courts and the security forces to combat terrorism remain essential. So far this year 64 have died from terrorism in the province compared with a total of 62 last year.

The Northern Ireland Office said the new bill would, for the most part, re-enact the 1978 and 1987 acts. Significant changes may be introduced, however, on powers of detention without trial and on racketeering by IRA and loyalist paramilitaries.

The 1978 and 1987 acts established the so-called "Diplock Courts", intended to overcome widespread jury intimidation by allowing terrorist offences

to be tried by a judge sitting alone. The acts also allowed the government to proscribe terrorist organisations and gave the police and armed forces powers of entry, search and seizure not available in England and Wales.

A review of the two acts by Lord Colville, commissioned by the government and published in July, made a number of recommendations for changing existing provisions, some of which are expected to be incorporated into the new bill.

Lord Colville said powers of "interruption", or detention without trial, should be

removed. They had not been used in the province since 1975 and had been widely condemned in other countries.

Other recommendations included tougher action against racketeering by paramilitaries - which could see more offences being tried in "Diplock" courts. The IRA has been estimated to be running an operation costing £5m a year with its finance raised largely through protection rackets, smuggling, tax frauds, state benefit fraud and other crime.

Lord Colville also proposed the introduction of a new offence, comparable to "going equipped

for theft", which would cover the use of household or everyday items for terrorism.

The Queen's speech reiterated the government's determination to find ways of making Northern Ireland's elected representatives more involved in governing the province.

Mr Peter Brooke, the Northern Ireland secretary, has come close to agreement on a basis for talks about future government systems. The Northern Ireland Office said that if final obstacles could not be overcome, the government would consider alternative ways of transferring power to locally-elected politicians.

Have you booked your holidays yet?

There are many to choose from in the WEEKEND FT every Saturday.

Make sure of your copy today.

How to subscribe to the FT
EUROPE
Tel: 49 (69) 7598117
Fax: 49 (69) 722677

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

How to subscribe to the FT
AMERICA AND ASIA
(US) 1 800 344 1144
(JAPAN) 03 295 1990

THE FINANCIAL TIMES LIMITED 1990

A Reader's Guide

World News

Highlights of each day's events in the world

The world news column, appearing in this position each day, highlights many general news stories carried within the newspaper as well as other news items which are of general interest.

Cross references

At the end of most items you will find a page reference to the story within the paper as well as to related articles.

Two sections

The first section of the FT carries general international and UK news, an arts page, and the leader and opinion pages, containing editorial comments, letters to the editor and the day's main feature articles. The Financial Times has at least two sections each day. It also has a third or fourth section for special surveys.

Market movements

From Monday to Friday the second section is titled Companies and Markets. Its front page carries the most important corporate stories of the day, except those which are of sufficient significance and general interest to go on the front page of the first section.

Company news

The second section carries international and UK company news from the international capital and commodity markets, and prices and reports from the world's equity, bond, currency and commodity markets.

Special surveys

The Financial Times often has a third or fourth section for special surveys about nations, industries or sectors of the business community.

Regular analysis

Weekly features of the Financial Times include: Samuel Brittan's Economic Viewpoint on Thursday, a Business column on Monday, an Economics Notebook on Monday, International bond, finance and credit market columns on Monday.

Weekly columns

A lead column and the Justina column appear on Monday, and columns on accountancy, property and jobs on Friday.

Weekends in the FT

The paper is structured differently at the weekend. News analysis and statistics on companies and financial markets appear in the first section. The second section of the Saturday paper, called Weekend FT, is an attractive mix of articles intended to entertain and inform about a broad range of subjects.

Rigby to camelias

Th front of the Weekend FT section carries a long feature intended to be a "good read". There are regular columns on the week's developments in stock markets and articles particularly aimed at private investors.

Food to fashion

The Weekend FT also carries features on food, wine, gardening, property, travel, motoring, jobs, the arts, and sport. With it, that, you don't need a Sunday newspaper.

Arts guide

The international edition carries a guide to events in the theatre, opera, ballet, music and arts in major cities around the world. It appears each day on Monday to Friday on the arts page. The page also carries reviews of arts events taking place around the world.

Sign-posts

We try to make sure that the reader has adequate sign-posts, for example, these summary columns, the contents panel at the bottom of the page, and in the left hand panel on the Companies & Markets section's front page.

Business Summary

Snapshot of business, economic developments

The day's most important business and economic news stories, as well as major movements in the world's financial markets, are summarised in this column each day unless they are covered by full stories elsewhere on the page.

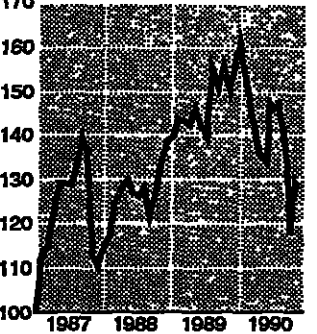
Each item normally carries a cross-reference to the full story, and to related articles.

INFORMATION: With the stories on this page, the two columns and the panels at the bottom of the page, we aim to provide an at-a-glance guide to the developments which international business people must know about if they want to be properly informed.

INDICES: The Financial Times publishes daily indices measuring:

FT-A World Index

In Dollar terms (Dec 31, 1988=100)



ing stock market performance. The FT-Actuaries World Index, compiled in conjunction with Country NatWest/Wood Mackenzie and Goldman Sachs, represents at least 70 per cent of the total market capitalisation of the world's main stock exchanges.

CATEGORIES: The index also has 11 regional indices across seven broad economic sectors made up from 36 composite industry indices, derived from over 100 sub-industry categories. It is, increasingly, the global index for performance measurement, establishing a reputation as a benchmark as the FT's indices covering the British market have been for many years.

READERSHIP: Among the FT's readers are many of Europe's leading business people. Readership surveys show that on an average day, the FT is read by 50 per cent of senior business people in Europe, while the International Herald Tribune and Wall Street Journal/Europe are each read by 4 per cent. The FT has a 21 per cent coverage of senior executives in the 12 European Community countries, and a 10 per cent penetration of those in continental Europe.

NATIONALS: Nearly 90 per cent of the FT's readers in continental Europe are nationals of the country in which they work, rather than expatriate Britons.

ADVERTISEMENTS: Readership surveys have shown that a series of eight advertisements placed in the FT will reach 53 per cent of chief executives of leading companies in continental Europe. This compares with 32 per cent for the Wall Street Journal/Europe and 28 per cent for the International Herald Tribune.

FINANCIAL MANAGERS: A similar campaign in the FT reaches 56 per cent of heads of international finance in leading companies of continental Europe. This compares with 45 per cent for the Economist.

AMONG senior European businessmen who read the FT, 29 per cent are chief executives, chairmen, presidents or managing directors, and 72 per cent are board directors.

ANNUAL INCOME of 46 per cent of them exceeds \$40,000 (\$78,000 or the local equivalent). Service industries employ 38 per cent of them and non-service industries 66 per cent. Two-thirds take international air journeys three or more times a year.

Analytical eye on world affairs

THIS GUIDE to the Financial Times is designed as an introduction for new readers and for people who see the newspaper only occasionally.

The articles on this page and the following three pages will help you to get acquainted with the reports, features, comments and statistics which can be found in each day's FT.

The guide seeks to illustrate the depth and breadth of the newspaper's coverage to those who might think either that it is a British rather than an international publication, or that it is almost entirely devoted to financial markets.

Based in London, the FT has a large foreign news staff. It also has an international edition, specially fashioned for readers outside Britain. The edition is printed in Germany, France, the United States and Japan.

This guide is directed at readers of the international edition.

The FT has a strong interest in business, economics and finance. It is primarily aimed at people with an interest in business. But it reports, analyses and comments on a wide range of topics, including politics, social issues, and the arts, as well as finance, industry and economics.

Despite its specialist approach, the FT has wide appeal to people seeking authoritative, well-written reporting and analysis of world affairs. The FT's specialist writers know how the industries they are covering are changing abroad.

The FT is dedicated to high quality. We aim to be first with the news, to provide the sharpest analysis, and to present both in a form that is readable and attractive.

We want to entertain as well as to inform. The daily arts



Editors' conference: Richard Lambert, deputy editor, left, will become FT editor when Sir Geoffrey Owen leaves at the end of 1990

page, the Weekend edition and many other features cater for a range of interests going far beyond the professional concerns of the businessman and investor.

When the newspaper was founded a century ago, it was very much for investors and traders. Even in the late 1940s, financial affairs centred in the City of London were still the dominant theme. Since then, the FT's vision has been broadened in several ways.

We have built up our network of staff foreign correspondents, which covers virtually all industrialised countries and some developing nations.

Though there is an important business and economic element in our international coverage, the aim is to give a balanced and comprehensive assessment of a country or a region. The reader may therefore understand the political and social forces at work, and how they interact with eco-

nomics, trade and finance.

The FT is an important British newspaper, playing a full part in domestic political debate. But it is also a leading international publication, with a strong and growing presence in continental Europe and rising sales in North America and south east Asia.

The internationalisation of the paper has gone hand in hand with its sales abroad. Those amounted to 20 per cent of total FT sales when Mr

Geoffrey Owen (now Sir Geoffrey) became editor in 1981. Sales outside Britain now account for 35 per cent of the paper's circulation.

Sir Geoffrey will be leaving at the end of 1990 to take up a post at the London School of Economics. Sir Geoffrey will be succeeded by Mr Richard Lambert, the paper's deputy editor, on January 1. Mr Ian Hargreaves, former director of BBC news and current affairs, will become deputy editor.

Fresh depths of global understanding

By Jurek Martin, Foreign Editor

IT IS not news that the Financial Times has a lot of foreign correspondents. But it is sometimes not always widely understood that they do things way ahead of the journalistic pack.

Thus we had the only European newspaper reporter in Kuwait when Iraq invaded. We have consistently broken stories on the how Iraq built up its military capabilities. As the German unification saga unfolded, we deployed our correspondents all over the place, from the offices of Egon Krenz and Helmut Kohl to the churches of Leipzig.

It helps to have people in the field. At the last count the FT

could boast 34 staff foreign correspondents located in 21 cities in 16 countries. We also have another dozen, in as many countries, who are as good as on the staff and about 50 more "stringers" in 40 countries, as well as occasional contributors.

But good correspondents are only half the story. They need knowledgeable editors, desks and pundits in head office to guide them and to add a necessary perspective.

There are around 50 of these, all with degrees or speciality or interest in something outside Britain. Among them are 12 regional specialists who each look after an area and are

expected to travel in their region for at least three or four months of the year.

It all makes sense because, on any given day, a third of the paper or more might be written from outside the UK. From page two onwards there are four, sometimes more, general foreign pages, covering Europe, America, other regions of the world, and Trade. Special pages are a regular feature, most obviously and recently on the Gulf. In the second section, there are usually five pages which deal with international company news and finance. On any given day at least one of the two main features and one of the two leaders will proba-

bly be foreign, while all the other subject pages - management, technology, markets, commodities, the Weekend FT, even sports - will count on contributions from the foreign bureau.

It might be assumed that FT foreign correspondents are a pack of pensionable polymaths, polyglot economists. This is not necessarily the case.

Our man in Kuwait is only 30 but a veteran of the Middle East and Africa. Another, in her early 20s, was Young Journalist of the Year in the 1989 British Press Awards for her reporting on raids with the Afghan mujahideen. Another rescued colleagues from the

chaos in Tiananmen Square and then wrote about it with studied calm.

But the real strength of the FT's foreign coverage is its authoritativeness. For that we employ journalists who write a bit, dig a lot, are not afraid of numbers, possess sound judgment and, above all, are interested objectively in the country they are writing about.

It is something of an in-house cliché to say that our person in Paris needs to be as interested in Renault as in Mitterrand, but there is more than a grain of truth in it. We don't object to equal fascination for financial liberalisation and two-star restaurants, either.

Opportunities in management, innovations in technology

By Peter Martin

THE FT has had specialist coverage of management and technology for many years. There is now a daily management page, and a technology page four times a week.

Each page has evolved over the years. Both of them, however, maintain the FT's aim of providing information and analysis that is of practical relevance to the reader in his or her day-to-day business life.

The technology page's Worth Watching column provides a twice-weekly guide to innovative products and techniques, as well as more detailed, searching reports on topics such as computer software, biotechnology, and mechanical engineering.

A monthly report from the FT's Silicon Valley correspondent, Louise Kehoe, covers trends in the US electronics industry. Throughout the technology coverage, the emphasis is on the needs of users and purchasers rather than simply on the features of the new products or processes. In recent months the management page has reported on ways that

The FT's London-based specialist reporters aim their coverage both at the specific community of professionals operating within a particular field as well as at the broader range of people outside a profession who need to understand events within the market for mobile communications new techniques for keeping food fresh and safe and the use of technology in the battle to deliver the world's mail.

Similarly the management page tackles pressing business problems - ways of reducing absenteeism, or case histories of successful quality improvement campaigns - as well as providing a guide to current management theory.

Every Tuesday the management page is devoted to the problems and opportunities of "the growing business", those small and medium-sized companies that are attempting to apply professional standards of business management.

On Thursday the page is devoted to marketing and advertising, covering the marketing services industry and the tasks facing corporate marketing departments. A recent piece on this page examined the efforts of western advertising agencies to penetrate the Japanese advertising industry.

Among other recent stories, the management page has analysed the new "transnational" style of organisation for large companies, reported on how new directors are trained, given case histories of successful attempts to start exporting from the US, and examined United Biscuits' decision to sell its fast food restaurant chains and get back to the basics of biscuits.

Management and technology issues are also, naturally, often covered in articles on the main features pages and in news stories.

share and FT-A World Indices, and the London future contracts contract on UK government bonds.

US RATES: Federal Funds, the key rate at which banks borrow reserves from each other in New York, the yield and latest price on the benchmark long government bond.

LONDON MONEY: the closing rate on London 3-month sterling inter-bank loans.

CONTENTS

Introduction to the FT's international news, Management/Technology	Editorial Comment: The FT's purpose and long history	Companies and Markets: Guide to the FT's corporate and financial section	Statistics: Reading the fine print	Lexi: FT's columns are sharp, knowledgeable and rather rude	Surveys: Anything you want to know about everything	Britain: How the FT covers its home country and the arts
Europe	Companies	Arts Guide/Reviews	Commercial Law	Commodities	Crossword	Currencies & money
America	Companies	Arts Guide/Reviews	Commercial Law	Commodities	Crossword	Currencies & money
International	Companies	Arts Guide/Reviews	Commercial Law	Commodities	Crossword	Currencies & money
World Trade	Companies	Arts Guide/Reviews	Commercial Law	Commodities	Crossword	Currencies & money

Investment in global future underlines FT's commitment

A tradition of internationalism has been gathering momentum at the FT since the 1960s. The newspaper has a strong network of correspondents and printing plants outside Britain



MARKETS

Latest rates from world markets in shares, currencies, gold and oil are in this box.

DOLLAR: Prices in New York against European currencies and the Yen. Closing rates in London against the same currencies, plus the closing dollar/yen rate in Tokyo and the dollar's exchange rate index, which measures the US dollar against a basket of other currencies.

STERLING: the rate against the dollar in New York and closing rates in London against European currencies and the Yen. Closing rates in London against the same currencies, plus the closing dollar/yen rate in Tokyo and the dollar's exchange rate index, which measures the US dollar against a basket of other currencies.

SEA OIL: Brent North Sea contract.

STOCK INDICES: Latest levels of the Dow Jones Industrial Average and Standard & Poor's composite index in New York, the Nikkei Stock Average in Tokyo, the FT-SE 100 in London.

FT ORDINARY: FT Ordinary, FT All-Share and FT-A World Indices, and the London future contracts contract on UK government bonds.

Edition tailored to needs of international readers

By Alexander Nicol

READERS of the Financial Times outside Britain receive a specially tailored international edition.

At a glance, the international edition looks much the same as the domestic FT. Indeed, the newspaper's policy is that it has an identity as essentially the same international business paper the world over. This is in contrast with the approach of some other publications.

However, the international edition naturally reflects its readers' greater appetite for international news and reduced interest in events in Britain. This is achieved through the selection and editing of stories for the front and back pages of the first section, the front page of the second section, as well as the UK news pages. The edition has more space available for international news and analysis than the UK edition.

The front and back pages show a greater emphasis on stories of interest to international, rather than British, business people. Correspondingly, less weight is given to UK news, which is specially edited so that it will be of interest to, and understood by, the non-British reader.

The international edition is produced by a dedicated team of journalists in London and transmitted by satellite to printing centres in Frankfurt, Germany; Roubaix, France; Bellmawr, New Jersey; and Tokyo.

Printing in Japan was launched in June 1990, enabling readers there to receive their copies of the FT before readers in other countries. Copies circulated in Japan carry a panel in Japanese on the front page, highlighting articles which may be of interest to them.

The Financial Times has a daily readership of more than 1m people in 160 countries. Daily sales of the international edition have increased from about 13,000 when it was first published just over 10 years ago, to 99,500 in the first half of 1990. British sales were around 192,000.

Most international readers are not British expatriates but business people living in their countries of origin. On average, 38 per cent of chief executive officers in Europe's leading 5,000 companies read the paper each day. In the US, copies are hand-delivered to members of the House of Representatives and the Senate.

SUBSCRIBE TO THE FT TODAY
and get your first 12 ISSUES FREE
call Gill Hart now on Frankfurt (069) 75980

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

الشرق الأوسط

FINANCIAL TIMES COMPANIES & MARKETS

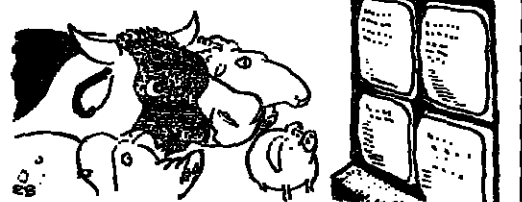
© FINANCIAL TIMES LIMITED 1990
A Reader's Guide

INSIDE

Daily snapshot of global money

The Currencies and Money Markets page, published every day, contains reports on the foreign exchange and money markets. There is also a wide range of tables, including indicators, cross rates and forward rates in all main currencies. The foreign exchange market is a global business, and the FT publishes a snapshot which captures the picture at one point in each 24-hour cycle in London. London is the world's biggest centre for foreign exchange dealing with an average daily volume of some \$180bn, followed by New York and Tokyo.

Cows and commodities

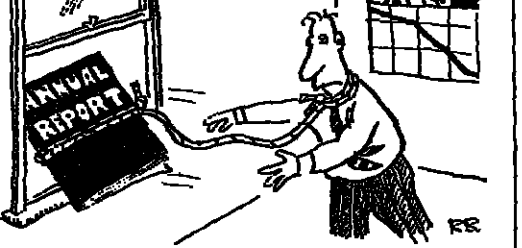


Anybody interested in the world economy, especially with a tilt towards "green" issues, agriculture or the problems of Third World countries, should look to the Commodities and Agriculture page. The days have long passed when the page was aimed principally at traders wanting a guide to short-term price movements, though it still aims to provide regular and up-to-date interpretation of the markets. The broader focus is on food and agriculture developments: fishing and forestry, the European Community's Common Agriculture Policy, developments in mining, oil exploration and production of particular commodities, like coffee or wheat, both from a global perspective and from the point of view of particular countries. Since the fate of countries may depend on the market for one or two commodities, many articles spill over into more general topics, often with lively and colourful insights into economic life in different parts of the world.

The corporate view

Resources devoted by the FT to reporting on international companies have increased at a striking pace. Specialist writers in London cover industry sectors from a global perspective, taking as much interest in Mannesmann Demag as in Davy International, or in Singapore Airlines as in British Midland. Their writing complements that of our foreign correspondents spread across the globe. The reasons for the FT's heavy investment in the supply of corporate news from all corners of the world are easy to identify: more and more companies are involved in export or import; others are threatened by overseas competition; employees are affected by foreign ownership of their companies; governments are anxious to encourage foreign investment; and sharp growth in cross-border mergers, acquisitions and investments.

Dramatic tales abound



Many a dramatic tale emerges from the tangled undergrowth of those apparently dry corporate numbers that make up the FT's UK Company News pages. Staff working for these pages face a daunting daily challenge that few other publications dare contemplate - they aim to be a newspaper of record. This reflects our continued commitment to cover UK corporate news to a breadth and depth unrivalled by any competitor. The FT covers the interim and full-year financial results of every UK company whose shares have a full listing on the London Stock Exchange or are traded on the Junior Stock Exchange or the Third Market. Larger private companies are treated similarly. For many smaller companies, space considerations limit coverage to basic data - profits, earnings per share and dividends. For medium-sized and larger groups, however, the report is more detailed. Unless the company is being analysed in the Lex Column, the reporter adds a clearly labelled Comment. This identifies salient points and looks forward to prospects for performance of the company and its shares in the coming year. Takeover bids, mismanagement, creative capitalists, boardroom bust-ups - all these are covered.

Automation in the 'pits'

Some of the fastest-growing markets in recent years have been in futures and options contracts based on the financial markets. These so-called "pits" are still dominated by Chicago, but exchanges also boast flourishing futures and options markets in other US cities, London, Paris, Tokyo, Amsterdam and elsewhere. Futures trading - in which dealers can either take risks on future price movements or protect themselves against adverse price changes - traditionally takes place in noisy "pits". But automation is creeping into the business. The Currencies and Money Markets page contains details of each day's activity in many contracts. Reporting on activity in these markets may be included in the daily reports on the currency, bond and stock markets.

Market Statistics

In this space we provide a daily index of the Markets Statistics panels to be found in the Companies & Markets section.

Companies in this section

A comprehensive daily index of the companies featured including the name of the company and the number of the page where the story can be found is published in this section.

Chief price changes yesterday

This section includes a handy summary of the previous day's share price changes in major centres.

Capital markets coverage increases

By Stephen Fidler

THE 1980s saw increasing sophistication among those seeking both to raise money from and to invest in the world's capital markets. The dismantling of controls on capital movements in many countries has helped bring about significant growth in cross-border flows of money. In addition, new financing techniques allow companies and investors to reduce (or increase) the risks they face. All this has increased the importance of the capital markets as an "industry" within many economies, especially that of the UK. It has also raised the

relevance of the capital markets to other businesses, to governments and to the average citizen. The FT's coverage of the financial markets attempts, first, to signal important developments and then, where necessary, to explain their importance to a broader audience. How is it possible, for example, to finance huge takeovers affecting the livelihoods of thousands of people based on the creation of huge amounts of debt? Why have the activities of some local authority treasurers raised the possibility that local councils across the UK could go bankrupt?

The FT has increased its coverage of international capital markets. Each day from Tuesday to Friday, it provides a report on activity in the largest government bond markets, such as the US Treasury bond market, Japanese government bonds and British "gilt-edged" securities. This is accompanied by a table of prices and yields of key government bond issues in the US, Britain, Japan, Germany, France, Canada, the Netherlands and Australia. Our capital markets staff also write a daily report on new issues and trading activity in the

international bond market, also called the Eurobond market. New issues are reported on and their initial performance analysed. The report is accompanied by a table giving details of each new issue. There is also a daily table of 200 prices of Eurobonds trading in the secondary market. On Mondays, the FT provides more extensive analysis of developments in the international bond market, the US credit markets and other government bond markets, and the raising of loans to finance companies and governments - these are also reported on when there is important news.

Keeping track of worldwide investment

By Dominick Coyle

THE world's equity markets have become a global business. Many fund managers and other investors now routinely consider cross-border investments and track foreign stock markets. The FT has reflected this globalisation of equity investment by expanding its daily coverage of markets around the world with comprehensive market reports and analyses, and with extensive statistical material. On the World Stock Markets page, which appears in the international edition on the back of the second section from Tuesday to Friday, reporters around the world cover daily developments in the world's stock markets - while the London market is covered in detail on a separate page inside the section. FT London-based staff also contribute regular analytical pieces on world market trends, sectors, regions, trading reviews and volume analysis.

Japan, which in recent years had overtaken the US as the world's largest stock market (measured by market capitalisation), had to surrender the title this year, following a very sharp reversal in Tokyo prices, and America again reigns supreme. Between them these two markets represent close on 70 per cent of the world total: London has around 10 per cent and continental Europe some 16 per cent. The newspaper contains daily price quotations for some 2,000 international companies quoted on 15 major markets. Daily national indices measuring performance cover a further selection of markets, including a number from the Pacific Basin.

The FT-Actuaries World Index, compiled in conjunction with County NatWest/Wood Mackenzie and Goldman Sachs and published daily in the FT, covers some 2,400 publicly-quoted companies in 24 countries. It represents at least 75 per cent of the total market capitalisation of the world's main exchanges and is increasingly accepted as the key independent global index for performance measurement. It has 11 regional indices across seven broad economic sectors made up from 35 composite industry indices, derived from over 100 sub-industry categories. The World Indices are published in detail daily on the World Stock Markets page.

Index measurement of the UK market has long been a feature of the FT, with the Financial Times-Stock Exchange Index of 100 top British shares (the Footsie) now established as the benchmark for performance of the London market.

Vital statistics meriting detailed investigation

Terry Byland gives a beginner's guide on how to find and interpret the FT's price services

IN the film "Some Like it Hot", Sugar, alias Marilyn Monroe, held that the wearing of spectacles denoted particular virtue in men because their eyes get that way from reading the share prices in the financial press. If that argument has any validity then the pages of market statistics at the back of the Companies and Markets Section of the FT merit close study - and not only by men.



The Currencies, Money and Capital Markets page carries a multitude of statistical information. On the left-hand side of the page, under Foreign Exchange, the day's prices for the pound, US dollar, yen and for the other principal world currencies are displayed against the pound or dollar or, in some cases, in terms of cross rates against a wider range of currencies. Also quoted here is a list of interest rates charged on loans of leading currencies and the Sterling Exchange Rate Index, measuring the pound against a basket of other currencies.

To the right are Financial Futures and Options - prices quoted on exchanges in Chicago, London, Paris and Philadelphia for a wide range of instruments, including US, British, Japanese and German government bonds, currencies and stock indices, including the FT-SE 100 Index and the Standard and Poors Index of 500 US stocks. The Money Markets section, at the bottom of the page, carries loan rates from London and New York for cash and for the short-term government and bank instruments regarded as virtually an equivalent to cash.

On the Commodities and Agriculture page, the World Commodities prices section carries price quotations from both London and New York for a range of "hard" (tin, lead, copper and zinc) and "soft" (cocoa, sugar, coffee and so on) commodities. Chicago, as befits its place in the geographical

heartland of US agriculture, trades a wide range of cereal and animal futures. The pages headed London Share Service carry the previous day's closing prices for both bonds and shares quoted and traded in London. Closing prices are the final prices quoted by the dealers who make markets in these securities. Usually this means the last price shown on the electronic trading screens but in fact a marketmaker can quote a new price any time - even after the screens are switched off.

The Share Service page starts with prices for British and overseas bonds, or loans. First are British Funds, which are the closing prices for the existing loan stocks of the British government. The lists carry a range of data, arranged in seven sub-columns, with headings at the top of each. In order of immediate significance, the "Stock" sub-column gives the name of the bond and more importantly, the dividend rate and the date on which the bond will be redeemed or repaid by the government. The "Price" sub-column gives the previous night's close, and the plus or minus shows the change since the close of the preceding trading session. The sub-column to the

extreme left gives the high and low of the price for the year. Bonds are mostly bought for income purposes, and the sub-column on the extreme right gives the annual income flow in two versions. "Int" is the interest yield, simply the annual dividend adjusted to the price of the bond on the previous day. "Red" is the total return if the bond is held to redemption, incorporating both capital and interest payment. British Funds, or Gilt-edged securities, or Gilts are divided, in the market as well as in the FT columns, into "Shorts" (up to five years to redemption), "Mediums" (5 to 15 years), "Longs" (over 15 years), "Undated" and "Index-linked".

Undated bonds, being redeemable only if the government decides to buy them in, have no redemption yield. Both interest and principal of Index-linked bonds are linked to the Retail Price Index, so two projected yields are shown in the FT, with their basis explained in footnotes. Beneath the British Funds there are lists of other bonds traded daily in London, which are reported in a similar fashion to Gilts: loans raised by international banks and similar overseas institutions, or by UK local

authorities or building societies, or by Commonwealth countries. Then comes a selection of foreign bonds, highlighted by a more extensive list of loans floated by US business corporations and traded in London. On the International Capital Markets page is the FT International Bond Service, which lists prices in different currency sectors of the secondary Eurobond market. The bonds quoted are the most recent issues for which there is an adequate secondary market. On Tuesday there is also an FT Guide to World Currencies, which gives a comprehensive list of the latest available rates for the currencies of about 200 countries against the dollar, pound, D-Mark and yen.

The London Share Service lists share prices in the UK stock market. Following quotations for American and Canadian issues, the share price lists are divided by industry: Trusthouse Forte shares are quoted under hotels, Commercial Union under insurance and so on. Once again, the sub-columns quote the full name of the share (Stock), the last closing price (Price), gain or fall on the day (+ and -) and the High and Low for the year. The remaining sub-col-



Takeovers are followed closely

COMPANIES seeking to expand no longer simply try to snap up their competitor down the road. Mergers and acquisitions have become a global business. A takeover target might be in Paris, the would-be acquirer in New York, with investors in Tokyo needed to back the deal. The 1980s saw a huge increase in the number and size of cross-border takeover bids. International capital markets were increasingly involved in developing new financing techniques to support acquisitions. With European integration set to accelerate in the 1990s, and Japanese companies looking to spread their wings, the trend towards cross-border business seems bound to continue. Large bids and deals - as well as many smaller ones - are extensively covered in the FT, especially in the second section.



How do Europe's best business people get the top jobs?

They use the FT.

Senior business people all over Europe use the FT throughout their working day. They use it to keep up with the news, views, issues and most importantly the opportunities. So for key national and international appointments, using the FT gives them a wider choice of the top jobs. Today Europe is the job market and the FT, Europe's business newspaper, is where to find it.

FINANCIAL TIMES
One market. One newspaper.

FINANCIAL TIMES

A Reader's Guide

Surveys span 250 worldwide issues

By David Dodwell, Surveys Editor

NO. FT surveys are not opinion polls. They should call them special reports or supplements, but for reasons that no one quite seems to remember, we have for decades called them surveys.

We publish around 250 of them a year on subjects split into five broad categories - country surveys, technology, business and management, British regions and property, and leisure.

Other newspapers publish

supplements, but none on the scale - or aspires to the same journalistic authority - as the FT. In any one year, we will publish around 50 country or international surveys - which may range from four pages on the Turks and Caicos Islands, Mauritius or Hokkaido to six pages on California.

Some surveys explore industries or regions within a country. For instance, this year alone, surveys of Japan include Banking and Finance, the Japanese Motor Industry, Osaka,

Kansai, Hokkaido, Japanese industry and computing.

All will be researched and written by our own correspondents based in bureaux worldwide, often aided by London-based specialist writers.

About 12 surveys focus on computing and high technology, while a similar number focus on banking and finance - both in the UK and overseas. Market research tells us that very few FT readers try to

digest a survey on the day of publication. Most will file it for future reference.

A businessman headed for South Korea would often carry with him a copy of the latest survey on that country. Most university or college libraries keep them on hand for undergraduates and postgraduate researchers.

Large surveys will appear as a separate section inserted into the main paper. Others will appear as an integral part of

the first section of the FT, with those of a financial leaning normally appearing in section two. The contents panel on page one will always pinpoint the survey of the day.

During peak months from April to July, and September to December, there may be two a day.

We publish a guide to forthcoming surveys, updated every month. Call Anne Davies on (071) 873 4030 and she will send you the latest copy.

Arts page wins wide acclaim

By JDF Jones

IT STILL comes as a surprise to some new FT readers that it has a daily arts page. This is curious because the FT's arts coverage has been a respected part of the paper for more than 30 years.

Why, indeed, should anyone be surprised? Why should anyone doubt that FT readers - the business people, industrialists, professional men and women, diplomats, academics and so forth - care less for the arts than any other group of people?

That was the thinking, a generation ago, behind the decision to build up an unashamedly serious - some would say highbrow - arts service, even at a time when the paper was far more limited in range than it is today.

Since then, the arts page has become widely acknowledged for its excellence - and also for the way in which it has concentrated on a particular style which sets it aside from other newspapers.

There is a very strong emphasis on the review rather than the preview or puff, on the report of the performance rather than a feature treatment or personality profile, on the insistence on rigorous standards of excellence rather than susceptibility to the latest fashion trend.

This is the brief to which the team of FT critics works. The four theatre critics fan out across Britain: London and the principal regional centres like Glasgow or Stratford are obviously their priorities but on any evening they are as likely to be reporting from Scarborough or any regional centre or a pub theatre in London's east end.

The half-dozen music critics find that they spend a higher proportion of their time in London, but they also travel the regions since opera is an FT speciality.

The two dance critics and their visual arts and architecture colleagues are particularly familiar with Heathrow airport

because their respective disciplines demand an international perspective.

On the first four days of the week the arts page leads off with a regular signed column - on architecture, art, television and film, appearing in that order.

The paper's approach to television, to take just one example, differs markedly from that of most other papers: rather than treat last night's UK television programmes as the butt of a journalist's jokesmith, the paper employs an experienced and well-known commentator who writes about the industry in the kind of depth which cannot be attempted in a brief "overnight" notice.

As the paper has expanded abroad - and as the interests of its readers have become more cosmopolitan - the arts page has taken an increasingly international outlook, from the US, continental Europe and farther afield, so that the arts lover can discover what events are taking place in the wider world and read a review of those productions. The international edition carries a special digest of the detail of events worldwide, designed particularly for the international traveller.

The commercial side of the arts is acknowledged in daily salesroom reports and a regular sponsorship column.

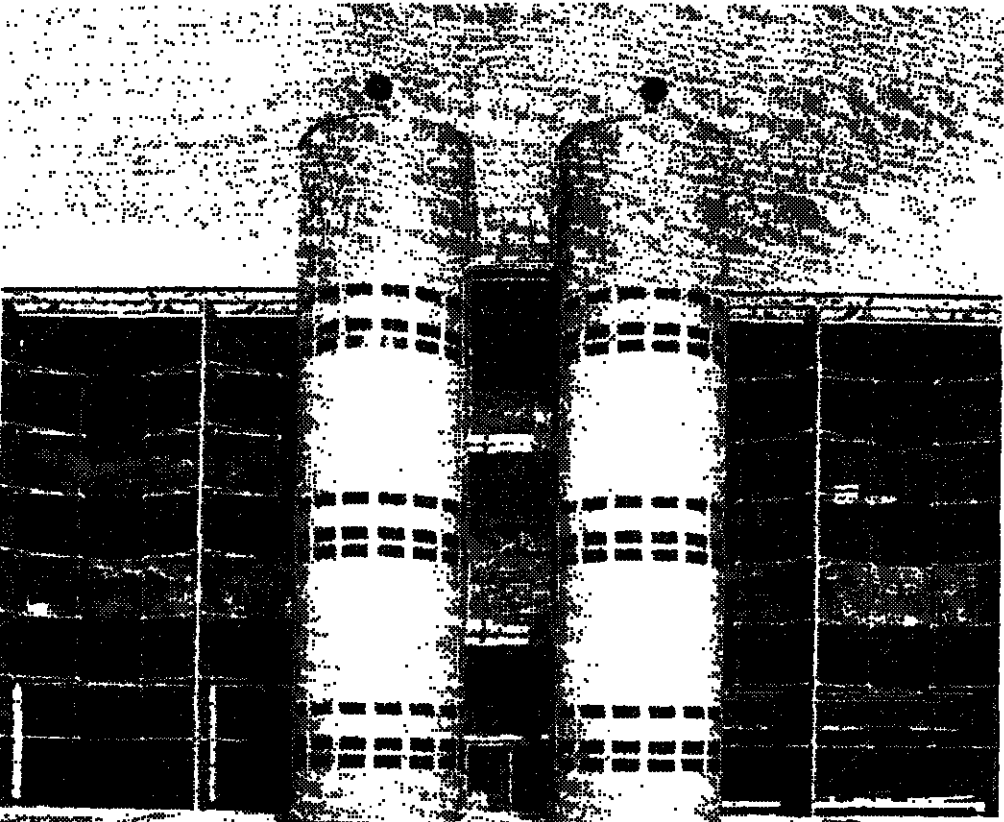
On Saturday, in the Weekend FT, the critics allow themselves to relax a little and write in more of a feature style about the developments behind the week's performances, the festivals they have visited and the controversies in their various worlds.

Literature is handled separately, on the Saturday books pages, by the literary editor and his large team of book reviewers.

Business-related books are reviewed separately from time to time.

And on Thursday there is a special book slot on the main leader page.

Award-winning docklands building



The FT's glass-walled printing plant allows people to see the presses in operation

Printing plant becomes a theatre for the public

THE docklands area of London was until a few years ago an area of warehouses and docks loosely bordering the River Thames to the east of the City.

In the past five years many of the warehouses have been cleared or renovated to make way for modern offices and apartments.

The FT has also played a part in that development of the enterprise area with the establishment of its production and printing plant at East India Dock. A distinctive building, the East India Dock site was the joint winner last year of the annual Royal Fine

Art Commission/Sunday Times Building of the Year Award.

In an article in the Sunday Times magazine, the judges described the building as "a logical working-out of an industrial process, where reels of pink newsprint arrive at one end and bales of newspapers spew out at the other. Its inspired gesture is to have this whole process open to the public by making it a kind of theatre for the whizzing presses. Glass walls, supported by an ingenious arrangement of steel outriggers, allow passers-by to see what's going on inside."

The building was designed

by Nicholas Grimshaw & Partners and The Robinson Design Partnership.

Within the plant, pages received from the Financial Times building at Southwark Bridge are "passed up" - put together according to layout plans by sub-editors - and advertisements are put in place on the pages.

The pages are filmed and, in the case of the international edition, facsimiled by satellite to printing plants in France, Germany, US and Tokyo. The London edition is printed on site at East India Dock.

Horizons set far beyond London's financial markets

By Roland Adburgham, UK News Editor

FROM our offices on the south bank of the River Thames we have a panoramic view of the City of London. But closely though we observe the financial happenings across the river, we set much broader horizons in our coverage of UK affairs.

We do set limits to those horizons. Unlike some other newspapers, we do not have a court circular telling of the Royal Family's daily doings; we are not concerned with show business tit-bit, nor with salacious crime stories. Our coverage of sport could

be described as selective.

In other respects we seek to be highly competitive, being first with the news whenever possible and providing, not only the best coverage of our specialist areas but also of all the important or significant events, issues and trends which shape our society.

Detailed reporting of company and market news is, of course, an essential element of the newspaper.

In addition, our financial services writers report on everything from the mortgage mar-

ket to the shady dealings of the less than scrupulous. Most of our London-based staff, however, are not directly concerned with the City. For example, we have teams of writers covering the economy, natural resources, technology and industry.

We also have labour and political staffs. Our coverage of industrial relations has a reputation for objectivity even in the most contentious of disputes, such as the year-long miners' strike. Our labour reporters explore a range of issues including training and

safety. The FT's political coverage is also noted for its lack of bias.

Our specialist writers, who are expected to be able to cover their subjects in a lucid manner, free of jargon, are numerous as well as numerous. To take the A's alone, we have specialists in aerospace, accountancy, agriculture and architecture.

Our correspondents in Scotland, Northern Ireland, Wales, the north and Midlands of England help to correct any metropolitan bias.

There is also extensive cov-

erage in areas such as media, social services, the arts, law, the environment and education.

Last, but not least, we are putting increasing emphasis on investigations and "hard news", in which we seek to distinguish the significant from the sensational.

And although we retain our own perspective, our approach has become more human since the days when we reported the death of Tyne Power beneath the headline: "Firm Star's Death: Re-filing Cost to Insurers \$1m."

Professions viewed from inside and out

FT writers explain that the paper's coverage is aimed at both specialists and laymen

MANY professional people will find the FT essential reading. The FT's London-based specialist reporters aim their coverage both at the specific community of professionals operating within a particular field, as well as the broader range of people outside a profession who need to understand events within it.

The FT brings an independent and international eye to such issues.

For example, it produces specialised coverage aimed at readers within the legal profession. There are up-to-date commercial law reports, published long before they appear in official series. Once a week the paper has a Business Law column devoted to discussing issues affecting commerce and industry. On Mondays there is a legal column which covers issues affecting lawyers and the profession and the Justice column which covers broader issues.

But equally, the FT covers events within the profession,

such as current reforms of the British legal system, so that non-specialists will understand what is happening.

Equally, lawyers need to see its daily coverage of UK and international company news, bid activity, the single European market and the financial markets. With competition increasing for the provision of legal services, there has never been a greater need for lawyers to be well-informed about commerce, industry and finance.

Business requires its lawyers to be positive and specific, totally involved in a company's affairs whether they are its internal or external legal advisers. The business lawyer is becoming very much part of the company's management process.

The accountancy profession, belying its somewhat dull image, is going through an exciting period. The FT is the only daily newspaper to have a full-time reporter covering these issues.

His job is to write about the industry for the benefit of those working and training as

accountants, but also for those who avail themselves of accountants' services or feel the need to puzzle out the arcane intricacies of technical accounting issues.

The big firms are all busy merging - or not - with one another, for no very obvious strategic reasons. They are riven with conflict between old-fashioned auditors and go-getting management consultants. While the profession goes through this upheaval, clients feel a creeping sense of disquiet.

The chief forum for the FT's coverage takes the form of a weekly column, published on Friday to coincide with pages of job advertisements for accountants. This ranges week to week over topics as various as the impact of the Italian Renaissance on double-entry book-keeping and the Australian contribution to the brand accounting debate.

Many people are surprised by the space the FT devotes to education. It not only records educational news, but also

brings its analytical tradition to the educational debate.

In the employment field, British trade union leaders are said to read two newspapers religiously: the Morning Star, the hard left daily which used to be linked to the Communist Party of Great Britain, and the Financial Times.

At first sight it is an unlikely combination. Yet the two papers provide the most comprehensive coverage of industrial relations, industrial disputes and trade unions. Trade union leaders freely admit they value the FT's balanced, unbiased reporting.

The FT's labour staff, while still covering important industrial disputes, is increasingly covering issues which affect people at work, regardless of whether they involve unions or disputes.

The FT also provides a uniquely wide-ranging and dynamic coverage of economic developments around the world. It gives readers the comprehensive news coverage and background detail needed to

understand shifts in economic policy-making and movements in financial markets.

As national economies are becoming increasingly interdependent, the paper has developed unparalleled coverage of international economic trends. It has also shown itself sensitive to new concerns. The environment became an economic issue for the FT well in advance of the discussion about green issues at this year's world economic summit in Paris.

In covering the British and world economies, the FT draws on the experience of a specialist London-based reporting team, the wisdom of Mr Samuel Brittan, the paper's distinguished chief economic commentator, the insights of its economics leader-writers and the knowledge and enthusiasm of its large network of foreign correspondents.

A guiding principle of the FT's economics coverage is that it should be of use to all readers: the lay person as well as the specialist.

COLUMNS

Sharp, knowledgeable and rather rude



"Dumping is the best thing that could happen for the British consumer."

"We should join the EMS and leave the G7."

In its leader columns, the FT takes a similarly robust line in support of free markets. "But generous as the Commission is, helping the Japanese to dominate the world's semi-conductor industry and improving the competitiveness of Japanese semi-conductor users cannot have been its prime objective. It also believes it is helping Community industry."

More than most UK-based newspapers, the FT devotes much of its editorial comment to international issues. "To create the conditions for successful economic development in Poland will take some years. To reap the fruits will take longer still. The new Government is doomed to be bold, but it will need generous help if it is to succeed. Poland's entire debt is, however, only \$99bn and its gross national product less than \$80bn. Against this, the combined GNP of the members of the western alliance is now some \$9 trillion. It is not a matter of not being able to afford to help. It is a matter of not being able to afford not to."

There are other homes for strongly expressed views. In the Lombard Column on the main features page, for example, Martin Wolf wrote: "Over the last 25 years, the world's most consistently successful economies have been Hong Kong, Korea, Singapore and Taiwan. Yet the Korean domestic market for manufactures, the economics commentator, 'The law is the cause rather than the cure of our drugs problem.'"

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

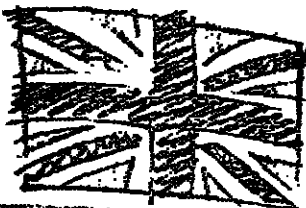
The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

"Opening Britain's doors to Hong Kong immigrants is the biggest single contribution that could be made to improving Britain's economic performance."

The paper carries a great deal of economic commentary. One of its best read features is the Economic Viewpoint written each week by Samuel Brittan, the paper's principal economics commentator. "The law is the cause rather than the cure of our drugs problem."

UK NEWS

BRITAIN IN BRIEF



Union seeks UK links with Japan

Japanese and British trade unions should draw up a joint code on inward investment, Mr Bill Morris, deputy general secretary of the TGWU general union, said in Osaka.

The code would aim to protect workers from exploitation and cover social and environmental issues, he said. Japanese companies which had so far invested in Britain had generally met the criteria which would be demanded by the code, Mr Morris added.

For inward investment to be truly welcome it must pass a number of tests. We need to know how it will enhance the knowledge base of the country, the employees and the local community. Will it create seed corn for future growth through research and development, training and advanced technology? Will it damage the home based market of competitors? he said.

TGWU leaders yesterday met representatives of Japan's equivalent of the Trades Union Congress as part of a drive, according to the union, to encourage industrialists to base their European operations in Britain.

Legal action on Lloyd's agent

Solicitors acting for Names - individuals whose wealth pays for underwriting in the Lloyd's of London insurance market - are to serve a writ on a Lloyd's managing agent in the next few days.

Members of syndicate 90, managed by Pulbrook Underwriting Management, are taking action against Pulbrook. They allege that the agency's negligence contributed towards losses of over £33m, nearly twice the amount they originally staked.

Like other syndicates involved in legal disputes syndicate 90 specialised in underwriting US liability risks, claims from which arise many years after the inception of the policy.

All these syndicates have been hit by mounting losses as a result of court awards in pollution and asbestosis cases.

Profit forecast for N-plant

Britain's £1.55bn reprocessing plant for spent nuclear fuel, which is nearing completion



Chamberlain: expects profit at Sellafield in Cumbria, is expected to make at least £500m profit during its first 10 years.

Mr Neville Chamberlain, chief executive of the state-owned British Nuclear Fuels, made the forecast yesterday in response to what he called "highly misleading allegations" that the project was a white elephant that could bankrupt BNFL.

Mr Chamberlain produced a financial breakdown of the thermal oxide reprocessing plant (Thorp) project showing that its 30 customers are committed to spending £6bn with BNFL, while construction and operating costs for 10 years are put at £5.5bn.

DTI reveals inquiry figures

The Department of Trade and Industry (DTI) launched 187 statutory investigations into UK companies in 1989-90 in response to 616 applications for investigations. The DTI's annual report for the last year has revealed.

The bulk of the investigations were not publicised.

All but ten were started under Section 447 of the Companies Act 1985 which empowers the DTI to investigate cases of alleged misconduct such as theft, fraudulent trading and investment fraud.

Exchange posts half-year loss

London's International Stock Exchange reported a loss for the six months to the end of September as trading activity on the stock market slowed down and the exchange spent \$5m on the development of its new settlements system.

Most of its £3.2m operating loss (which compares with a £12.7m surplus in the first half last year) was made up by interest income during the period.

Mr Andrew Hugh Smith, chairman, said however that cost cutting measures were being reviewed.

The exchange's income fell to £91.8m (compared with £98m in the corresponding period last year) due to the lower volume of trading and the fact that users of the market reduced their spending on the exchange's information services.

Eggar 'rejects' A-level reform

Proposals to shake up the A-level examination system appear to have been rejected by Mr Tim Eggar, the



Eggar: 'no tampering' education minister.

Mr Eggar said that the post-16 examination would "not be tampered with" despite proposals aimed at broadening A-level study by the Schools Examination and Assessment Council, the government's advisory body.

Among its most contentious proposals were suggestions that A-level syllabuses be rewritten to include so-called core skills, such as problem solving, the use of information technology, communication skills and a foreign language.

Engineers to intensify action

The long-running campaign of strikes in support of a 37-hour week for British engineering workers is likely to end early next year, Mr Gavin Laird, general secretary of the AEU engineering union, said yesterday.

Mr Laird said union officials would intensify the campaign in its final stages by telling workers that a 35m strike fund was available to help them win hours cuts. "We have to get our finger out because of the recession," he said.

He said it was better for the campaign, which started in October 1989, to end on a given date than to "wither away".

The hours drive has been one of the most successful campaigns launched by trade unions in recent years. Launched after the break down of national talks with the Engineering Employers' Federation, it has, say unions, led to agreements for 37-hour or less weeks at more than 1,200 plants.

Holidays lead to complaints

More than half a million package holidaymakers were unhappy with the way tour operators dealt with their complaints last summer, according to figures released at the Association of British Travel Agents Conference meeting in Budapest.

Delegates at the conference were told that about five out of every six of the 600,000 holidaymakers who were unhappy about their holiday this year had so far failed to obtain satisfaction from either their tour operator or travel agent.

Mr Robert Worcester, chairman of the market research company Mori, said that the survey's findings - based on interviews with more than 1,000 package holidaymakers this summer - had important implications for the travel trade.

New town in Hampshire

Eagle Star Properties plans to build a new town on a 1,000-acre greenfield site which it owns in Hampshire. It intends to develop it as a complete market town, with 5,000 homes and architecture that would be in the "Hampshire idiom".

If it receives planning consent, the town would take more than 10 years to build.

Two fined after admitting insider dealing offences

By Raymond Hughes, Law Courts Correspondent

THE first insider dealing prosecution brought by London's International Stock Exchange yesterday resulted in the conviction of two men for dealing in the shares of Pizzard Garner on the strength of unpublished price-sensitive information.

At Taunton magistrates court Mr John Lukins, a journalist, was fined £750, and ordered to pay £432 costs, after pleading guilty to three offences under the Company Securities (Insider Dealing) Act.

His brother Peter, an engineer, was fined £500, with £290 costs, after admitting two offences.

Mr Mike Feltham, head of the Stock Exchange insider dealing group, said later that an amendment to the Companies Act had given the Exchange the ability to prosecute straightforward cases of insider dealing, with the specific permission of the Secretary of State for Trade and Industry.

"As this case demonstrates, these powers are invaluable where the Exchange has compiled evidence to the necessary

criminal standards, and where the additional investigative powers of DTI inspectors are not required in order to obtain a successful prosecution," Mr Feltham said. He added that by bringing the prosecution itself the Exchange could also speed up the judicial process. Yesterday's was the fourth insider dealing case to come before the courts this year, but only the second to result in conviction.

In January the Crown Prosecution Service abandoned its case against Mr Jonathan Greenwood and his sister Miss Sara Corea, which had involved alleged dealings in shares on the strength of leaks from the Office of Fair Trading.

In the same month the Court of Appeal allowed an appeal - the first in an insider dealing case - by Mr John Cross, former managing director of Wordplex, against his conviction and £7,000 fine imposed at Oxford Crown Court in November, 1988.

In March Mr Malcolm Gooding was sentenced to 200 hours community service after pleading guilty to eight charges of insider dealing.

Markets expect overshoot on spending

By Peter Norman, Economics Correspondent

IF THE government's news managers have been doing their job, there should be few upsets on financial markets when Mr John Major, the chancellor of the exchequer, delivers the traditional Autumn Statement on the economy later today.

For there has been a steady drip feed of information from Whitehall to accustom the City to a large overshoot in the government's spending plans in the coming financial year that starts in April.

However, what the chancellor says about the economy next year will be subject to close study in the light of continuing speculation yesterday of an early interest rate cut.

The markets accept that Britain is currently in recession. But any hint from Mr Major of an early easing of monetary policy could seriously weaken sterling when it is already below its DM 2.35 central rate in the exchange rate mechanism of the European Monetary System.

Britain's sharp economic slowdown since August has helped reconcile the City to an expected jump in the 1991-2 public expenditure planning total to more than £200bn from the £192.3bn previously targeted.

But in the eyes of many commentators, Mr Major has still to rebuild his reputation as a tough "hard money" man since cutting base rates to 14 per



John Major

cent on ERM entry and immediately ahead of the Conservative party conference.

In last month's Mansion House speech, the chancellor signalled a weakening of government policy to reduce the share of public spending in gross domestic product.

After the government had cut spending to 38.75 per cent of national income in the past financial year from 46.75 per cent in 1982-3, Mr Major warned that "an economic slowdown inevitably brings renewed pressures on public expenditure which may no longer fall as a proportion of GDP".

In this year's public expenditure negotiations, Mr Norman Lamont, the Treasury's chief secretary, was faced with the

task of paring back overbids totalling £17bn. It is thought he has held the planning total around £201.5bn despite recent disclosures of spending increases unforeseen in last year's Autumn Statement.

Mr Major has put at £25bn the extra cost of social security provisions recently unveiled by Mr Tony Newton, the social security secretary.

A similar amount was found in the summer to alleviate poll tax bills. During the spending round, Mr John MacGregor, the former education secretary, successfully held out for more money for schools.

Today's statement is certain to show a large increase in spending on the health service while rising unemployment will add further to the government's costs.

The government has also been spending more than planned during the current year.

Departmental outlays increased by 23 per cent to £75bn in the first five months of the current financial year from £61bn in the same period of 1989-90. The imposition of cash limits is expected to brake this growth sharply in the months ahead. But private sector economists generally anticipate increases in this year's spending.

Estimates vary considerably. UBS Phillips & Drew, for example, expects the 1990-91 planning total will be revised up

from £179bn to £180.2bn. Mr Keith Skeoch, chief economist at James Capel, expects a £4bn increase. Mr Peter Spencer, UK economist of Shearson Lehman Brothers, believes 1990-91 spending could turn out to be nearly £20bn over the original target. Such an overrun would unsettle financial markets.

This year's spending total will help determine when the government returns to financial markets as a borrower after having repaid public sector debt in each of the past three financial years.

A consensus of UK economists and market participants published yesterday by MMS International, the financial information company, suggests that Mr Major will forecast a reduced budget surplus of £3.5bn for 1990-91 against £6.9bn previously. This would be rather more than the £2.5bn surplus expected by the markets.

By contrast, the chancellor is expected to paint a picture of subdued activity next year. MMS found a general expectation that the current account deficit will be forecast to fall to £12bn in 1991 from £16bn this year. Mr Major is expected to forecast economic growth of just 1 per cent next year and retail price inflation of 5.25 per cent in the final 1991 quarter against September's 10.9 per cent level - a lacklustre outlook in what the City expects to be an election year.

THERE'S
ALWAYS A
REASON TO
CHOOSE A
VICTOR
COMPUTER

REASON NO 11:

The most
intelligent
way to
communicate

V386M

Processor	80386 25MHz
RAM	1Mb-9Mb
Disk Storage	40Mb-210Mb
Monitors	Mono VGA Colour VGA
Dimensions	322mm (H) x 114mm (W) x 312mm (D)
Prices from	£2499

V86P

Processor	80486 10MHz
RAM	640Kb
Disk Storage	20Mb
Display	Supertwist LCD
Dimensions	315mm (W) x 49mm (H) x 269mm (D)
Prices from	£699

V486T

Processor	80486 25MHz
RAM	4Mb-16Mb
Disk Storage	180Mb-600Mb
Monitors	Mono VGA Colour VGA
Dimensions	212mm (W) x 480mm (H) x 450mm (D)
Prices from	£7199

Whether it's performance, reliability, back up or price, the Victor range of computers always stands to reason. FOR FURTHER INFORMATION TELEPHONE SARAH BROWN ON 0494 461600. VICTOR UK, 1 THE VALLEY CENTRE, GORDON ROAD, HIGH WYCOMBE, BUCKS HP13 6EQ.

MANAGEMENT: Marketing and Advertising

General Motors' latest product launch

The workers tell it the way they see it

Martin Dickson on the unusual approach to the selling of Saturn

It is arguably the most important US product launch this year and its advertising is among the most unusual. It is a campaign for a brand new car, yet it does not show the vehicle - not immediately, anyway.

Instead, it concentrates on the lives of the people building the car - the important new Saturn model from General Motors - and the philosophy of the separate company GM has set up to make it.

So magazine readers are told how Ruth Cox, who assembles doors, is bowled over by the co-operation she gets on the production line from engineers who, at the last plant she worked in, had appeared to be remote and faceless beings.

Ruth's kids are so happy with the move to their new home in Spring Hill, Tennessee, that they regularly wear the company T-shirts to school.

But this is not the whole story. In another advertisement, the boy confesses to a bit of worry about the family's move to rural Tennessee: "What if all the kids turned out to be nerds?" But they didn't, and he's happy, though he's not so sure about Emmet, who seems troubled by meeting cows for the first time.

But will this intertwining of sentimental "human interest" and hard facts about Saturn's supposedly state-of-the-art production techniques encourage the hard-nosed American public to part with its dollars?

GM and Hal Riney & Partners, the San Francisco agency responsible for the campaign, are praying the answer is "yes" because Saturn is absolutely vital to the future of America's highest motor manufacturer.

The Saturn, which went on sale at the end of October, has been seven years in the making and is GM's attempt to demonstrate that it can match, or even beat, the Japanese standards of manufacturing which have made such an impact in the US over the past decade.

The vehicle - which is in the small (sub-compact) segment of the market - is being made at an entirely new plant in rural Tennessee by a new GM subsidiary called Saturn.

entirely new labour practices, and the car is being distributed through an entirely new dealer network. The declared aim is to win back buyers who have deserted Detroit for Japanese models and to hold on to those who are planning to defect with their next car purchase.

Saturn's clean-sheet approach has created a considerable marketing challenge. At GM's insistence, the advertisements make no mention of GM. This is actually a big plus factor, since it means the product is not associated too directly in the public mind with the quality problems which have long dogged Detroit.

Yet it also means that a company with no track record and which is totally unknown to the American public must create an instant image that portrays it as a credible home-grown competitor to the mighty Japanese.

The approach adopted by Riney involves two sets of advertisements. The first is a so-called "teaser" campaign, from which the examples above are taken, which is designed to show the company's fresh approach to making cars, its high quality and the degree of commitment it has won from the workforce.

In only one of the advertisements is even part of a completed car featured. This campaign ran for about a month ahead of the launch of the new vehicle in its initial markets of California and parts of the south. A second series of advertisements, which will alternate with the teasers over the coming months, began on launch day, October 25, and concentrates, more conventionally, on the merits of the car itself. Industry estimates suggest that GM will spend some \$100m promoting the car between now and the end of 1991.

From the start, Riney rejected the confrontational attitudes towards the Japanese adopted in many US car advertisements this year. Lee Iacocca, the chairman of Chrysler, beams himself constantly into American homes to claim in a tub-thumping

TONY KEMPLIN is an automotive writer specialising in design and engineering. He has written for many years about cars, and is now a freelance writer. He is also a member of the Society of Motor Writers and the Society of Automotive Engineers.

"...Okay, let's be straight about this. You couldn't say labor and management have had the rosier of relationships. We've had our share of knockdown-dragouts over the years. So it kind of feels like we're on a new frontier here."



We don't have time clocks. Nobody wears ties. It's hard to tell engineers from technicians, and, you know, it doesn't seem to matter. It's just labor and management on the same team.

manner that his cars are better than those of the Japanese. Even though the company's market share keeps slipping.

Some local TV advertisements for US cars have gone much further, employing crude racism in an attempt to stop the rot. One urged Americans to buy American cars because they were "built for our size families, not theirs". Another implied that buying a Japanese car was unpatriotic.

Patrick Sherwood, the Riney account director for Saturn, says: "We don't think Lee Iacocca pounding a desk and saying 'Buy American because we're Americans' does any good. To trade on people's guilt won't succeed."

The Saturn approach has been more subtle. Riney, an agency known for sentimental messages, tugs gently at the patriotic heart-strings with its TV advertisements, which

tell the stories of six lives connected with the Saturn project. Images of baseball, rural America, pets and Mom and Pop flash across the screen to folk music accompaniment.

There is no overt mention of the Japanese. Says Sherwood: "They are clearly the standard and we don't want to help them any more by comparing ourselves to them. We're not coming in on an equal footing, we're one step behind."

The aim, he says, is to "set a separate Saturn standard". Nevertheless, the campaign does quietly but insistently acknowledge that all has not been well in the US car industry, though it claims that Saturn is entirely new and altogether better.

Each advertisement ends with the slogan "A different kind of company. A different kind of car."

Sherwood says that the message of the company's extensive market research is that car-buyers, tired of the hype of the big US manufacturers, are receptive when advertisements are honest about the industry's past difficulties.

Saturn's most naked message is employed in a tear-jerker which begins with a close-up of a teenage baseball team from the 1950s and a voice-over intoning: "There was Barney, Billy, Scooter and Me. We grew up on the corner of Jefferson and Palmer and if you lived there then you lived, breathed, swore at and by cars."

A rapid succession of home-video-style images carries the narrator, who turns out to be an auto worker, through America's love affair with big grilles, 1950s gas-gruzzlers and the swinging 1960s ("when life was good, work was good") to the 1970s oil crisis when "it seemed like overnight something happened to the way we built cars."

After some quick-fire pictures of the narrator looking frustrated in suitably bleak rust-belt backdrops, the images switch to horses frisking about in sunlit Tennessee fields as he tells how he decided to work for a company called Saturn "and build cars again in a brand new way."

As a piano tinkles out the last few bars of a lugubrious refrain, the camera lingers again on the baseball team as he declares: "There were some things I knew I'd miss... but certain things I wanted to remember." The veiled message seems to be that Saturn combines the new with the best of the old American ways.

The absence of Saturn cars in all this is somewhat reminiscent of a controversial "teaser" campaign Nissan employed in the US when it launched its up-market Infiniti model. That showed Zen-like images of rocks and trees and did not focus on the car itself for at least two months.

Despite complaints, the advertisements themselves were widely regarded in the media industry as an interesting, fresh approach.

Certainly, it takes a great deal to make your product stand out in the extremely crowded US motor market. But it is questionable whether hand-held shots of happy workers pulling together, or breath-taking sunrises in rural Tennessee, will be enough to convince the cynical motorist, who may well say: "Let's wait these lovely people have sorted out all the bugs."

KPMG or not to be

In the UK, Peats was a familiar brand. Now, after international mergers, it is struggling to come to terms with its name

From a standing start just six years ago Britain's accountants have become remarkably adept at marketing themselves. In 1984 they were allowed for the first time to advertise their services. Since then they have taken on sophisticated marketers from fast-moving consumer goods to advertising agencies, and they have got to grips with the basics of advertising itself.

But there is one aspect of the science of self-promotion which still stumps the accountancy firms: many of them are not very good at knowing what to call themselves. Their uneasiness of touch in this area contrasts markedly with the ingenuity and expertise they display when they advise their clients on such things as how to value intangible assets.

The problem emerged very forcibly at an internal conference held recently by KPMG Peat Marwick McLintock, the second largest firm of accountants and management consultants in the UK.

One session discussed how the firm was perceived in the outside world. Although this topic gave scope for a wide-ranging debate, much of the time was taken up with just one subject: what to do about the firm's name.

The name took its present form only in 1987, when Peat Marwick McLintock merged with KMG Thomson McLintock. The Peat Marwick part of the name was kept for very good reasons: the firm, founded in 1867, is rooted in the UK's financial services establishment and a member of the Peat family is hereditary auditor to the Royal Family. Likewise Thomson McLintock was one of the strongest and most venerable Scottish firms, and in recognition of this the name McLintock was retained.

The initials KPMG stand for Klynveld Peat Marwick Goerrens McLintock. The name is a jumble of initials and has a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

There is no similar distinction between KPMG and the individual firms which make up the network: a buyer of international services will be swayed by the domestic reputation in the domestic market where the buyer is based.

The finance director of a UK-based multinational requiring an investigation of, say, a German acquisition target, may opt for Peats (as the firm is familiarly known in the UK) because of its UK reputation, not because the KPMG prefix is used in Germany.

"Yes, it is very important to get the KPMG into the legal name of as many of our members' firms as possible around the world," reflects Van Butler, recently appointed as chairman of KPMG worldwide.

"Our multinational clients increasingly look upon us as KPMG," he says. "But in each country there is a tremendous goodwill attached to the local name and it would be absolutely farcical to drop the Deutsche Treuhand name, for example."

The difficulty with the name is not simply a branding problem - in fact, it goes to the heart of the way most international accountancy firms are managed. Like most of the Big Six accountancy firms, KPMG Peat Marwick is not a single business entity around the world. Rather, it is a collection of numerous individual firms which collaborate on projects of mutual interest, for example training, investment and quality control, but do not directly share in each other's profitability.

Firms organised like this are often described as federal in structure, in contrast to the one firm approach adopted by Arthur Andersen, and, increasingly, Price Waterhouse.

Butler rejects the "federal" label: "We don't like this concept of a federation - all the firms are working together."

Nevertheless, so long as KPMG's strategy is to grow by harnessing the powers of strong, autonomous local firms, it is inevitable that there will be tensions between the KPMG name and the names of the local firms.

"We are trying to have our cake and eat it," Butler acknowledges.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

Subdivisions cause greater confusion

I could not miss this opportunity. I ventured that the name was complicated enough as it was, and rarely appeared the same way in any two newspaper articles: writers generally mutated it and dropped either the KPMG bit at the front or the McLintock part at the end. Further subdivisions of the brand would only cause greater confusion, I tentatively suggested.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

One delegate drew an analogy with Hanson, the industrial conglomerate. "Hanson never uses the name of the holding company when selling its products," she observed, "but promotes the Hanson name at a corporate level, nevertheless."

It was then pointed out that the marketing of the Hanson name had a wholly distinct purpose: the aim was to sell the investment community, which would take an interest in the financial characteristics associated with Hanson plc, but not the bricks, typewriters, fire-extinguishers and so forth sold by its subsidiaries.

BUSINESS LAW

Takeover of Swiss companies: the myths and realities

By Bruno Boesch

For a long time, criticism has been made of the unsatisfactory information imparted by Swiss companies to their shareholders, at their complicated share structure and the lack of transparency, and liquidity, of the market.

There is some truth in the criticism, although progress towards reform has been made. But by focusing on technical flaws, the critics tend to overlook realities of a structural nature.

The most die-hard *idées reçues* concerns the restrictive share structure of most listed companies, its supposed anti-takeover effect and anti-foreigner nature.

The share capital of Swiss companies is often structured in a way which distinguishes between registered, bearer and participation shares. Registered and bearer shares are voting shares, participation shares are non-voting. Only bearer and participation shares are freely available to all investors. The purchaser and holder of registered shares can be refused entry in the share register by the board of directors, on grounds set out in the articles of the company or, sometimes, even without an indication of grounds.

A company can also - and this seems to be the more modern way of trying to "remain independent" - limit the maximum shareholding of any single shareholder. Nestlé, for example, sets this limit at 3 per cent. Some chemical companies set the limit even lower. Eventually the company's charter can be locked by setting quorum and qualified majority requirements for the amendment of certain important articles, concerning, in particular the share structure (for example Nestlé two-thirds quorum and three-quarters majority).

The restrictions are aimed at Swiss and foreign unwanted investors and predators alike. Having said that, the articles of a Swiss company can provide for the board to deny a purchaser access to the share register on the grounds that he is a foreigner. It is unclear whether this will still be possible following the revision of Swiss company law.

These features of Swiss company law attracted considerable attention in the UK a few years ago when Nestlé coveted and gobbled up Rowntree.

Many Swiss joined in the criticism of the shareholder unfriendly corporate scene. The President of the Swiss National Bank referred to the "hysteria" of certain Swiss companies in wanting to make themselves immune to takeovers by any means.

Technically, Swiss companies are not takeover proof. By just buying shares on the open market one can secure share register entry and, therefore, take over a company. But nothing prevents an interested person from making a tender conditional upon the election of a new board allowing him entry in the register.

The bidder would ask for proxies. Any provision in the articles capping individual shareholding would be dealt with in the same way. Whether such a procedure would be considered as an unlawful circumvention of the board's responsibility is unclear. There is no case law on public tenders.

The Swiss banks, as members of the Association of Swiss Stock Exchanges, with their in-built interest in boosting share trading volumes have drawn up a takeover code, said to be largely inspired by UK takeover regulations and by the draft European takeover directive.

This takeover code became effective a year ago. It is a self-regulatory system, establishing principles of fair conduct by a bidder, treating the target shareholders equally and allowing them to make an informed assessment of the merits of the offer.

The offer may be for part or all of the shares of the target company; if however the bidder manages to acquire the majority of the votes, he must extend his offer to all of the shares. If he succeeds, the duration of its validity must hold good for another 10 days in order to allow for any initially opposing shareholders to change their minds. The tender must be filed with a special commission, and a certificate of compliance with the code by a qualified accountancy firm.

The code does not apply to Swiss listed companies, it is binding only on the members of the Association of Swiss Stock Exchanges. These are the financial intermediaries to

be reckoned with and, therefore, it is doubtful that anyone could successfully launch a takeover without complying with the code.

A few tenders bear the marks of the new code: in March, Royal Trust of Canada bought in those shares of its Zurich subsidiary still in public hands; in June, Credit Suisse made an exchange offer to the shareholders of Bank Leu and more recently Philip Morris, after striking a private deal with Mr Claus Jacobs, acquired all of the shares, participation certificates and option certificates of Jacobs Suchard.

Why is it that we have seen such low acquisition activity - domestic or cross border - in Switzerland, compared to that in other European countries? In 1989, Switzerland ranked last in Translink's statistics in terms of the estimate value of cross border transactions and little better in terms of the number of such deals. The answer is not in the laws and regulations, but in the Swiss system of corporate governance.

The practical relationships between Swiss corporations and investors does not, generally speaking, even take overers, especially not hostile ones. It is estimated that about half all Swiss listed companies are in "firm hands", the remainder are very widely spread. When Nestlé last year limited to 3 per cent the maximum holding of any single shareholder, no-one was affected. A great number of shares are deposited with Swiss banks, often in discretionary managed portfolios, and the banks have been in the habit of voting them by proxy to the board.

The banks' duty of diligence has been tightened, however, by a new set of related guidelines by the Swiss Bankers' Association. Pension funds are relatively new and their investments in stocks severely restricted. There has been a tradition of self-financing or else of going to one's bankers, at interest rates which, until recently, were very low.

But things are changing. *Nécessité fait loi*, and increasing number of Swiss companies are opening their share registers to foreigners. Nestlé, Rieter and Brown-Boveri for example. The move is

largely prompted by the necessity of tapping the international capital markets.

Last year Zurich Insurance floated a Sfr600m warrant bond with rights for existing holders of bearer shares and participation certificates (shares) to convert into registered stock; it could scarcely have placed an issue of that size on the domestic market.

In the recent tender by Philip Morris for Jacobs Suchard, the simple reservation with which the bid was greeted then turned into fierce opposition voiced by a number of bank depositors.

Before the public offer, Mr Claus Jacob sold his 28 per cent of the capital and 62 per cent of the votes at a substantial premium over the price offered for the publicly held shares. Nevertheless, the requirement of equal treatment of shareholders was deemed fulfilled and the bid cleared by the commission set up under the takeover code.

Several bankers did not see it this way. This seemed to be just one instance of growing resistance to the dictat of management and their close shareholders.

The Jacobs Suchard matter highlights a couple of shortcomings in the Swiss statutory framework not taken care of by the takeover code: anyone can creep into a company, buying privately or on the exchange, any number of shares without any disclosure; and there is no obligation to make a full offer for anyone who has acquired control of a company other than through a public tender.

This points to the limit of self-regulation. When Nestlé amended its articles last year, Mr Paul Jolles, chairman, could state that since Switzerland had no rules covering stock market transactions and takeover bids (it was before the takeover code), companies were left to fend for themselves.

Swiss companies must sort out their relations with shareholders. Secrecy and secure management lead to suspicion and entrenched business elites are the ingredients of the required capacity to adjust.

The author is a partner in the law firm of Forriep Renggli & Associés in Geneva.

FINANCIAL TIMES CONFERENCES

BUSINESS WITH SPAIN - Strategies for Developing Competitiveness
Madrid - 19 & 20 November

The Financial Times fifth Business with Spain forum to be arranged in association with Expansion will focus on developing strategies for international competitiveness. A most distinguished panel of speakers will review the economic climate in Europe, the changes taking place in Eastern Europe and analyse the impact of the slowing down of the Spanish economy. The challenges for industry in the run up to the introduction of the Single Market in Europe will be reviewed as well as what needs to be done to develop internationally competitive enterprises and finance investment for growth.

Senior ministers who have agreed in principle to address these questions and others include D. Carlos Solchaga Catalán, Minister for Economy and Finance, D. Fernando Panizo Arcos, Secretary of State for Industry and Energy, and D. José Borrell Fontelles, Secretary of State for Finance, as well as D. Abel Matute, Commissioner of the EEC. Leading figures from the international business community include Dr Francisco José Pereira Pinto Balsemão, Chairman of Controlfornal SA, D. José Maria Vizcaino Mantecola, Chairman of Confesbank, D. Arturo Romani Blesca, Managing Director, Industrial Division of Banesto SA and Mr Timothy Davis, Senior Vice President & Country Manager at Chase Manhattan Bank NA.

CAPITAL MARKETS WORKSHOPS
London - 21, 22 & 23 November

The Financial Times/Price Waterhouse Capital Markets Workshops, now in their third successive year, continue to bridge a significant gap in management training. The programme provides intensive coverage, supported by case studies of capital markets activities, ranging from underlying concepts through the specific markets and instruments, to practical guidance on key aspects of management and control of the business including operations, risk management and performance measurement.

Because of the participative nature of the Workshops, places are limited in order to allow maximum benefit from each session. Speakers are drawn from Price Waterhouse's Capital Markets Group and a panel of key individuals from organisations involved in capital markets activities including: Jonathan Britton of Swiss Bank Corporation London, Tony Cooper of Hambros Bank Limited, Bob Fuller of Charterhouse Bank Limited, Jeffrey Evans of Westpac Banking Corporation, Richard Kilby of Charterhouse Bank Limited, Richard Hines of Prudential Corporation plc, Chris Wingfield of Hill Samuel Bank Ltd and Julian Nathan of the Chicago Board of Trade.

WORLD TELECOMMUNICATIONS
London - 3 & 4 December

This major FT annual event will bring together a most distinguished panel of speakers to look at the gathering pace of deregulation in the world's telecoms market and the new opportunities for expansion. Dott. Oscar Mammi, Academician Professor Yuri Gulyaev Mr Hideo Sutsugu, Mr Gyla Pertos and Mr Kenneth Daddie will be among the speakers who will be leading the debate. A major feature of the conference will be a forum reviewing how international telecommunications can be made more competitive with contributions from Ambassador Bradley P. Holmes, Professor Henry Ergas, Mr Mark Fowler and Mr David Tudge.

REVIEW OF TELECOMMUNICATIONS POLICY IN THE UK
London - 5 December

Six years after privatising its state owned telephone company, Britain is gearing up for a far-reaching review of telecommunications policy. This FT conference is timed in the midst of the duopoly review. Mr Douglas Hogg QC, MP, Minister of State for Industry and Enterprise will give the opening address to the meeting. Other speakers include Mr Gordon Owen, Mr Malcolm Argent, CBE and Mr Stephen E. Andrews.

All enquiries should be addressed to:
Financial Times Conference Organisation,
126 Jermyn Street, London SW1Y 4UJ
Tel: 01-925 2323 (24-hour answering service)
Telex: 77347 FT CONF G Fax: 01-925 2125

Advertise your house

in full colour in the Weekend FT.

To find out more, call Lesley Proctor on 071-873 4896

ACCOUNTANCY APPOINTMENTS

Cranfield

LECTURER/SENIOR LECTURER IN FINANCE & ACCOUNTING

Applications are invited for the post of Lecturer/Senior Lecturer in Finance and Accounting in the Cranfield School of Management.

We are experiencing a significant increase in demand for our graduate degree and executive courses and are looking for a graduate, qualified accountant, with experience in industry or commerce, able to teach finance and accounting. The successful candidate will be encouraged to develop his or her special interests.

Basic salary will be within the range £17,455 - £26,471 p.a., however, there will be opportunities to add to income through consultancy and other work. Relocation assistance is available and accommodation may be provided. The requirement is permanent and this position is being offered on a 3-year renewable contract in the first instance.

Informal enquiries, in strict confidence, may be made to Professor Alan Robinson at the Cranfield School of Management on 0234 751122.

An application form and further particulars may be obtained from the Personnel Department, Cranfield Institute of Technology, Cranfield, Bedford, MK43 0AL, telephone 0234 750111. Ext. 3335 (enquiries) quoting ref. no. F202

Closing date for applications: 30th November 1990.

Cranfield School of Management

WE, THE LIMBLESS, LOOK TO YOU FOR HELP

We come from two World Wars, Korea, Korea, Malaya, Aden, Cyprus, Ulster. The Falklands and all these areas of turmoil where peace must be restored. Now, disabled and mainly aged, we must look to you for help. Please help by helping our Association. BLESMA looks after the Limbless in all the Services. It helps to overcome the shock of losing arms, or legs or an eye. And, for the severely handicapped, it provides Residential Homes where they can live in peace and dignity. Help the disabled by helping BLESMA with a donation now or a legacy in the future. We promise you that not one penny will be wasted.



THE FIRST STEP by a recent, young double amputee

PLEASE GIVE TO THOSE WHO GAVE

Give to those who gave - please
Donations and legacies to: The Limbless, BLESMA, 126 Jermyn Street, London SW1Y 4UJ. Tel: 01-925 2323. Fax: 01-925 2125.

BLESMA

BRITISH LIMBLESS

EX-SERVICE MEN'S ASSOCIATION

١٥٥٠ من الـ جنيه

NOW, A VAUXHALL CARLTON WITH DISCS ALL ROUND.



There are many cars in the same class as the Vauxhall Carlton.

We're talking, of course, about medium-price luxury saloons. (Very medium-price in our case, as we've currently frozen the price of all 1990 Carlton's.)

Yet in spite of the presence of BMW, Mercedes and the rest, only four in this section of the market are luxurious enough to come with compact disc players as standard.

One is an Alfa Romeo. Three are Vauxhalls.

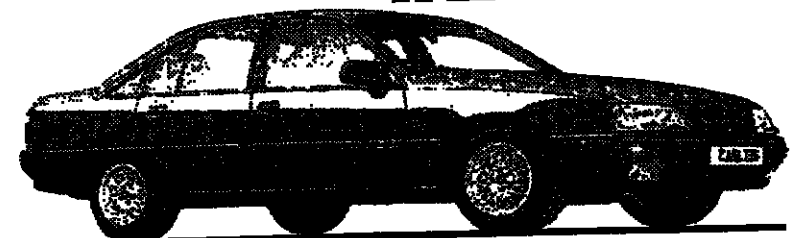
The Carlton GSi 3000. The Carlton CDX. And, of course, the Carlton CD (the only CD that's enough of a CD to have a CD).

The player fitted to the Carlton comes complete with all mod cons, including a cartridge load system that soaks up vibrations from the road.

And if most of your music collection is still in the form of records and tapes, don't worry.

The Carlton's music system includes a superb 6-speaker, 20 watts radio/cassette player.

On second thoughts, forget what we said in the first sentence. There aren't any other cars in the Carlton's class. **THE CARLTON.**



VAUXHALL
Once driven, forever smitten.

CAR SHOWN: CARLTON CD SALOON, PRICE £17,345. PRICE INCLUDES CAR TAX AND VAT, BUT EXCLUDES DELIVERY, 2100 TANKER PLATES. PRICE IS CORRECT AT TIME OF GOING TO PRESS, AND INCLUDES ONE YEAR'S FREE MEMBERSHIP OF VAUXHALL ASSISTANCE, OUR UNIQUE RECOVERY AND ACCIDENT MANAGEMENT SERVICE. CD PLAYERS ARE FITTED AS STANDARD ON ALL CARLTON CD, CDX AND GSi MODELS. PERFORMANCE FIGURES BASED ON MANUFACTURER'S DATA. CARLTON IS COVERED BY VAUXHALL PRICE PROTECTION, WHICH GUARANTEES THAT THE PRICE YOU'RE QUOTED IS THE PRICE YOU PAY PROVIDED YOU AGREE TO TAKE DELIVERY WITHIN 3 MONTHS OF ORDER. FOR MORE INFORMATION CALL 0900 444 200.

ARTS

The Seagull

ROYAL SHAKESPEARE THEATRE, STRATFORD

Chekhov explained himself clearly: "Let the things that happen onstage be just as complex and yet just as simple as they are in life." *The Seagull*, written when Chekhov was 36, achieves this by dramatising his life as a doctor, writer and landowner. It flopped spectacularly at the 1896 St Petersburg opening, but took wing after Stanislavsky revived it at the Moscow Art Theatre 1898, rehearsing for three months. The difficulty Chekhov presents to any director is clear: when is a speech the profound cry of an individual life, and when is it a bit of social banter? The director should make it both.

In this last production as RSC Artistic Director, Terry Hands brings Chekhov to the Swan for the first time. This theatre adapts well to Chekhov's stringent stage directions, although Hands places the penultimate act outdoors, passing up the opportunity for the claustrophobic indoors drama he shows so effectively in the last. His production follows Chekhov's vagaries of mood, mapped out by Michael Frayn's limber translation.

In a play where ironies and quiet desperations tip over into chaotic depths, the company gives a solid ensemble performance, all cope with lines that lead nowhere but the speaker's neurosis, and all fill the charged spaces that Chekhov puts between his characters in moments of absurdity or silence. The successful Chekhovian character is always adaptable; this goes for the actors who play Chekhov. So John Carlyle (Dorn, the doctor) deals sensitively both with the web-footed provincials in the shape of Cherry Morris (shrill Polina) or Trevor Martin's trumpy Shamrayev, and also with Moscow literary society incarnate in the novelist Trigorin, very well played by Roger Allam, who makes the famous



Susan Fleetwood and Simon Russell Beale

speech about the writer's life plainly compelling. The easy range of Allam and Carlyle are brilliantly complemented by Susan Fleetwood as the lusty Arkadina. She gives the febrile actress enough energy and wit to make her a believable lover for the novelist and happy of a mother for her strutting son, Konstantin (Simon Russell Beale), "flooding in a chaos of dreams." Alfred Burke's weary Sorin relates tenderly to Konstantin and testily to everyone else: this is a fine piece of acting. The excellence of Hands' direction in the final act, set in his 1890s interior, and the sureness and subtlety of the acting there, suggest that the preceding action could have been less

disparate and more purposeful. While *The Seagull* lacks the dark awkwardness of *The Three Sisters* or the absurdities of *The Cherry Orchard*, it is a richer play than Hands' production allows. He makes the opening acts too obvious; he shows individuals desperate for the full joys and pains of life, but fails to show a social group falling short of a community in which communal events have a casual impact on the lives of the participants. The ideal situation is, Chekhov said, a dinner, where people are having a meal at table, but at the same time their happiness is being created or their lives are being smashed up."

Andrew St George

'Rusalka' in Seattle

Audiences in London have been accustomed to view *Rusalka* at an unusual slant. When English National Opera mounted Dvorak's opera, it became the story of a young girl facing the problems of adolescence in her Victorian nursery. By general agreement the production was a success and only a few voices were raised against it, saying that Dvorak's water-nymph and her sisters really belonged in the eastern forest where they had been born.

In the US the opera has had no recent history of production. Seattle Opera has now determined to change that and its new *Rusalka* will go on to Houston Opera, where it is a co-production, and then possibly to other cities. In the circumstances it was thought best to present the work in the fairytale style that the composer intended and there can be few people who will have regretted that decision, when they saw the ravishingly beautiful sights put before them.

The curtains parted to reveal a naturalistic scene on a cinematic scale. The designer Günther Schneider-Siemssen has always been known as a master painter of romantic woodlands and here he was in his element, giving us a forest clearing where mist swirled around a silver lake, a picture book scene at once magical and mysterious, alluring and sinister. No matter how long

one looked at the stage, there always seemed to be more wonders of lighting and atmosphere to behold. Indeed, the forest almost became a player in the drama, subtly colouring and reacting to events, so that one appreciated how important the natural setting is to *Rusalka*; but, conversely, the leading characters on this occasion were drawn with less immediacy. Perhaps Schneider-Siemssen is happier in the role of designer than as producer, where he had to deal with human beings.

It would certainly be difficult to imagine a better all-round cast for this opera. The soprano Renee Fleming was given a positive reception, possibly to other cities. In the circumstances it was thought best to present the work in the fairytale style that the composer intended and there can be few people who will have regretted that decision, when they saw the ravishingly beautiful sights put before them.

The curtains parted to reveal a naturalistic scene on a cinematic scale. The designer Günther Schneider-Siemssen has always been known as a master painter of romantic woodlands and here he was in his element, giving us a forest clearing where mist swirled around a silver lake, a picture book scene at once magical and mysterious, alluring and sinister. No matter how long

as the Water Sprite, repeating his role from London, and a fine supporting cast in Susan Graham as the Kitchen Boy and Paul Gades as the Gamekeeper, Seattle had a cast without a weak link.

After Mark Elder's conducting of the opera in London, Bruce Ferden was more relaxed, allowing us time to savour the romantic colours of Dvorak's orchestra, but risking indulgence at some favourable moment. Ideally the final act would see conductor and producer working harder to build the drama to a more intense climax; but everything on stage was so mesmerising, so hauntingly lovely in every way, that the senses had already succumbed. Long before this was a special evening, even by the standards of an international house.

Finally a note from San Francisco. Into an otherwise disappointing revival of *Ballo in maschera*, poorly conducted and with hideous old sets, stepped an unexpected saviour in the form of Deborah Voigt, who took over at the last moment from the advertised soprano. With her bright, gleaming voice this young singer made a fearless and often exciting Amelia. After nurturing Voigt in her student days as an Adler Fellow, San Francisco is well poised now to reap the benefit.

Richard Fairman

CINEMA

'Twixt life and death

"This could be the last great frontier" cries one of the five medical students in *Flatliners*. What is he referring to? Death: a state which the members of this cardiac-happy quintet mete out to each other through the film in dosages of varying length. First medically extinguishing and then reviving each other, they seek to discover what lies beyond. It may be oblivion. It may be a dream state. Or, as director Joel Schumacher and writer Peter Filardi opine, it may be a glimpse of the unatoned sins we have left behind on earth.

Hollywood, like America itself, is obsessed with frontiers. Scribble an original story idea on the back of an envelope and then stamp that envelope with the words "new frontier" and you will have a hundred producers baying for your signature. Filardi, one of the new breed of strike-rich scribes in Tinseltown, was paid \$400,000 for his *Flatliners* script, probably on the grounds that it boldly goes where no other American film has gone before.

The trouble is that having been so boldly going, it keeps returning to the same place to go all over again. Did ever a movie so repeat itself? Once fame-hungry group leader Kiefer Sutherland has taken the first plunge to oblivion, his heart monitor

shows a flat line. Instead of seeing our whole lives flash before us, all we will apparently see is playground incidents we never apologised for or old enemies saying "Naughty, naughty" from beyond the clouds. As so often when Hollywood imagines the unimaginable, the comic fast turns into the costly.

At least one is clear about why *Flatliners* was made. It is what the industry calls a "high-concept" story, its premise is so simple and original that a mogul's clear will fall from his lips after just one sentence of the screenwriter's sales pitch.

High-concept films, for all their faults, know what they are about. Many movies today seem to lack the smallest inkling of this. Alan Rudolph's *Love At Large* takes a thriller plot, blends it with a romantic comedy and shakes it into one of those flavourless cocktails

FLATLINERS
Joel Schumacher

LOVE AT LARGE
Alan Rudolph

THE MAD MONKEY
Fernando Trueba

MY BLUE HEAVEN
Herbert Ross

A MAN ESCAPED
Robert Bresson

LONDON FILM FESTIVAL

Unknown into death the kindergarten tribunal. Instead of seeing our whole lives flash before us, all we will apparently see is playground incidents we never apologised for or old enemies saying "Naughty, naughty" from beyond the clouds. As so often when Hollywood imagines the unimaginable, the comic fast turns into the costly.

At least one is clear about why *Flatliners* was made. It is what the industry calls a "high-concept" story, its premise is so simple and original that a mogul's clear will fall from his lips after just one sentence of the screenwriter's sales pitch.

High-concept films, for all their faults, know what they are about. Many movies today seem to lack the smallest inkling of this. Alan Rudolph's *Love At Large* takes a thriller plot, blends it with a romantic comedy and shakes it into one of those flavourless cocktails of the private eye, growing away as if he has been to the Damon Runyon School for Ten-Minute-Egg Detectives, and the plot of the film on American cable TV. I thought of the fellow gumshoe Anne Archer (mystery seductress) and Annette O'Toole and Kate Capshaw (rival wives of a bigamist Mr Big).

All the players alike are discomfited by the meandering story and the film's uncer-

tainty over whether it is an old-fashioned genre picture or a parody of one. As *Choose Me* and *Trouble In Mind* showed, Rudolph has a talent for raising inconsequence to a high art and for raising his actors to a look of floored bewilderment.

In the even more bewildering *The Mad Monkey*, Spanish director Fernando Trueba acts as traffic policeman for a mixed nation cast in an Anglo-French co-production. Miranda Richardson is the wheelchair agent who signs up US screenwriter Jeff Goldblum and UK director Dexter Fletcher for an allegorical Euro-movie about evolution (sic). The idea is this: the mad monkey is the one who came down from the trees to turn into man the hunter, the same monkey is the one who stayed aloft and ate bananas.

High concept or high hoax? Either way, Trueba's film about film-making is fogged by hyperventilating pretension when it is not being felled by an epidemic of subplots. Chief among these has Liza Walker as Fletcher's man-eating teen-age sister who acts as a Venus fly-trap to all passing males. (This is no doubt a sexual perspective on evolution's survival-of-the-fittest law.) Like all films with little idea of where they are going, this one ends up going for broke as a Venus fly-trap to all passing males.

In such a week we can only applaud by the festival's festival. Steve Martin sports a quasi-Jonathan Ross wig and a Robert De Niro accent as a Mafia boss who cuts up rough in his witness protection programme. Nora Ephron wrote the script. Director Herbert Ross vainly looks for a joke in it.

Willing as ever to offer my readers an audience protection programme, I must recommend Robert Bresson's 1956 *A Man Escaped*, revived at the Renouir. Black and white; spare French dialogue; no gimmicks. Just the truth about a man imprisoned in French resistance fighter, whose break for the light in 1940s Lyon is lent a religious intensity by Bresson's devotion to details of human gesture and expression. Masterly.



Kevin Bacon and Julia Roberts in 'Flatliners'

Now, gird up your stamina, take your annual eye-test and prepare for the 34th London Film Festival, beginning this week. Once more we are startled by the size of the programme and programme brochure, which both expand each year. This year the first is over 200 films strong and the second is thick enough to use in a Hutton Garde smash-and-grab raid.

Indeed the LFF has become so large of late that almost anything edged with sprocket-holes seems able to get into it. I doubt that this would be applauded by the festival's festival. Steve Martin sports a quasi-Jonathan Ross wig and a Robert De Niro accent as a Mafia boss who cuts up rough in his witness protection programme. Nora Ephron wrote the script. Director Herbert Ross vainly looks for a joke in it.

So here are the movies, courtesy of American Airlines, Jim Beam bourbon, Janssen Grand Armagnac, Cathay Pacific and many more generous patrons. Some weeks ago, I named a Top Ten Films for festival visitors. Moving from wide to close shot, may I now guide you through the first week? Must

see include Idrissa Ouedraogo's *Tout sur Burkina Faso*, a sexual melodrama of proud visuals and Racinian grace (Saturday 8.45); the Hungarian film *Shooting Gallery* (Sunday 2.00), a searing truth-based murder story; Germany's *The Nasty Girl*, a nasty-burlesque tale of historical cover-up and the Nazis in our midst (Sunday 8.45); and for style more than substance, China's *Ju Dou* (Monday 2.30), a fiery love story shot in flaming hues by the director of *Red Sorghum*.

Curious and collector's pieces include *The Voice of the Moon*, the German documentary *My Private War* (life on the Russian front remembered on amateur film) and, among movies battling for Britain, two Tony Palmer films. Of these one is a documentary feature about *Mezzogiorno* and the other is a whimsical fiction starring Ben Kingsley and Kim Novak as the oddest romantic pairing since Dustin Hoffman and Vanessa Redgrave. (You recall them dancing together, his nose to her throat, in *Agatha*).

Other attractive-looking contenders unseen by me: Franco Rosi's *To Forget Palermo*, Mike Leigh's *Life Is Sweet* and Satyajit Ray's *Branches of The Tree*. Tickets from the National Film Theatre. Happy viewing.

Nigel Andrews

London Sinfonietta

QUEEN ELIZABETH HALL

Since the death of Michael Vyner last year the London Sinfonietta has inevitably required a period of reorientation. The planning of last season's events were shared between Vyner and Paul Crossley, who has continued as artistic director; the new South Bank series is presumably the shape of things to come. It is proving a curious mixture - the Benjamin-based programme last week, the Sinfonietta Voices selection of the week, the Sinfonietta orchestra, but that attitude at least is not new. The Sinfonietta has been a British first performance.

That three of these new works should have been Sinfonietta commissions only added to the gloom. One criticised the previous regime for the narrowness of its programme-building, for sticking to the "big names" in music since 1945 and admitting only a small cadre of younger composers, but that attitude at least is not new. The Sinfonietta has been a British first performance. That three of these new works should have been Sinfonietta commissions only added to the gloom. One criticised the previous regime for the narrowness of its programme-building, for sticking to the "big names" in music since 1945 and admitting only a small cadre of younger composers, but that attitude at least is not new. The Sinfonietta has been a British first performance.

German Bernd Franke (born 1959) in such a heterogeneous programme as this, when its strange conglomeration of Berg, Eisler and Ives might have made more sense given some kind of context?

Of the three commissions Martin Butler's *Jazz Machines*, a tricky little essay in systems thinking, breaking out into bebop solos and duets, was by a long way the most accomplished and best pretensions. Geoffrey King's *Myrtle Weather* was the winner of the booby prize in both these categories. His overlong suite of "episodes", never settling to a single idiom for more than a few bars seemed to suggest that a composer of disciplined conciseness in his earlier works has lost his way.

Pavel Szymanski's *quasi una sinfonia* romped along on a metronomic rhythm and a mélange of classical tags, twisting them into new shapes and perspectives. At the Schmittke, before changing tack and becoming itself in a series of tam-tam crashes from which the music barely recovers. It was sometimes trivial, and always infuriating, and must have been extremely difficult to bring off. Conducted by the impressive Arturo Tamayo, the Sinfonietta managed it all with their increasingly dog efficiency.

Andrew Clements

Stand Up America

QUEENS THEATRE

Storming off or staying on: stand-up comedians in this six-week festival of American comedy have now used both techniques on unsympathetic West End audiences. Last week it was Sean Kane with *Method One*, on Monday, Pat Cooper tried *Method Two*. This was fascinating, particularly because one sensed that Cooper should have been better equipped than most club stand-ups to cope with the echoing open spaces of the Queens Theatre.

Cooper, 61, and Freddie Roman, who carries the first half of this week's show, look as though they are used to the Vegas glitz of large venues. They are professionals of the old school. They wear black tie and dinner jackets. They promenade about the stage. They smile at their own jokes. By contrast, young Jack Dee, the excellent British stand-up, is a deadpan, the least of the end of his deadpan humour. Rooted in his microphone-stand in plain jacket and tie, his act looks as though it has grown up in venues too small for a walkabout routine to evolve.

Freddie Roman (53 and of Jewish extraction - "53 years ago I was extracted from a Jew") looks and even sounds a bit like a fuller-faced New York version of Dave Allen. When Allen tells jokes about Catholics and has only 9½ fingers, Roman tells jokes

about Jews (and about blacks, Greeks, Poles, Italians and Irish), and limps. His routine is gentle, well-paced and increasingly funny, building up to a final winning volley of ethnic jokes.

Cooper seems to be in the same mould - his patter is faster, it is Italian-American rather than Jewish, but it too works a vein of keen domestic observation. But on Monday, although the audience had been expertly warmed by a combination of Dee and half-time drinks, they did not take to this. "I never thought my career would end in a foreign country," lamented Cooper. He stopped promading, came to the front of the stage, planted his feet well apart and told us this was war. He had thought this would be a pushover audience, because we had laughed at Jack Dee's routine, which he didn't understand. Now Cooper was going to punish us; he was going to stay and make us remember him. "This place was bombed many years ago. I am bombing it again tonight."

Roman and Dee will be appearing until November 10. Whether Cooper joins the show for the rest of the week is a different matter: he vowed on Monday that he would be booking himself on the next plane back to the US.

Andrew Hill

ARTS GUIDE

EXHIBITIONS

London

Royal Academy of Arts. Monet in the 1890s. The series of 218 engravings by Guy de Maistre from the Fondation Juan Marcha. There are masterful renderings of bullfights, of lecherous men ogling young beauties abetted by harlots, there are monsters born from Guy's nightmarish imagination and - quite contemporary in their brutality - scenes of war and repression. 2, rue Louis-Boilly. Closed Mon (4234702).

Galeries du Carrousel. French masters. There are some remarkable small bronzes by Degas and Daubigny, there are two or three oils, but the speciality of this small left-bank gallery remains drawings by the Ecole de Barbizon. Precursors of the Impressionists, the Barbizon painters discarded both academic conventions and romantic dramatisation in favour of a sim-

ple, realistic vision of nature. (11, quai de la Seine 11075). Closed Sun and Mon.

Grand Palais. Picasso. A portrait of Jacqueline Picasso with her hair crossed round her face is the symbol and the central point of an exhibition of 47 paintings, two sculptures, 40 drawings, 24 sketchbooks, 19 ceramics and 247 engravings and lithographs which have come to enrich, in lieu of death duties, the French national collections. The exhibition begins with the blue period and ends with the obsessive erotic works of Picasso's last 10 years. A period whose importance has only recently been recognised. Closed Tue, Wed late closing, ends January 14.

Musée Rodin. Delightful 18th century town house - Hotel Biron - contains the life work of Auguste Rodin, who opened the way for modern sculpture. In the gardens his *Thinker* broods, the *Burghers of Calais* struggle to their tragic destiny and Balzac defies time. Closed Tue.

Brussels. Musée d'Ixelles. L'Impressionisme et le Fauvisme en Belgique is a major exhibition of Belgian painting from the 1890s to the 1920s. It follows the lead of French Impressionists and German Expressionists, others such as Claus Stobber, Wouters have a distinctive, increasingly valued style of their own. Closed Mondays ends December 16. Galerie de la CGER. The Belgian Dynasty and Belgium's cultural Development. daily, ends January 30.

Palais des Beaux-Arts. 5 million years. The Human Adventure. Man's evolution seen through 200 Paleontological exhibits. Daily ends December 30.

Madrid. Fundación Juan March. Carr. Andy Warhol's unfinished series of car drawings and paintings, commissioned by Daimler-Benz on the centenary of the invention of the automobile, are now on view at the foundation on loan from Daimler-Benz in Stuttgart. Ends January.

The Cambo Legacy. Francisco Cambo, Catalan financier and politician, was also the owner of a magnificent private collection of paintings, built up between 1927 and the Spanish civil war. Intended from the beginning to eventually enrich the collections of the Prado and Museo de Catalunya and to fill in their artistic gaps, paying particular attention to Italian Renaissance art: Botticelli, Titian, Tintoretto, Veronesi, Sebastiano del Piombo, Perugino, Goya, el Greco, Zurbarán, Rubens. Museo del Prado. Ends December.

Barcelona. Modernism: comprehensive show of modernism as "total art". Organised by Otilia Catalá, the aim of the exhibition is to show off Barcelona's rich modernist inheritance in all its different aspects: including painting, posters, jewelry, furniture, stained glass, wrought iron and ceramics. Many of the items on show belong to private collections and have never been publicly exhibited before, others are

museum pieces which have been specially restored for the occasion. An additional suggestion would be to walk around Barcelona's modernist area in order to admire some of its most important modernist facades. Museo de Arte Moderno. Ends December 20.

Rome. Palazzo degli Esposizioni. Norman Rockwell. Oils, watercolours and sketches from the years 1915 to 1972 by a remarkable artist who for over 40 years designed the front cover for the high-circulation Saturday Evening Post (over 3m copies in the early 1960s), whose name has become synonymous with an ultra-realistic style mixed with nostalgia. His works are sentimental but endearing, totally unpretentious, full of humour and above all a genuine affection for his subjects. In spite of having worked all through the Second World War, his hatred of violence meant that his soldiers are never shown in combat with rifles. The problem we all live with, removes the bitterness even from racism. Ends November 11.

Venice. Palazzo Grassi. From Van Gogh to Picasso - from Kandinsky to Pollock. Opening with Picasso's 1951 *Woman with Yellow Hair* and closing with Fernand Léger's 1950 *Builders with Rope*, this exhibition provides a truly delightful center through modern art from the late 1870s onwards. Ends December 9.

Bologna. Pinacoteca Nazionale. Giuseppe

Maria Crespi (1665-1747). Over 100 works by a late-flourishing baroque painter, born in Bologna, whose works are now considered on a par with his distinguished predecessor, Guido Reni. Ends November 10.

Düsseldorf. Angsburg, Kunstverein. Toskanische Saalendhalle, Zeugplatz 4. Around 100 paintings, lithographs, engravings by the Spanish painter Antoni Tàpies, born in 1923, covering the last 10 years are to be seen until November 11.

Dresden. Albertinum, Georg-Weitz-Platz 1. Some 350 works by 170 artists who were expelled by East Germany during 1949-1965. This presentation aims to explain the difficulties of working under the communist dictatorship. Ends December 2.

Berlin. Martin-Gropius-Bau, Strassemanstrasse 110. Bismarck's Prussia, Germany and Europe. This exhibition in Berlin will be the first organised by the German History Museum, with around 1,000 pieces on loan from 250 different museums from all over Europe and the US. Until November 25.

Frankfurt. Städtisches Museum. It has opened its new extension: 1,300 square metres display of 20th century art ranging from Picasso to Max Beckmann and Amsel Kiefer.

November 2-8

Staedel, Schaubau 63. Ends January.

New York. Brooklyn Museum. From pastoral landscapes to moonstruck nature fantasies, the artist's extensive exhibit makes the claim for Albert Pinkham Ryder as the first modern American painter. Ends January 6. Metropolitan Museum. Mexican art from pre-Columbian handicrafts to modern murals includes a majestic panorama with more than 300 works covering 30 centuries.

Chicago. Art Institute. One of Chicago's most noted contemporary artists shows his work when Ed Paschke's travelling exhibit, which first appeared at the Pompidou Centre last year, arrives with 47 of the painter's day-glo portraits and landscapes.

Tokyo. Masterpieces of Japanese Art. This selection of 250 major works has been drawn together to mark the accession of the new Emperor. It includes rarely seen pieces from the Shosoin Treasury in Nara, the Horyu Temple, the Imperial Household Agency's collection, the National Museum, House of Nobles. Ends January 10. Since its establishment ten years ago, this museum has held an annual show of young and emerging Japanese artists: an opportunity to observe new developments and directions in Japanese art. Hara Museum.

SALEROOM

Fight over 'Schoolgirl'

Talk is of gloom and doom in the art nation, houses with experts muttering "trough as we expected" as sales in previously booming markets chalk up yet another unsold rate of around 40 per cent. New York launched its high-profile contemporary season on Tuesday night at Sotheby's, and the story was much the same.

A string of artists whose work has appreciated greatly in value over the last two years were left stranded at the rostrum: Johns, Lichtenstein, de Kooning, Schiele... The star lot, Robert Rauschenberg's 1961 "Third Time Painting", was sold on target but only after the published estimate - and presumably the reserve - was dropped a thousand dollars. It passed to a European private collector for \$3.8m (£1,560,283), as did Brice Marden's stark "Moon I" for \$890,000 (£445,795).

Warhol's first self-portrait failed to raise sufficient interest. Dubuffet, however, seems to reign unscathed as the market darling. A Chicago dealer paid \$2.64m for his 1961 "Maison Fondée" and \$2.55m for his 1954 "Vache au Pre". off the market for 20 years. Cy Twombly's "Untitled" of 1967 found a buyer just below the estimate at \$1.98m, and modest records were set for both Terry Winters and Josef Albers. The market correction continues.

The trade kept a conspicuously low profile, and much of the bidding came from private American collectors. The sale totalled \$19,841,250, just over £10m, with 42 per cent unsold.

There was a slightly more optimistic mood - if not rest - at Sotheby's carefully pruned sale of Modern British and Irish art in London yesterday, not surprising perhaps after Phillips' massive 77 per cent unsold on Tuesday. Four or five contenders fought for Sir George Clausen's delightful and only recently rediscovered "Schoolgirl". In the end she went to London dealer Robert Holden for a record £137,500, triple the estimate and the last auction record.

Yeats and Lowry held their own, the latter's "Beach Scene" going for £101,200. Again, the expensive pictures were the casualties, while those in the £5,000-30,000 bracket went well. It is hoped that the two failed Spencers and the marvellous, maverick "Landscape at Knappagh Farm" by John Luke will be sold after the sale.

The auction totalled £1,482,415, with a "much as we expected" 41 per cent bought in.

Susan Moore

هكذا من الاصل



If you're looking for the best
in personal computing, Compaq
is the lead to follow.

COMPAQ

India on the brink of chaos

Radicalism put on hold

Peter Riddell and Lionel Barber on what voters think is wrong in the US

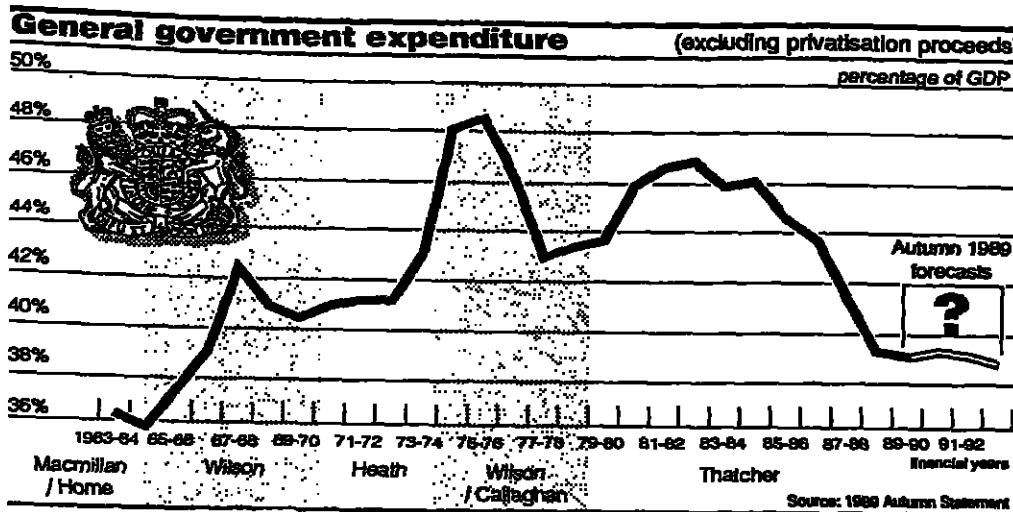
Grassroots blues at mid-term

Long march to disillusion

ECONOMIC VIEWPOINT

Public spending takes off again

By Samuel Brittan



base-rate cut. The alarming weakness of the dollar has given a spurious reinforcement to the sterling index. But against the ERM, sterling is more than three-quarters of the way towards the lower limit. Sterling's effective ERM range is determined not just by the central DM2.95 rate, as too many people wrongly suppose, but by the whole parity grid, which gives an effective range of variation from just below DM2.90 to just above DM3.10. Some keen crystal-gazers will be looking at the Treasury's inflation forecast for the end of 1991 in their search for clues to the path of interest rates. I shall be more curious to see if there is an inquest into last autumn's forecast, which predicted a headline inflation rate of 5% per cent in the final quarter of 1990 - more than twice the average error on the wrong side.

UK public finances are now being hit by the combination of high inflation and falling economic activity. The Treasury's forecast for the end of 1991 is a purely temporary recession phenomenon. Indeed, he may have to plead old-fashioned counter-cyclical considerations to avoid increasing tax rates. The Statement should also reveal how ill-informed City talk has been of any immediate

vices may indeed have been unsatisfactory, judged by the end product; but it is not because they have been starved of cash. If we look at the four main services of social security, health, education, and defence, total spending on these actually showed a slight increase over the decade, stated as a percentage of GDP. Why then does the chart show a marked decline in the public spending ratio over the lifetime of the Thatcher government? Privatisation proceeds made a contribution. But just as important was the sale of other assets such as council houses. There was a drastic decline in cash injections to nationalised industries and a reduction in debt interest as a proportion of GDP. There is no need to argue whether these items represent genuine reductions or not. The point is that

they have a limited life span, most of which is already over. The result has been an underlying public spending trend which is at best stable. Any pressures, whether those of recession, a Middle Eastern war or an increased desire for public services, will tilt the trend upwards. If on top of this there is a Labour government with a deliberate policy of raising public spending (which is still the party's answer to most problems despite the much-vaunted policy reviews) it is hard to see how the tax burden can be prevented from rising. Labour spokesmen can validly point out that this burden has already been rising under the Conservatives. Taxes and National Insurance contributions (excluding North Sea revenues) rose from 34.1 per cent of GDP in the last Callaghan year to 36.4 per cent in 1989-90.

Public spending projections and outcome £bn

Financial year	1987-88	88-89	89-90	90-91	91-92
Actual	178.0	186.4	203.1	-	-
Autumn statement plans	-	-	-	217.7	230.0
1988	-	-	198.7	210.0	221.0
1989	-	198.0	202.8	207.1	-
1990	178.7	184.6	192.8	-	-

* As updated in the 1990 Budget.

Source: UBS Phillips & Drew

What is real is a siphoning off of so much government money into the black hole of the poll tax

What however is real and not presentational is the siphoning off of so much money (£bn at last count) to offset the impact of the poll tax. The sums involved are disappearing into a black hole and are available neither for increasing, say, training or education, nor for trimming national tax rates. It is an example of what happens when the will of one person is made a substitute for a reasoned approach to policy.

Source: UBS Phillips & Drew

The prime minister's speech

When the image could come tumbling down

By Joe Rogaly

The prime minister's speech was read out by the Queen in the House of Lords yesterday morning and almost totally ignored by the leader of the opposition and the prime minister himself in the Commons yesterday afternoon. The so-called "Queen's Speech", which is in reality a list of government proposals drawn up in No 10 Downing Street's own phrases, had but one message of real interest for the assembled MPs. It is this: Mrs Margaret Thatcher's administration is planning to do nothing spectacular for the next 18 months or so, during which time attempts to unseat her, or to defeat the Conservatives, will be fought with all her might. With any luck, she believes, she will win - in spite of everything.

She has no mean strength. She performed well in a crowded and unruly house yesterday. She had them riveted at the end of her speech, when she uttered another warning to President Saddam Hussein that unless he withdraws unconditionally from Kuwait there will be a war. The strong message was that this might happen soon; how seriously one takes it depends upon how close one believes Mrs Thatcher to be to the strategic planning of President Bush, whose decision it must be in the end. If there is a war, Conservatives, and many in the general public, may reasonably be expected to rally round the prime minister, at least for its duration.

Mr Neil Kinnock, the Labour leader, knows all this very well. He was careful to emphasise Labour's support for UN policies in the Gulf, and its recognition that the use of force cannot be ruled out. On matters as serious as this it is wrong to exclude the likelihood that our political leaders are acting from disinterested motives, but that said, it has to be observed that Mr Kinnock is quite determined not to be out-guiled by Mrs Thatcher.

Of course, there may not be a war. In that case it is politics as usual. The Labour leader knows this, too. He opened his

remarks, after the formal jocularities peculiar to our mildly dotty constitutional arrangements had passed, with a brief glance at the contents of the speech only to say that by and large he thought Labour agreed with the gist of most of it and would deal constructively with the legislation when it is brought forward. After a pause he then launched into a series of his recurrent election address, which, had he enjoyed John F. Kennedy's speechwriters' services, would have amounted to an undertaking to get this country moving again.

I said "after a pause". The pause was, of course, what it was all about. It was during that passage that he made what he could of the government's single most destructive weakness: the division in the Tory ranks and the recurrent defection of cabinet ministers. No leader of the opposition could do less. Mr Kinnock will be forgiven any under-performance on this score for the deployment of a lethal missile at Mr Michael Heseltine, he of the once unshorn locks, whom he described as "a latter-day Samson Agonistes, speechless in Gaza."

Mr Heseltine, seated in what passes for cross benches in our adversarial house, sat staring straight ahead. He launched his own projectile against the prime minister in the form of a letter to his constituency last Saturday and has been mercilessly in the Middle East while it has blown up his strategy for succeeding her, at least for a while. On the backbenches were other Samsons, such as Mr Nigel Lawson, and now, by his side, Sir Geoffrey Howe. Watching this, it was difficult to see anyone of like stature coming forward to challenge the prime minister.

She put on her boldest face. Dressed for the occasion in royal blue, her off-the-cuff remarks were, as usual, more interesting than her carefully prepared script. When she started to talk about forthcoming solutions to the European Community's problems, on particular points as she emphasised, an opposition backbencher shouted, "you'll

resign". She jumped right in. "I don't think the honourable member should ever hope for that", she thundered, standing with her back to a couple of hundred honourable members who hope every hour of every day for just such a release. So far as one could see, most of them kept their faces under control.

As to Europe - the real issue - Mrs Thatcher is for the moment back on script. She launched into a characteristic defence of herself yesterday, ironically quoting several German sources to prove herself right. Mr Nicholas Ridley was captivated. What it all amounted to is that for one particular hour of one particular afternoon she was willing to stick to the line agreed with her two most senior colleagues, the chancellor of the exchequer and the foreign secretary.

This line even allows for a single currency, albeit in the distant future, and albeit never "imposed" but voted for by a House of Commons of a future generation. Since none of that really rules out, say, the year 2000 - which is both very near and very far - it is still conceivable that a deal could be done at the forthcoming intergovernmental conference. Two things are necessary for that to happen. The first is that the French, the Germans and some of the others take to heart Mr Douglas Hurd's patient exposition to them of the limits of the realities of British politics: the second is that Mrs Thatcher keeps her mouth shut.

On reflection, quite a lot depends upon the latter condition. The careful construct of battling Maggie, fighting her corner, business as usual, could all come tumbling down again quite suddenly - this afternoon, say, after the chancellor tells us the worst, or tomorrow, after two by-election results or next week, if there is a challenger for the leadership; or in December, in Rome; or next May, after the local election results. In short, our Queen cannot be certain that the same ventriloquist, working the same mechanism, will be there indefinitely.

LETTERS

Boosting liquidity in small companies' shares

From Mr William Drake

Sir, The reforms announced by the International Stock Exchange will do little or nothing to achieve the stated objective of boosting liquidity in smaller companies' shares.

The thrust of the reforms is anti-competitive in that they move more power from the agency brokers to the large integrated houses which dominate the International Stock Exchange. Yet it is the agency brokers who actually create the liquidity by finding genuine buyers and sellers of these shares.

One of the reforms which I had hoped for was a facility for agency brokers to place their names on the Searc pages for stocks in which they have some interest. This concept of "accredited dealers" to help liquidity in smaller companies seems to have been dropped by the Stock Exchange since Big Bang.

Such a move would demonstrate to potential buyers that there is wider interest than might be apparent from the current screen format. It would help to calm their fears about liquidity in the stock and this would do considerably more to the largely cosmetic requirement for there to be two firms of market-makers committed to the stock.

Furthermore, the increased privileges granted to market-makers are open to abuse by dual capacity houses. Independent agency brokers will be forced to make immediate exposure of agency crosses. The dual capacity houses will be able to conceal their transactions by putting their business through their in-house market-makers. The new privileges should be confined to pure market-making firms alone.

I agree with Lex ("Small companies," November 6) that "in large part, the drying up of

liquidity is a simple cyclical matter". Nevertheless, when there are constructive and effective steps that the Stock Exchange could take to help alleviate the problem, it is disconcerting to see only cosmetic reforms put forward. William Drake, director, Granville & Co, 77 Mansell Street, E1

From Mr Fletcher Robinson

Sir, Mr D.S. Ridout's fully justified attack on bear market raiders (Letters, November 2) should not be allowed to overwhelm the arguments that can be made in defence of the concept of short-selling. His letter fails to make the crucial distinction between spivs, who spread false rumours to drive down share prices, and serious investors, who would come to a method to short shares as part of a conservative hedging strategy in a diversified portfolio.

In the US securities markets - the most heavily regulated in the world - private investors are able as a matter of course to open margin accounts and to borrow shares for the purpose of shorting them. At present that option is effectively closed to UK investors, with the net result that they are disadvantaged relative to their US counterparts.

Contrary to Mr Ridout's claim, the inability to short has huge investment implications. If there is any resemblance between the exchange and a casino, it is surely that to bet that the market will go up each time he adds a position to his portfolio. Traded options, which cover a limited number of shares and are often expensive and illiquid, are certainly not a complete solution to this problem. Fletcher Robinson, 3 Pembroke Square, W8

US sees no farm agreement as better than a bad agreement

From Mr Clayton Yeutter

Sir, The FT has earned a reputation for accurate reporting and only rarely is that record damaged. But your "Grassroots anxiety in agriculture," November 2) story gave an account that I was "reported" to say that "no (GATT) agreement is a weak option". That is completely false.

As Secretary of Agriculture, I have said many times before and say again: No agreement is better than a bad agreement. To prevent any misinterpretation of that statement, let me define a "bad agreement": it is one which does not convincingly reform agricultural trade. Contrary to your story that "faint lines are appearing in the administration's solid front", President Bush, US Trade Representative Carla Hills and I are in complete accord: A bad agreement will not be signed.

Your reporter focused on our agricultural dissidents and one can find those in any country. They are the folks who are lacking in self-confidence and fearful of competition. But most of our farmers are not in that category. They believe they are internationally competitive and are thoroughly frustrated with having to battle against the export subsidies of the European Community. They are willing to take on

other farmers, but they believe it would be constrained if there were to take on other governments, and I agree.

Prime Minister Thatcher accurately evaluates the situation: if the EC continues to scorn serious reform of agricultural trade, the Uruguay Round will shatter and Europe deservedly will receive the blame.

Seeing themselves on the defensive, the instinctive position of those who oppose progress, European agricultural ministers are making clear their protectionist creed. Minister Kleeche of Germany recently stated that agricultural output needs to be limited and that "Europe should produce as much as can be consumed within the protected fence". The rest of the world will no longer happily acquiesce to the EC's "protected fence". The US and a whole host of other countries, including many developing nations, are demanding freer markets. We are demanding fairness. And contrary to premature complaints in Europe, the new US farm bill is proof that the US is undertaking large strides toward that goal as we ask no more of other nations than we ask of ourselves. Clayton Yeutter, US Secretary of Agriculture, Washington, DC

Brighter future for British TV

From Mr Brian T. Evans

Sir, Raymond Snoddy ("Sorry plight of MAC the orphan," November 6) is wrong to suggest that the demise of the BSB squarish and D-MAC is likely to lead to the supremacy of Japanese television technology. MAC's so-called evolutionary path to high-definition television (HDTV) was always a blind alley and there are other, better, European and American systems ready to take its place.

The political and broadcasting consequences of these new digital TV compression systems were extensively discussed throughout the passage of the Broadcasting Bill, though ministerial thinking was hogtied by the pro-MAC lobby. The future for British television has now become much brighter.

In a few years time, not only will the expatriate London Welshman be able to get Welsh

TV in London, but, perhaps of more importance, the Englishman living in Wales will be able to receive English TV programmes as printed in the London edition of his morning paper. Other geographically dispersed ethnic groups might enjoy the same cultural unity without needlessly imposing their tastes on the local population.

The new technology will allow TV programmes to enjoy a wider distribution - just as the FT can print a European edition in Frankfurt at marginal cost.

The rules on cross media ownership and attempts to impose ITV network agreements should be constructively rethought - otherwise some regional ITV franchises could easily remain "on the shelf". Brian T. Evans, Tantara Tck, 19 Cassiobury Park Avenue, Watford, Hertfordshire

We put your ideas into perspective.



Our strong base in the home market facilitates your worldwide operations. What distinguishes us from other banks is that we have twice the resources. As a large international commercial bank in our own right, we are represented in the world's key business centers and, as the central institution of Germany's co-operative banking system, we operate on the broad basis through a network of 3,000 local "Volksbanken" and "Raiffeisenbanken". Europe's most extensive branch network.

That's why you will find our strength wherever your international operations require it. In the best co-operative tradition, we uncompromisingly put both our global resources and our strong position in the home market at your service: We put your ideas into perspective.

DG BANK London Branch, 10 Aldersgate Street, London EC1A 4XX, England. Telephone (71) 7266791, Telex 886647, Telefax (71) 5884763. DG INVESTMENT BANK Ltd., 10 Aldersgate Street, London EC1A 4XX.

England, Telephone (71) 6000539, Telex 914958, Telefax (71) 5884763. Head Office: DG BANK, Am Platz der Republik, P.O. Box 100651, D-6000 Frankfurt am Main 1, Tel. (69) 7447-01, Telex 412291, Telefax (69) 7447-1685.

Offices in: New York, Los Angeles, Atlanta, Rio de Janeiro, Hong Kong, Singapore, Tokyo, Kuala Lumpur, Amsterdam, Luxembourg, Paris, Zurich, Geneva, Monte Carlo, Moscow, Budapest, Bucharest.

DG BANK

We set more wheels in motion
RJ HOARE
Leasing Limited
337 Poole Road, Bournemouth, Dorset BH12 1AE
Tel: (0202) 752400 Telex: 41351 Fax: (0202) 752800

FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1990

Thursday November 8 1990

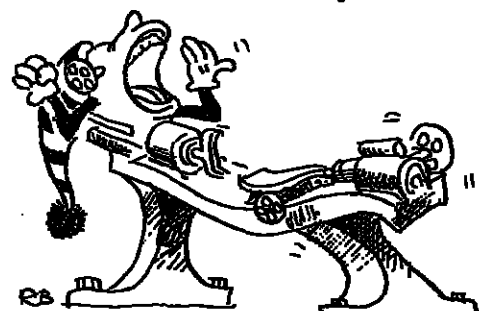
PLUMB CENTER
WOLSELEY plc
The name behind the name.

INSIDE

Thai electronics start to connect

GSS (Thailand), the five-year-old Bangkok-based group, has turned into one of the fastest growing Thai electronics groups. Through a series of well-timed acquisitions, GSS is expanding rapidly overseas, particularly in the US market. Now the group is turning to other areas such as Japan, where it recently signed a \$20m three-year agreement with Fujitsu, and to Europe where it is also expanding its customer base. Page 18

Machine tools wake up



Believe it or not, but there are signs of life in the French machine tool industry. The evidence came recently with the acquisition by Num, France's leading maker of numerical controls, of a controlling interest in Servomac, the top Italian maker of machine tool motors. Normally on the receiving end of takeovers, the French machine tool industry has seen employment levels decimated over the past decade. William Dawkins reports. Page 18

Strong hopes for happy ending

The writing is on the wall for Strong & Fisher, the UK's leading producer of fashion leather, if Hilldown Holdings and the UK government fail to reach agreement on a rescue package today. If Hilldown walks away, Strong is likely to collapse immediately, putting 1,400 jobs at risk and costing the banks - which until now have been patient - a lot of money. Clay Harris reports. Page 23

Phone on the range

Cattle production is big business in Texas, which accounts for about a quarter of the US supply. But gone are the cowboys of yesterday, packing Colt 45s to warn away rustlers. The modern cowboy now packs a walkie talkie and arms himself with a pen and notebook. The modernised, computerised Texas beef industry has been reaping handsome profits. But mention the Gatt trade talks, and tempers still run high, reports Nancy Dunn. Page 37

Excalibur sets out on cash quest

Michael Griffiths, chairman of Excalibur Group, says the corporate climate has changed considerably in the past few weeks, and his jewellery and precision engineering group is ready to acquire companies suffering from the recession. The group is raising £5.5m (\$16.5m) through a rights issue, and yesterday said it was buying Price & Orpin, a Welsh specialist engineer. Page 24

Market Statistics

Base lending rates	44	London traded options	21
Basebank Govt bonds	21	London traded options	21
FT-A indices	21	Managed fund services	30-35
FT 1st bond ave	21	Money markets	36
Financial futures	36	New 1st bond issues	22
Foreign exchanges	36	World commodity prices	27
London recent issues	21	World stock mkt indices	37
London share service	30-31	UK dividends announced	23

Companies in this section

Air Canada	20	Gleaves	23
Allied Irish Banks	23	Hafnia	18
Baltica	18	IMI	24
Bankorp	21	InfoStore	24
Barclays	24	Infotechnology	20
Berkshire Int'l	24	Krupps	18
Bilby (J) & Sons	23	Molmerney Props	24
Birmingham Mint	24	Mitel	20
Boulton	22	Moulinex	18
Burmah Castrol	24	Northern Telecom	20
Cellular Telecom	24	Pierion, Helldring	21
Cerlek Group	24	Pretoria Portland	24
Chartered WestLB	24	Rayner Coffee	18
Cimpro	18	SA Breweries	19
Comac	25	Soehring	18
Continental Airlines	20	Secil	18
Elders Roach Asia	21	Siemens	19
Excalibur Group	21	Stormguard	24
Footwork Int'l	19	Sumitomo Electric	20
Fosco	18	TA Enterprise	22
GPT	19	USF&G	20
GSS Electronics	18	Warner Howard	23
	19	Woodchester Invests	24

Chief price changes yesterday

FRANKFURT (DEM)		PARIS (FFV)	
Siemens	891 + 13	CE	850 - 19
Schering	138.9 - 13.8	Mediatec	125.3 - 25
Pharm	550 - 14.5	Novas	501 - 10.9
Daimler	350.5 - 10.5	Packaging Inv	254.5 - 10.9
Dresdner	578 - 14.6	Value	329 - 7.8
Brenner	333 - 8		
NEW YORK (\$)		TOKYO (Yen)	
IBM	21 1/2 + 1	Daiichi	2810 + 150
Core Corp	22 1/2 + 2 1/2	Kyocera	2000 + 70
Pharm	61 1/4 - 2 1/4	Tokai Corp	1130 + 130
General	39 1/4 - 1 1/4	Pharm	671 - 10
MCA	31 1/2 - 1 1/2	Sabata	427 - 15
USF&G	11 1/2 - 1 1/2	Sanyo Elect	860 - 15
Waste Man	31 1/2 - 1 1/2		

LONDON (Pounds)		Allwoods	
Bilby (J)	129 + 12	Bank of India	977 - 19
Bowmaker	441 + 12	Chelston Int	205 - 18
Bent Walker	75 + 8	Excalibur	51 - 7
Davy	71 + 6	ICI	638 - 18
Lloyds Bank	287 + 7	Labas	427 - 15
Waller Howard	142 + 7	Salisbury	302 1/2 - 10
Pharm	90 - 9	Softsys	475 - 75
Alloytech	148 - 9		

Groupe Bull unveils plans for recovery

By Alan Cane and William Dawkins in Paris

GROUPE BULL, the loss-making French computer maker, will today announce long-awaited restructuring plans designed to restore the state-owned company to the black by 1992.

The scheme includes much heavier-than-expected job losses in Europe and the US, a complete reorganisation of production management and rationalisation of plant. It also includes the possibility of collaboration with competitors and big customers.

This will fall short of a partnership with another big computer maker of the kind floated recently by Mr Roger Fauroux, the French industry minister. Yet Bull is planning to continue spinning off parts of the business where it feels it will never compete as a world leader. It began this strategy last September with a co-operation accord to make "smart cards" with Francois Charles Oberthur, the French magnetic card producer.

Despite Mr Fauroux's public declarations of anxiety over Bull, the only loss-making French state-owned company, officials stress that he and the government fully support Bull's strategy. Today's plan, which Bull calls the acceleration and transformation scheme, aims to speed up the existing strategy of Mr Francis Lorentz, the chairman.

This is to change Bull from a hardware manufacturer into a

systems integrator, capable of bringing together hardware and software from a variety of sources to solve customers' computing problems. An essential part of the scheme is the acceleration of measures to bring together Bull's diversity of computer designs into a single harmonised product range.

The plan aims to achieve a substantial cut in costs by closing plant, reducing staff - mostly in administration - and bringing in for the first time a single group organisation for research and development, product design and manufacturing. Currently, these functions are split across Bull's four operating companies.

Bull made a record FF1.88bn (\$376m) loss in the first six months of this year, almost double the budgeted amount, but there are no plans to cut training, seen as one of the most valuable investment areas. Mr Fauroux warned parliament earlier this week that Bull would continue to lose money in the current six months.

Bull is a victim of turbulence in the computer industry which has hit every large producer as customers have turned away from traditional mainframes offering substantial gross profit margins to low cost personal computer-based systems, where the market is growing but margins are slim.

Banks fear cuts from a double-edged sword

David Lascelles looks at the BIS capital ratios accord

When the Basle-based Bank for International Settlements proposed new capital standards for banks two years ago, they were widely seen as an aid for the hard-pressed banking industry. But as the banking scene continues to darken, many people think they have become part of the problem instead.

The new standards set internationally-agreed levels of capital for the big banks. The aim was to strengthen bank balance sheets. However, the new ratios also seemed to force banks to carry more capital. This has forced them to take greater risks or sell off assets to improve their returns, with the result that some banks have actually got weaker. This could worsen the credit crunch which already threatens several markets.

"The Basle ratios are a double-edged sword," says Mr Chris Wheeler, an analyst with Shearson Lehman Brothers.

The new ratios, which were proposed by a committee chaired by Mr Peter Cooke, then head of supervision at the Bank of England, are being phased in over a four-year period up to 1992.

But the difficulties which many banks now have making any money at all, let alone a respectable return on their capital, could force officials to hold back some people believe.

Although many banks were above or close to the required minimum at the beginning of this year (see table), many have slipped back since then because of loan losses. Japanese banks have been especially hard hit by the decline in the stockmarket, where part of their capital lies.

Mr Christopher Elliott, banking analyst at SG Warburg Securities, says: "A delay in the full implementation of the BIS capital accord is now possible." He argues that there are several big banks with capital shortfalls, notably in the US, France and Italy.

But the worst problem is in Japan, where the seven largest banks - which are also the seven largest banks in the world - are at least \$15bn short of the BIS requirements. Some countries have tried to help their banks by softening the rules. Spain, for example, eased reserve requirements earlier this year. In Japan, the authorities have already extended the deadline into early 1993, and allowed banks to issue new kinds of bonds to raise extra capital.

But generally, supervisors say it is very unlikely that they will agree to a significant relaxation of the Basle regime. Indeed, Mr Alan Greenspan, the chairman of the Federal Reserve, indicated in July that the US may actually have to tighten capital standards next year.

Mr Cooke, who has left the Bank of England and is now with Price Waterhouse, the accountancy firm, says the regime should not be amended. "When

banks are under pressure it is not the time to weaken capital standards which were designed for the long term," he says. "To alter the structure would give the wrong signal."

None the less, he does think officials will have to tread carefully. "Regulators always need to be sensitive to the evolving

strictly the rules are enforced. The worry this generates among investors has added to the pressure on bank stock prices.

If banks are to get their ratios in order, they will either have to raise fresh capital or shrink their balance sheets to bring capital and assets into line. But raising new capital in the present environment is out of the question for most banks, so many will be forced to sell assets.

Mr Wheeler at Shearson Lehman argues that this can also produce undesirable results because banks will invariably try to sell their jewels to gain the greatest benefit. "If they sell off quality assets, this is bound to undermine their structure."

Salomon Brothers calculates that nine of the largest US banks would have to raise \$6.8bn in new capital to meet the 1992 standards. But it says this is unrealistic, so the banks will have to adjust by other means, including shrinking assets, cutting dividends and reducing costs.

Citicorp, the largest New York bank and the one with the biggest capital problem, would have to shrink assets by more than one-third, or \$90bn, to come into line, although Salomon says this would be less if it cut its dividend, and reduced costs as well.

But despite these enormous numbers, the banking industry as a whole is not short of capital. Indeed, much of the current crisis stems from the fact that there is too much capital and lending capacity, as the ferocity of competition shows. The problem is that the capital is either in the wrong place, or distributed too thinly among too many banks.

Because of this, many people think that the long-run answer to the crisis must lie in a restructuring of the world banking industry, and particularly in a reduction in the number of players. This would soften competition, and allow banking margins to widen again, so that banks could earn bigger profits to service their capital.

Banking supervisors are increasingly taking the view that they should encourage banking mergers. The Bank of England, for example, now regards this as a "legitimate role".

Lord Alexander, the new chairman of National Westminster Bank, went a step further recently, suggesting that more banks should be allowed to go out of business altogether.

The original aim of the Basle regime may have been to strengthen the foundations of the banking system. But by making banks sweat, it could become the means by which the world banking industry is trimmed to a more realistic size.

The current slowdown in the international expansion of Japanese banks, which were the pace-setters of the late 1980s, can be traced directly to their capital ratio problems. Many bankers expect that once the current crisis is over, the world will have fewer, but stronger, banks.

The Basle levels have become a yardstick against which banks are measured, regardless of how



Customer relations: Lord Sainsbury lends a hand yesterday

Sainsbury profits 27% up at £273m

By John Thornhill

THE UK food retailing sector saw another strong corporate performance yesterday as J Sainsbury, the grocery chain, announced a 27 per cent rise in interim pre-tax profits to £273.4m (\$535m).

This result follows healthy profits increases from Tesco and Wm Morrison Supermarkets and provides further evidence of the resilience of the food retailers in the face of recession - in stark contrast to the non-food retailing sector.

Yesterday, Sainsbury also announced the issue of £200m of convertible capital bonds to fund its extensive capital expenditure programme. But this, coupled with analysts' concerns over the slower rate of growth projected for the second half, helped deflate Sainsbury's share price by 7 1/2 p to 302 1/2 p.

During the first half of the year, Sainsbury spent £354m on capital expenditure and this sum is expected to rise to £750m in the full year. Sainsbury plans to open 35 stores this year with a total selling area of 1.3m sq ft. The group had a total selling area of 11.24m sq ft at the end of March 1990.

Sainsbury's sales in the 28 weeks to September 29 grew 17 per cent to £3.74bn while operating profits rose 30 per cent to £290.6m due to better margins, productivity and cost control.

Lord Sainsbury, chairman, said he was delighted by the performance and claimed the company had increased its share of the UK food and drinks market from 11.3 per cent to 12.1 per cent.

Sales in Sainsbury's UK supermarkets increased 17 per cent with new selling area contributing 8 percentage points of the growth. Operating profits were over a third higher at £268.1m.

The company's Savacentre stores also saw a strong increase in sales but growth in operating profits was pegged to 11 per cent because of the costs associated with opening a new store in Sheffield.

Shaw's, the group's US grocery chain, was affected by "recession" in New England but operating profits still rose 11 per cent to \$28m on the back of a 7 per cent sales increase to \$943.9m. Homebase, the company's DIY business, also struggled with difficult trading conditions.

Interest charges in the period rose to £17.9m (\$8.7m) although capitalised interest amounted to £27.1m (\$28.1m).

The group's fully diluted earnings per share worked out at 11.94p (2.82p), an increase of 25 per cent. The interim dividend was lifted 20 per cent to 2.1p (1.75p).

Lex, Page 16; Bond details, Page 23

Wiggins Teape may link with French paper group

By John Thornhill in London and George Graham in Paris

WIGGINS Teape Applaton's shares were suspended at the paper company's request yesterday morning amid mounting speculation that it would today announce a partial merger with Arjomari-Prioux, the French paper business.

Arjomari's shares were also suspended on the Paris bourse pending an announcement this morning which is likely to involve cross-shareholdings.

Wiggins Teape, which was spun off from BAT Industries earlier this year, has faced tough trading conditions as a result of unstable pulp prices, and analysts have suggested that it needs to increase in size if it is to avoid takeover.

Mr Tim Rothwell, a paper ana-

lyst at Barclays de Zoete Wedd, said a merger of the two businesses would make good industrial sense. "There is an overlap and a complementary nature between the product ranges of the two companies," he said yesterday.

In the past few years, Wiggins Teape has been moving away from the commodity end of the paper market towards higher value-added branded products, such as carbonless copy paper, business stationery and thermal paper.

Arjomari too is a leading producer of specialised papers, including coated wood-free paper for printing, chemical self-copying paper, banknote and security paper and, since its acquisition of

Guarro Casas in Spain, drawing and bookbinding paper.

But it has also been expanding its distribution activities, and is now present in all the main European markets - except Germany - ranking third in the UK.

Neither Arjomari-Prioux nor Saint Louis, the sugar and prepared foods group which owns a 41.5 per cent stake, would comment yesterday on the content of the statement they plan to publish this morning.

Paris stockbrokers commented, however, that since only Arjomari's shares were suspended, and not Saint Louis's, any deal with Wiggins Teape could not involve a very substantial dilution of the food company's holding. Lex, Page 16



£17,000,000
Management Buy-out of
Kosset Carpets

Led by:
PHILDREW VENTURES

Equity provided by:
THE PHILDREW VENTURES FUND

Mezzanine underwritten by:
THE PHILDREW VENTURES FUND

Senior debt and overdraft facilities
provided by:
The Bank of Scotland

PHILDREW VENTURES
Triton Court, 14 Finsbury Square, London EC2A 1PD.
Tel: 071-628 6366. Fax: 071-638 2817

PHILDREW VENTURES ADVISERS Partners: Charles Gonszow · Timothy Hart · Ian Hawkins
Ron Hobbs · Robert Jenkins · Frank Neale · Phillips & Drew Ventures Limited.
Phildrew Ventures is a member of IMRO and an associate of UBS Asset Management (UK) Ltd.

INTERNATIONAL COMPANIES AND FINANCE

Siemens and GPT to unveil big US telecom merger

By Paul Abrahams in London

SIEMENS, the German electronics group, and GPT, the UK telecommunications supplier, will shortly announce the merger of their US public telecom operations.

The deal will form the third largest public network equipment supplier in the US after AT&T and Northern Telecom, with sales of about \$400m a year, according to the company.

Mr Richard Reynolds, chairman of GPT, said the deal would establish the joint venture as a serious third vendor in the US marketplace for public telephone switches, packet switching and transmission

systems. It will have about 7 per cent of the market.

The new business, to be headquartered in Florida, will be a merger of the two companies' sales and marketing activities. Mr Reynolds said that although most companies were merged with the intention of saving money - and one of the most significant ways of doing this was through job losses - he hoped the rapidly expanding market for telecommunications equipment would absorb them. The companies employ 4,000 people in Florida, Arizona and New Mexico.

The joint venture, bringing

together Siemens Communication Systems and Stromberg-Carlson Corporation, part of GPT, will be known as Siemens Stromberg-Carlson.

Siemens has a 40 per cent stake in GPT. General Electric Company of the UK holds the rest. Siemens acquired its stake when, with GEC, it acquired Plessey, the UK electronics company, last year.

GPT had previously been a joint venture between Plessey and GEC.

The new company's chief executive officer will be Mr Volker Jung, presently president and chief executive of Siemens Communication Systems.

Moulinex in talks on acquisition of Krups

By George Graham in Paris

MOULINEX, the French kitchen equipment manufacturer, is negotiating to buy Krups, the German family-owned household appliance company best known for its coffee grinders and food processors.

Mr Roland Darneau, chairman of Moulinex, has confirmed the discussions, but warned that other companies were also talking with Krups.

The Moulinex product range overlaps heavily with Krups, but the French group believes it is essential to establish a domestic manufacturing base if it is to expand into the German market.

Observers also note that Krups has had better success than Moulinex itself in penetrating the US market.

Mr Darneau's company last year expanded in the UK with the acquisition of Swan Housewares, a producer of kettles and toasters, and in Italy through the purchase of Girmi, a blender and kitchen processor specialist.

Moulinex, which has suffered from a collapse in the market for microwave ovens, reported a loss of FF28m (\$5m) in the first half, but is still hoping for the full year to match 1989's net profit of FF153m.

Germany to sell oil company

THE GERMAN government will sell state-owned oil exploration company Prakla-Seismor in two steps to Schlumberger, the US oil services group, Reuter reports.

Schlumberger will acquire 51 per cent of loss-making Prakla "shortly", the company said. It will buy the balance of the shares within two years.

The finance ministry said only that the government had agreed to begin negotiations with Schlumberger. Allianz, the German insurance group, is considering setting up a Spanish joint venture with DKV and La Estrella through its holding company Allianz RAS España SA.

Life yet in French machine tools

William Dawkins looks at the survival of a once-depressed sector

Anybody who thought the French machine tool industry slid into a terminal coma in the mid-1980s should think again.

Evidence that there is life yet among the 150 small and medium-sized companies which make up Europe's fourth largest machine tool industry came last month when Num, France's top maker of numerical controls, took control of Servomac, the leading Italian maker of machine tool motors.

The aim of the deal - the price of which has not been disclosed - is to give Num, a subsidiary of the Schneider engineering group, better integration across the different stages of machine tool production, similar to the strategy of its much larger Japanese competitors.

It is Num's first acquisition for nine years, and an unusual event in a French machine tool industry which has become accustomed to being on the receiving end of takeovers, mainly from Japanese companies such as Toyoda and Amada and German groups such as Emag and Traub. It underlines how the French industry feels more confident three years after the failure of a government rescue plan.

Machine tool employment has plunged 55 per cent, from 20,000 people to around 9,000, over the past decade, while the industry turnover dwindled from FF6.3bn (\$1.3bn) in 1981 to a low of FF4.6bn three

years ago. Since then, French-owned machine tool makers have seen a sales recovery to just over FF6bn last year, 13 per cent more than their FF5.3bn sales in 1988, according to a study by the Bipe independent forecasting institute, one of two recent papers drawing attention to French machine tool makers' resilience.

'French suppliers, for a long time the sick men of the European machine tool industry, have clearly profited from an investment revival'

"French suppliers, for a long time the sick men of the European machine tool industry, have clearly profited from an investment revival. After a difficult restructuring period, manifested by numerous mergers and takeovers, the situation has stabilised," says the Bipe study.

Yet the French industry is still tiny, accounting for 6 per cent of European Community output, according to WS Atkins, the UK management consultants. France's share is about the same as Spain's, and a fraction of the 50 per cent EC share held by western Germany. At the same time, it is

one of the most highly integrated and cosmopolitan of any in Europe, says Mr Barry Paterson, leader of a WS Atkins study on the sector.

Over the past five years, foreign competitors - including US, Italian and Swiss producers - have taken over eight of France's top 15 machine tool makers. One result is that French-owned companies now supply barely a third of their own market.

This is partly the legacy of the former right-wing government's 1986 decision to phase out costly attempts to prop up its ailing independent machine tool producers.

By then the producers had swallowed FF3.5bn of state aid since the turn of the decade. Once considered a strategic industrial asset, the machine tool industry was one of the first in France to experience the administration's gradual retreat from interventionist industrial policies.

The economically liberal socialist government has continued since coming to power two years ago, though it does continue to subsidise the acquisition of software by small engineering companies.

The French machine tool plan has an interesting parallel with British experience. The Paris administration tried to lump smaller producers into a handful of large groups able to achieve the economies of scale available to lower-cost Japa-

nese and South Korean competitors. The new groupings never worked out, at least on the production level. They either went bankrupt, such as Machines Francaises Lourdes, whose bankruptcy in 1987 marked the end of the plan, or fell prey to foreign bidders.

The UK government's support for the Alfred Herbert machine tool group, an attempt to create the world's largest producer, collapsed in the early 1980s for similar reasons. However, the French machine tool plan did leave two useful legacies: a well equipped industry, and a tradition of co-ordination.

While pooled production proved a disaster, several operators have continued to find it useful to collaborate on research and development and after-sales service.

The prime example is Birsard, France's biggest independent machine tool group, made up of a loose federation of small producers, on similar lines to B Elliott, the British machine tool group. However, WS Atkins' Mr Patterson believes small French producers are even deeper into this kind of collaboration than other Europeans. "We think it is an important competitive factor," he says.

* Machine-Tools 90: Les Enjeux, available from Septic, 17 Rue d'Uzes, 75002, Paris. Strategic Study on the EC Machine Tool Sector, WS Atkins, Woodcote Grove, Ashley Road, Epsom, Surrey, KT18 5BW.

PPC in one-off dividend pay-out

By Philip Gawith in Johannesburg

PRETORIA Portland Cement (PPC), a member of the Barlow Rand group and South Africa's largest producer of cement and lime, has announced a special one-off dividend payment to shareholders of 80 cents per share.

Over and above the normal annual dividend which was increased by 15 per cent, the special dividend brings the total for the year to 250 cents, a 77 per cent increase over the 1989 dividend.

In the preliminary profit statement for the year to the end of September, the directors say "as no major investment opportunities are immediately

available to the group, and in view of the current and projected high level of cash availability and the inherent strength of the company's balance sheet" the special dividend was decided upon.

Mr John Hall, chairman, commented: said: "PPC has been holding substantial cash balances for some time earning money market rates which, after tax, are far lower than PPC's return on shareholders' funds. We felt the shareholders should be given the benefit of that cash by way of a direct dividend payment."

"There were no avenues available to PPC to invest the

cash at returns equivalent to PPC's existing business."

Turnover rose by 7 per cent to R740m (\$292m) from R689.2m and operating profit was 5 per cent higher at R172.2m compared with R164.4m.

The apparent decline in margins was due to a major non-recurring repair to a kiln at the Western Transvaal slurry factory which cost R8m. Margins would otherwise have improved.

Profits attributable to shareholders rose by 6 per cent to R106.7m, a decline in real terms consistent with a reduction in sales volumes of 4 per cent for both cement and lime.

Schering up 15% to DM202m

SCHERING, the German chemicals and pharmaceutical group, yesterday announced a 15 per cent rise in net profits for the first nine months of 1990 to DM202m (\$135m), writes Andrew Fisher in Frankfurt.

The company said it had begun new talks on finding a partner for its agricultural activities.

Negotiations on a joint venture with Sandoz of Switzerland broke down in May. Agricultural account for around a quarter of Schering's turnover, which totalled DM5.8bn last year.

SPA privatisation warning

THE HEAD of Hungary's State Property Agency (SPA) has rejected calls to speed privatisation, warning that a crash programme would rob the country of needed revenue by flooding the market with companies for sale, Reuter reports.

"If privatisation in Hungary is to be successful, it must be done on a market basis," Mr Lajos Csepel said, insisting that a gradual transition to private ownership from state control should be the nation's goal.

His comments put him at odds with Mr Gyorgy Matolcsy, the government's economic adviser, who called for a faster,

decentralised privatisation system. Government officials meet next week to try to agree a blueprint for breaking the state's grip on business.

Mr Csepel said crash privatisation would deprive the state treasury of potential revenue by depressing prices at the exact time Hungary seeks foreign investors for 20 leading companies being sold as part of the First Privatisation Programme. A quick sell-off of state assets would frustrate attempts to create a broad layer of small businesses as the bedrock of Hungary's new free-market economy.

Portuguese cement floats

By Patrick Blum in Lisbon

THE Portuguese government has announced plans to privatise Cimentos de Portugal (Cimpor), the big state-owned cement manufacturer, also

wants to sell its 58 per cent stake in Secil, Portugal's only cement producer, which is 42 per cent owned by Danish investors led by Høysgaard and Schmidt Industries groups.

The two companies will be restructured ahead of the privatisation early next year, with two of Cimpor's five factories being transferred to Secil. Cimpor dominates the Portuguese market with about 76 per cent of domestic production and, in 1988, it ranked seventh among

Hafnia battle intensifies

By Hilary Barnes in Copenhagen

THE BITTER takeover battle between Denmark's two insurance-based financial giants, Hafnia and Balica, has moved into a new phase.

Hafnia has acquired 33.5 per cent of Balica, which means it can block decisions in general meetings of Balica shareholders. Balica and its allies, meanwhile, are buying up Balica shares in defence. Per Villum Hansen has said his acquisition of Balica shares was a conventional portfolio investment. He does not favour hostile takeovers.

Balica's Mr Peter Christofersen has said that Hafnia

Hafnia battle intensifies

By Hilary Barnes in Copenhagen

may be bidding up the price of Balica shares to improve the appearance of the Hafnia year-end results, which will reflect the year-end unrealised capital gain on the holding in Balica.

Balica has outstanding authority to make a new share issue without pre-emptive rights for existing shareholders. If a buyer shows up, this right could be used to dilute Hafnia's influence. The French financial services group, Suez, and the Danish fire insurance group, Kobstædernes almindelige Brandforsikring, are also big shareholders, with 23.5 and 16 per cent stakes respectively.

LOCAL EXPERTISE. INTERNATIONAL NETWORK.

By the end of September Samuel Montagu, together with the 11 local offices that comprise our European Network, have advised on 18 cross border transactions in mainland Europe, maintaining our position as leaders in cross border corporate finance.

Recent transactions extend across a wide range of sectors including industrial products, hotels and leisure, communications, computing, paper and pulp, banking, engineering and consumer goods manufacturing.

SAMUEL MONTAGU & CO. LIMITED
10 LOWER THAMES STREET, LONDON EC3R 6AE

BRITISH STEEL PLC
has acquired the sectional steel division of
KLÖCKNER-WERKE AG

The undersigned acted as financial advisers to British Steel plc

TRINKAUS MONTAGU GMBH
Kasernenstrasse 12, 4000 Düsseldorf 1

SAMUEL MONTAGU & CO. LIMITED
10 Lower Thames Street, London EC3R 6AE

SD-SCICON PLC
has sold
SCS SCIENTIFIC CONTROL SYSTEMS GMBH
to
CAP GEMINI SOGETI

The undersigned acted as advisors to SD-Scicon plc

TRINKAUS MONTAGU GMBH
Kasernenstrasse 12, 4000 Düsseldorf 1

SAMUEL MONTAGU & CO. LIMITED
10 Lower Thames Street, London EC3R 6AE

FINMECCANICA
has acquired a 50% interest in
FERRANTI ITALIA SPA

The undersigned acted as financial advisors to Finmeccanica

EUROMOBILIARE SPA
9 Via Turati, Milan 20121

SAMUEL MONTAGU & CO. LIMITED
10 Lower Thames Street, London EC3R 6AE

CU
CANADIAN UTILITIES LIMITED
17th Debentures 1981 Series
NOTICE OF SINKING FUND REDEMPTION

TO THE HOLDERS OF THE 17th Debentures 1981 Series ("1981 Debentures") of Canadian Utilities Limited due December 15, 1990 issued under a trust indenture ("Principal Trust Indenture") dated as of March 1, 1977 and indentures supplemental thereto, including a supplemental indenture ("1981 Supplemental Trust Indenture") dated as of December 15, 1989, relating specifically to the terms of the 1981 Debentures, each made between Canadian Utilities Limited and National Trust Company, Limited (together "National Trust Company") as Trustee (the "Principal Trust Indenture" and the indentures supplemental thereto, including the 1981 Supplemental Trust Indenture, being hereinafter collectively referred to as the "Trust Indenture").

NOTICE IS HEREBY GIVEN THAT pursuant to the provisions of the Trust Indenture, the 1981 Debentures ("1981 Debentures") are to be redeemed on December 15, 1990 at 100% of the principal amount thereof (plus the sum of \$1000 (Canadian) for each \$1000 Debenture), together with interest on said principal amount accrued and unpaid to the date of redemption. Certificates representing the 1981 Debentures to be redeemed must be surrendered to the Principal Paying Agent in Edmonton, Canada, as the holder's option, to any of the paying agents appointed by Canadian Utilities Limited outside of Edmonton, Canada. The names and addresses of the paying agents are as follows:

Bank of Montreal, 1010 - 101 Street, Edmonton, Canada T5J 3Y5
(Principal Paying Agent)
Bank of Montreal, 9 Queen Victoria Street, London, EC4N 4AN, England
Deutsche Bank Aktiengesellschaft, Grasse 100, D-6000 Frankfurt, Germany
6000 Frankfurt - am - Main, West Germany
Societe Generale de Belgique S.A., 3 Montigny La Place, B-1000, Brussels, Belgium
Svenska Bank Corporation, Aeschenstrasse 1, CH 4002, Basle, Switzerland
Banque Generale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg Ville, Luxembourg

1981 Debentures surrendered for redemption must have all unremitted coupons (numbered 10-15) attached thereto. In the event all such unremitted coupons are not so attached the aggregate amount of the missing unremitted coupons will be deducted from the amount of the principal due for payment. Coupon number 15, due December 15, 1990, should be detached from the debenture certificate before surrender and cashed by the holder in the usual manner. The cash amount of \$200,000,000 have been called for redemption prior to the date hereof and the principal amount of such debentures remaining outstanding as of the date hereof is \$200,000,000 (Canadian).

NOTICE IS FURTHER GIVEN THAT all interest upon the 1981 Debentures to be redeemed shall cease from and after December 15, 1990.

AND NOTICE IS FURTHER GIVEN THAT 1981 Debentures previously called for redemption represented by debenture certificates bearing designating numbers in the ranges listed below (including the first and last number of each range) have not been presented for payment:

Designating Numbers	Designating Numbers	Designating Numbers
00000 - 00000	01350 - 01350	05617 - 05635
00002 - 00002	01812 - 01812	05719 - 05719
00024 - 00024	01825 - 01825	06001 - 06002
00048 - 00048	02001 - 02001	07645 - 07645
01218 - 01218	02021 - 02021	20021 - 20021

DATED at Edmonton, Canada this 26th day of October, 1990

This notice is given in the name of NATIONAL TRUST COMPANY, Trustee on behalf of Canadian Utilities Limited

Christiania Bank og Kreditkasse
(Incorporated in the Kingdom of Norway with limited liability)
US\$200,000,000
Primary Capital Unrated Floating Rate Notes

Notice is hereby given that the Rate of Interest has been fixed at 8.25% and that the interest payable on the relevant Interest Payment Date May 8, 1991 against Coupon No. 9 in respect of US\$10,000 nominal of the Notes will be US\$414.79 and in respect of US\$250,000 nominal of the Notes will be US\$1,039.79.

November 8, 1990, London
By: Citibank, N.A. (Citi Dept.), Agent Bank **CITIBANK**

COURSES
Cranfield
The Cranfield MBA

AN MBA FOR EUROPE

The demand for managers with a truly international perspective is increasing. But how many people are really prepared to exploit the opportunities presented? The Cranfield MBA Programme, studied on either a full-time or part-time basis, can give you the edge you need to come out on top, with a programme structured to provide a practical approach to management education and personal development.

The international focus of the full-time programme has been further enhanced by the development of a joint degree with the CESMA (MBA) programme of Groupe ESC Lyon, a major French Business School. This provides the opportunity for bilingual candidates to study at both schools during the 12 month programme and, on successful completion, to be awarded the MBA degree of both universities.

For further information contact:
Alan Hector, Cranfield School of Management, Cranfield, Bedford MK43 0AL, England. Tel: 0234 751222. Fax: 0234 751806 or
Jacqueline Del Bell, CESMA (MBA), Groupe ESC Lyon, BP 174, 69132 Ecalle Cedex, France. Tel: (33) 72 20 25 25. Fax: (33) 78 33 61 69.

Groupe ESC Lyon
12A rue de la Vierge, 69600 LYON

Cranfield
School of Management

PUBLIC NOTICES

MMC INQUIRY INTO LONDON UNDERGROUND LIMITED

The Secretary of State has asked the Monopolies and Mergers Commission to look at whether London Underground Limited (LUL) could improve its efficiency and cost-effectiveness without affecting targeted improvements in levels of safety or in the quality of service provided.

Anyone wishing to obtain a copy of the full terms of reference or to submit evidence should write to: The Reference Secretary (LUL), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT. Any evidence should be submitted before 28th November 1990.

ART GALLERIES

AVANT GARDEN Nottingham M.A. Fine Art Exhibition Space's Gallery, Covent Garden, London, Open 10 a.m. - 6 p.m. 5-10

JOHN PIPER Paintings and prints, until 28th Nov at Bohm Gallery, 15 Redding Rd, Henley, Oxon. Tel: 0481 516228

1551 من الال

INTERNATIONAL COMPANIES AND FINANCE

Thailand's electronics infant is growing fast

Paul Taylor examines the progress of GSS Electronics towards achieving world status

GSS Electronics (Thailand) may not have the same familiar ring to its name as Toshiba, Sanyo or even Samsung, but the fast growing five-year-old Bangkok-based group is already expanding overseas.

Last year it acquired Singapore-based Source One System to act as its component purchasing agent and early next year it will complete its \$30.5m acquisition of Array Technology, a California-based group and a leader in the field of advanced surface mount technology. This technology allows assemblers to put together smaller, cheaper and lighter circuits for applications such as mobile telephones and laptop computers.

The acquisition of Array is also expected to lead to the transfer of surplus orders to Thailand and bring marketing expertise and new customers.

Through these moves GSS, whose production includes printed circuit board assemblies, cables and harnesses, magnetic disk-drive heads and other electronics equipment - mainly on a contract basis to electronics and computer manufacturers - is aiming to position itself as one of a handful of Thai-based companies able to compete in a global market.

While American companies

account for the bulk of GSS's exports, this, too, is changing. The company recently signed a \$200m three-year agreement with Fujitsu to supply the Japanese computer giant with disk drive parts and is also expanding its customer base into Europe.

The company was set up five years ago by Mr Gary Stickle, an American electronics company marketing executive who is chairman of GSS and its major shareholder, and two local entrepreneurs, Mr Sonboon Denkirati and Mr Supawit Wuthi-udomert, a Thai electronics engineering and business graduate who is GSS managing director.

With Mr Fred Hopkins, an electronics industry veteran in Asia who worked for American Micro Devices and Intel before joining GSS last September as president and chief executive, they have built GSS into one of the fastest growing Thai electronics groups.

Today, the company, based in seven two-storey buildings in Bangkok's northern suburbs, employs 2,000 people working three shifts 24 hours a day and sometimes seven days a week.

Next month when its annual results are published it is expected to show net profits of about 66m baht on sales of

GSS ELECTRONICS FINANCIAL RESULTS (Baht m)

	1988	1989	1990*	1991*
Sales	90	304	991	3,062
Net profit	7	49	85	174

*Estimated

Source: W.I. Carr Thailand

almost 1bn baht - triple last year's revenues.

Next year Mr Supawit expects GSS revenues to top 3bn baht (\$121m) plus another 1bn baht in sales by Array out of the US and analysts expect profits to reach 170m baht.

But the GSS managing director also emphasises that despite its rapid growth it remains a small player in a comparison with big multinationals like Toshiba and Seagate - whose Thai subsidiary has just shot into fifth place among Thailand's largest companies with revenues of 19.5bn baht last year - and others who have assembly operations in Thailand.

He also stresses that the company has "no plans at all yet" to move into the much more risky business of designing, researching, producing and marketing finished products under its own name.

Instead, GSS, like other Thai electronics companies, has adopted a strategy of minimising involvement with anything in which they do not have a

natural advantage while carefully acquiring the technology to enable them to move into higher-margin original equipment manufacture.

So far, the company's rapid growth mainly reflects its ability to produce quality products at cheap prices for overseas customers. Mr Daniel Cloud, an industry analyst with W.I. Carr in Bangkok estimated in a recent report that cheap labour, Thailand's status under the US quota system providing privileges for developing countries, together with low overheads give Thai electronics exporters a 20 per cent cost advantage over their main rivals, including Taiwan and Hong Kong.

This enables them to achieve very high profit margins while still remaining extremely competitive on price - a factor which may also help protect them in the event of a world economic downturn.

Already the 78m baht a year electronics industry in Thailand is the country's second largest export earner after tex-

tiles. In five years' time Mr Cloud predicts Thai electronics exports will overtake textiles, and for GSS itself "given the quality of GSS's management we see no reason why it should not eventually become a world class electronics company with sales and profits many times the present level".

Perhaps the only dark cloud on the horizon for GSS, one of just a handful of publicly quoted Thai electronics companies, is the steep decline in the Thai stock market. When GSS announced its plans to acquire Array at the end of July its shares, like the market in general, were riding high and the acquisition was to be partly funded by a mixture of a rights issue and public offering.

Now those funding plans have been thrown into doubt by the Thai market crash which has sent GSS stock tumbling from about 250 baht a share to under 100 baht - well below the terms of the proposed public offering. While GSS is not highly leveraged, Mr Supawit says it would prefer not to borrow the \$30.5m final tranche of the Array purchase price due at the end of February. He said the GSS board will decide whether to proceed with the share offering later - in the meantime no doubt hoping the Thai market will recover.

Turnover soars 19% at SA Breweries

By Philip Gawth in Johannesburg

SOUTH AFRICAN Breweries (SAB), the diversified beer and consumer products group, has, in the six months to the end of September, again managed to increase sales proportionally more than the increase in national consumer spending.

Turnover rose by 19 per cent to R5.9bn (\$2.74bn) from R5.8bn a year ago against a background of severely inhibited consumer spending. This is reflected in an estimated growth in private consumption expenditure of only 14 per cent over the same period. Trading profit rose by 23 per cent to R694m from R575m.

Mr Meyer Kahn, executive chairman, said this incorporated the benefits of operating efficiencies, stringent overhead control and greater focus on trading margins. The results of associated companies, however, increased by less than 10 per cent over the period. This, together with increases in financing costs and taxation, saw growth in after-tax profit limited to 17 per cent.

The group's four main areas of activity are beverages, retail, manufacturing and hotels and other activities. In the year to the end of March, they contributed, respectively, 55 per cent, 22 per cent, 19 per

cent and 10 per cent to after-tax profits. Of the listed subsidiaries, the best performances came from mass retailer OK Bazaars and clothing, textiles and accessories chain, Edgars stores.

The beer division's sales increased by 11 per cent in volume and its contribution to group earnings rose by 25 per cent. About 80 per cent of the beverage division's attributable earnings come from beer sales, the balance from sales of carbonated soft drinks, fruit juices, wine and spirits.

Looking ahead, Mr Kahn said that disposable income would remain under intense pressure well into 1991 with their being little likelihood of meaningful relaxation in the current restrictive fiscal and monetary policies in the medium term. He said these factors, together with an unsettled socio-political environment, would moderate the rate of profit growth in the months ahead, but a reasonable improvement in earnings for the year ahead was still attainable.

Earnings per share rose 21 per cent to 80 cents from 65.1 cents and the interim dividend was 20 per cent up at 30 cents from 25 cents per share.

Footwork buys Berlin hotel

By Stefan Wagstyl in Tokyo

FOOTWORK International, a fast-growing Japanese transport company set up only nine years ago, is planning to buy control of the old-established Hotel Steigenberger, one of the most prestigious hotels in Berlin.

Footwork is buying a 55 per cent stake in a deal which values the hotel at more than ¥10bn (\$79m). The company outbid two other Japanese groups, including Japan Airlines, the national carrier.

Footwork, which specialises in door-to-door delivery services, was established by a merger of seven trucking companies in 1981 and listed on stock exchanges in 1986. It made profits of ¥1.4bn on sales of ¥18.4bn in the year to March.

Mr Wataru Ohashi, the founder, chairman and largest shareholder, also runs an extensive property portfolio through Footwork Express, a privately-owned company.

NEWS IN BRIEF

Siam Cement, the large Thai conglomerate, has been boosted by the country's construction boom and the shortage of building materials. Yesterday it reported a 58 per cent advance in third-quarter net profits to 1.49bn baht (\$60m), or 23.88 baht per share, from 940.3m baht, or 73.36 baht, for the year earlier period. Reuter reports from Bangkok. This brought the nine-month net profit figure to 3.67bn baht, or 305.62 baht per share, up from 2.89bn baht or 240.82 baht. Third-quarter sales rose 35 per cent to 7.4bn baht.

Westfarmers, the Australian agribusiness group, yesterday reported a fall in first-quarter net profits to A\$7.64m (US\$5.5m) from A\$8.15m. Reuter reports from Perth. Sales edged ahead to A\$285.82m from A\$285.35m and there was other revenue of A\$14.8m compared with A\$7.51m, while pre-tax profits were also marginally ahead at A\$12.73m compared with A\$12.68m. Earnings per share fell to 4.2 cents from 5.4 cents.

Marcopper Mining, which runs the third largest copper mine in the Philippines, yesterday reported net income of 110.38m pesos (\$4.1m) for the first nine months, down 41 per cent from 187.9m pesos for the same period last year. AP-DJ reports from Manila. The weaker 1990 results were due to lower sales volume, said Mr Nemesio Prudente, president. Copper concentrates sold from January to September amounted to 789.52m pesos, down 12.76 per cent from 905.21m pesos a year earlier.

TDK, the world's largest manufacturer of magnetic tapes, has won approval to list its shares in Frankfurt. Reuter reports from Tokyo. Trading begins on November 13. Its shares are already listed in Amsterdam, Brussels, Antwerp, Paris, New York and London.

SOCIETE INTERNATIONALE PIRELLI S.A.

BASLE

Pirelli U.K. International Finance B.V.
7½% £40 Million Guaranteed
Convertible Bonds 1985-2000

In accordance with condition 11 (B) (f) (i) of the first schedule of the Trust Deed for the above mentioned convertible bonds, notice is hereby given to the Bondholders that the General Meeting of the Shareholders of Société Internationale Pirelli S.A. will be held in Basle on

Friday December 14, 1990.

Requests for conversion into ordinary shares filed on or before November 23, 1990 shall be submitted to the above mentioned General Meeting for the creation of the shares needed to satisfy the conversion requests.

SOCIETE INTERNATIONALE PIRELLI S.A.

BASLE

Pirelli Financial Services Company N.V.
7% US \$ 50 Million Guaranteed Convertible Bonds 1985-1995

In accordance with condition 13 (f) (i) of the first schedule of the Trust Deed for the above mentioned convertible bonds, notice is hereby given to the Bondholders that the General Meeting of the Shareholders of Société Internationale Pirelli S.A. will be held in Basle on

Friday December 14, 1990.

Requests for conversion into ordinary shares filed on or before November 23, 1990 shall be submitted to the above mentioned General Meeting for the creation of the shares needed to satisfy the conversion requests.

REDEMPTION NOTICE

Notice is hereby given that Stonehouse Limited has elected to redeem a portion of its US \$3,255,000 10% Notes due October 30, 1993 (the "Notes"), such portion to be equal to a principal amount of \$1,953,000 and to be applied ratably to all of the Notes. The Notes will be redeemed on November 30, 1990 at a redemption price of 100% of the principal amount thereof being redeemed, together with interest accruing to the date of redemption, at the office of Cititrust (Bahamas) Limited, the Paying Agent, in the Citibank Building, Thompson Boulevard, Nassau, The Bahamas.

Payment of the redemption price of the Notes will be made upon presentation and surrender of the Notes to be redeemed together with all appurtenant coupons maturing subsequent to November 30, 1990 at the aforesaid office. Interest on the portion of the principal of the Notes being redeemed will cease to accrue on or after November 30, 1990. All interest accrued to November 30, 1990 will be paid at the aforesaid office on or after the aforesaid date upon presentation and surrender of the Notes.

THE PRIVATE TRUST CORPORATION LIMITED

GLOBAL GOVERNMENT PLUS FUND LIMITED INTERNATIONAL DEPOSITORY RECEIPTS ISSUED BY MORGAN GUARANTY TRUST COMPANY OF NEW YORK BRUSSELS OFFICE AND REPRESENTING 100 COMMON SHARES

The Board of Directors of Global Government Plus Fund Limited has authorized on October 31st, 1990 an offer to purchase up to 25% of the Company's issued and outstanding common shares (the "offer").

The offer has been made by the company to all registered holders of its common shares in accordance with the terms of the Company's by-law.

Under the terms and conditions of the offer, a shareholder wishing to accept the offer shall be required to tender all of his shares.

The purchase price payable for each common share tendered and accepted by the Company for payment will be the net asset value of the Company on December 31st, 1990 divided by the total number of issued and outstanding common shares.

The offer will be made conditional upon, among other things, the Company's ability to liquidate its portfolio securities in an orderly manner and consistent with the Company's investment policies and objective in order to finance the purchase of the shares.

If more than 25% of the issued and outstanding shares are validly tendered under the offer, the Company will purchase only 25% of the shares on a pro rata basis (disregarding fractions) in accordance with the number of shares tendered by each shareholder.

IDR-holders who wish to sell their shares under this offer must: 1) deliver the IDR with coupon number 29 attached, to Morgan Guaranty Trust Company of New York at the address indicated below, by November 23rd, 1990 and

2) send the following to the same address by November 23rd, 1990

2.1 a certification in the form imposed by the Company and available at the address indicated below, completed and signed by the beneficial owner of the IDRs, declaring the owner is tendering all his shares and not less than all for purchase;

2.2 an instruction containing all of the following items:

2.2.1 an indication of the identity of the beneficial owner;

2.2.2 payment instructions for the US \$ proceeds of the purchase;

2.2.3 registration and delivery instructions for shares not purchased by the Company if the Company only purchases shares on a pro rata basis as described above.

Although IDR coupon number 28 will only be payable on December 7th, IDR-holders accepting the offer will be entitled to this dividend.

If the shares are accepted for purchase, a service charge of US \$ 25 due to the Company, an IDR cancellation fee of US \$ 10 per IDR and the expenses incurred by Morgan, Brussels, will be deducted from the proceeds.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK
35 Avenue des Arts, 1040 Brussels

\$700,000,000



SUMITOMO BANK INTERNATIONAL FINANCE N.V.

Guaranteed Floating Rate Notes
due 2000

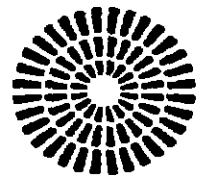
Guaranteed on a Subordinated Basis as to
Payment of Principal and Interest by

The Sumitomo Bank, Limited

In accordance with the Description of Notes and Guarantee, notice is hereby given that the rate of interest for the three months from 8th November, 1990 to 8th February, 1991 has been fixed at 8½% per cent per annum and that the coupon amount payable on Coupon No. 2 on 8th February, 1991 will be US\$212.43 per note of US\$100,000.00, US\$2,124.31 per note of US\$100,000.00 and US\$21,243.09 per note of US\$1,000,000.00.



The Sumitomo Bank, Limited
(Agent Bank)



SOUTHEAST BANKING CORPORATION
(Incorporated in Florida, U.S.A.)

US\$75,000,000
Floating rate subordinated
capital notes, due 1997

For the six months 8 November, 1990 to 8 May, 1991 the notes will carry an interest rate of 8½% per cent per annum. Interest due on 8 May, 1991 will amount to US\$11.65 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

This announcement appears as a matter of record only.

NEW ISSUE

October, 1990



SKOPBANK

(Incorporated under the laws of Finland with limited liability)

Yen 5,000,000,000

Currency-Linked Bonds
due 2000

Issue Price 95.875 per cent.

Kankaku (Europe) Limited

DKB International Limited

LTCB International Limited

Skopbank

All three versions having been sold, this announcement appears as a matter of record only.

NEW ISSUE

October, 1990



Abdij Nationaal Second Capital B.V.

(Incorporated in the Netherlands)

¥ 5,000,000,000

Guaranteed Currency-Linked Bonds
due 1999

Unconditionally and Irrevocably Guaranteed by

Abbey National plc

(Incorporated in England with limited liability)

Issue price: 93½ per cent.

Kankaku (Europe) Limited

DKB International Limited

Fuji International Finance Limited

This announcement appears as a matter of record only.

NEW ISSUE

October, 1990



SKOPBANK

(Incorporated under the laws of Finland with limited liability)

Yen 3,000,000,000

Currency-Linked Bonds
due 1999

Issue Price 91.875 per cent.

Kankaku (Europe) Limited

DKB International Limited

Skopbank

Excell Customer Announcement

DON'T PANIC!

If you've tried to use your phone today you will know that it has been "barred" from usage following the unfortunate collapse of Excell Communications.

But before you start tearing your hair out you should know the good news.

Talkland International is prepared to reconnect all Excell customers who were connected to the Cellnet system **ABSOLUTELY FREE OF CHARGE OR PENALTY***.

We make this offer in order to maintain stability in the industry and because we see no reason why bona fide customers should suffer because of Excell's difficulties.

Talkland International is Europe's largest Cellular Service Provider and has extended its lead of the UK cellular phone market throughout 1990. It operates a national service network and offers the complete support you would expect from the Industry leader including a comprehensive range of products from the world's leading manufacturers.

If you think stability and strength is now more attractive than ever simply contact Talkland International on

081 332 0120

and ask for John Regan in the Southern sales office.

or

0925 831 880

and ask for Gary Douglas in the Northern sales office.

TALK TO TALKLAND INTERNATIONAL
EUROPE'S LARGEST SERVICE PROVIDER

WE TALK BUSINESS, NOT PHONES.

*Subject to status. Offer limited to Cellnet users previously connected through Excell Communications.

INTERNATIONAL COMPANIES AND FINANCE

Air Canada earnings fall by over a third to C\$44m

By Robert Gibbens in Montreal

AIR CANADA, fighting recession in North American markets, has reported better than expected third-quarter results - but the full impact of fuel price increases has yet to come.

Canada's largest airline, privatised in 1989-90, posted earnings of C\$44m (US\$37.9m) or 59 cents a share, down more than one-third from C\$71m or 95 cents a share a year earlier. Revenues rose to C\$1.12bn from C\$1.04bn. Operating profit slipped to C\$89m, from C\$119m.

Nine months' profit was C\$50m or 67 cents, against C\$91m or C\$1.22 last time, on revenues of C\$3.3bn, up from C\$2.8bn.

The third quarter is normally the most profitable. The results for the period showed a 7 per cent gain in operating revenues, while operating expenses were up 12 per cent.

Domestic market share was 56 per cent, up nearly 8 per cent while total traffic rose 1.3 per cent and capacity dipped 1.9 per cent. Passenger load factor was 76.8 per cent, compared with 74.4 per cent and yield was 16.3 cents, against 15.5 cents.

Wage costs rose 10 per cent and a C\$23m special charge was taken to cover restructuring costs - the airline is cutting staff by nearly 3,000 over the next few months.

Fuel costs rose nearly 4 per cent and Mr Claude Taylor, chairman, said the higher fuel prices would be felt more strongly in the fourth quarter.

"The full year will be below expectations and we're facing softening world airline markets. But Air Canada is building a more profitable operating base ready for any upturn."

The company has dropped its Bombay-Singapore route and is concentrating on London and Paris. The London route was showing strong traffic gains, Mr Taylor said.

The British Aerospace strike delayed Airbus A330 aircraft deliveries and the full benefits from their lower fuel consumption will be delayed till 1992. But postponement of 747 orders is conserving cash - shown as C\$720m at September 30.

Mr Steve Garmaise, airline analyst at First Marathon Securities, Toronto, said the latest period was stronger than expected and special factors were working in Air Canada's favour. But it had to dispose of a large number of older aircraft and faced difficulties in developing Asian business and in dealing with the deepening North American recession.

"It will do well to break even in the fourth quarter and most of 1991, excepting any unusual factors," he said.

Nortel considers future of STC interest

By Bernard Simon and Robert Gibbens in Montreal

CANADA'S Northern Telecom, largest shareholder in the British telecommunications equipment company STC, is considering the future of its US interest.

Nortel admitted the prospect of paying a high price for businesses only marginally related to telecommunications equipment meant it was cautiously planning for its 27 per cent stake in STC.

Mr Raymond Cyr, chief executive of Nortel's parent company, Montreal-based BCE, confirmed in an interview that Nortel was reviewing its options following the sale by the British company earlier this year of its computer division, ICL, to Fujitsu of Japan.

Mr Cyr said a bigger stake in STC "does have advantages, but it does have limited advantages. It's not as if we're going to pay any price for it."

He said Nortel was weighing the advantages of quickly gaining a foothold in Europe through STC and the attractive opportunities for shared research and development against the possible drawbacks of acquiring a diverse set of non-telecommunications businesses.

Besides switching equipment and telephones, STC makes electrical and electronic components.

Among the factors Nortel is considering is the market for any STC businesses it decided not to keep. The Canadian company is concerned it might pay a high premium to lift its overall stake in STC, but would have difficulty attracting the same premium in later sales of selected assets.

BCE has a 53 per cent stake in Nortel. It also controls Bell Canada, the country's biggest telephone company, and Bell Northern Research, a telecommunications research group.

USF&G reveals \$15m loss

By Nikki Tait in New York

USF&G, whose property/casualty front, performance has been about 13th in premium volume, yesterday unveiled a \$15m third-quarter loss, a cut in its dividend rate and significant staff cuts. The announcement was further evidence of the difficulties being faced by some US insurers.

The after-tax loss compares with a \$17m deficit in the same period a year earlier, but comes after net realised gains of \$9m, against a loss of \$6m in the same period a year ago.

For the nine months USF&G's net profit advanced to \$41m from \$15m, lifting per share earnings to 35 cents, against 3 cents last time. Revenues were \$3.42bn, compared with \$3.41bn.

USF&G said that on the core

property/casualty front, performance was "below expectations", with the lower level of catastrophe losses more than offset by declining premium revenues, lower investment income and additional reserves to "maintain adequate loss reserve levels."

As a result of the pressure, USF&G is cutting its quarterly dividend rate from 73 cents to 25 cents a share - a move which it said would conserve around \$160m on an annualised basis.

It also announced a "cost reduction programme", which involves an unspecified number of staff cuts across the company.

Although USF&G refused to give numbers, there were suggestions yesterday that around

5-10 per cent of the workforce could be affected.

In addition, the Baltimore-based company's chairman and chief executive, Mr Jack Moseley, will take early retirement.

His successor has yet to be announced.

Continental Corporation, which ranks just ahead of USF&G in the league table of property/casualty insurers, reported a sharp recovery in third-quarter profits, largely because of the significant drop in catastrophe losses.

After-tax profits, including realised capital gains, for the three months to end-September totalled \$53.3m, against a loss of \$27.7m in the same period a year earlier.

The underwriting loss fell from \$246.3m to \$147.7m.

Infotech to sell operating businesses

By Nikki Tait in New York

INFOTECHNOLOGY, the troubled telecommunications company whose shares trade on the US Over-the-Counter market, said yesterday that it was putting its leading operating business up for sale.

These include Financial News Network, the business-oriented cable service, and United Press International, the news wire operation.

The company said that there had already been "serious interest" from several parties in UPI and/or some of its lines of business.

Infotech is retaining Wertheim Schroder, the US investment bank, to handle the sales and said that it hoped to have

them completed by the end of the year.

With virtually all the company's operations on the block, Infotech declined to discuss the future of the group itself.

The company has been beset by problems recently.

FNN has failed to file financial reports with the Securities and Exchange Commission for the year to June, while Infotech recently announced both a change in outside auditors and the withdrawal of the previous auditors' opinions on Infotech and FNN's 1989 financial statements.

There is also a shareholders' class action outstanding, alleging that Infotech misrepres-

ented the financial condition in recent months to inflate the share price.

When new co-chief executives were appointed last month, it was suggested that certain businesses might go up for sale.

Last month, Infotech also said that operating cash flows at the companies were insufficient to meet operating expenses or to cover certain bank and lease obligations falling due.

Yesterday, it added that it was in negotiations with the banks and hoped it would be able to obtain a 90-day moratorium of interest and principal payments.

Continental Air reduces deficit to \$97m

CONTINENTAL Airlines, the highly leveraged US carrier in which Scandinavian Airlines System has an 18.4 per cent stake, has unveiled third-quarter losses of \$88.8m after tax, writes Nikki Tait.

This takes the airline's deficit for the first nine months of 1990 to \$97m, or \$2.83 a share. In the same period a year

earlier there was a deficit of \$222.8m, or \$14.51 a share. However, the 1989 figures included a net loss of \$56.7m in respect of Eastern Airlines, part of the same group but which went into bankruptcy earlier this year.

In the 1990 nine-month figures, Eastern contributed losses of \$148.1m for the period

between January and April. Continental, which made a loss of \$36.5m at the operating level (before interest charges) in the third quarter, said fuel had become its "greatest single expense".

In October, the airline's fuel costs were some \$70m more than they would have been under "normal circumstances".

Mitel slides into the red

By Bernard Simon

MITEL Corporation, the Canadian telecommunications equipment maker controlled by British Telecom, suffered a third-quarter loss of C\$4m (US\$3.4m), equivalent to 6 cents a share.

This compares with earnings of C\$200,000 a year earlier, equal to a loss of 2 cents a common share after allowing for preferred share dividends.

Third-quarter revenues advanced to C\$113.5m from C\$101.3m, thanks partly to foreign-exchange movements, especially in the pound sterling against the Canadian dollar. However, the rise of the Canadian dollar against the US dollar pushed down revenues by 2 per cent.

The Ottawa-based company, said gross margins continued to improve from a year earlier due to changes in the product mix and continued focus on manufacturing efficiencies. It added earnings were hurt by the costs of a North American advertising campaign and by an acquisition.

KENNAMETAL

WISHES TO ANNOUNCE THAT

A Co-operation Agreement has been reached between Telford U.K.-based Wagon Industrial Holdings p.l.c. and Kennametal Inc. U.S.A., for the manufacture in the U.K. of the Erickson Toolholding Systems.

Kennametal retains the Erickson trade mark. Accordingly, Kennametal will continue to develop, engineer, market and sell the complete Erickson Product range through its U.K. Head Office in Kingswinford.

The manufacture of Erickson spindle nose toolholders will be carried out in Coventry U.K. by the Oleo Group, the Engineering Division of Wagon Industrial Holdings p.l.c. Kennametal will continue to produce its High-Tech Toolholding Systems - Quick Change lathe tooling and the Modular Rotating Toolholders for CNC Machining Centres in a focused manufacturing unit at Kingswinford in the West Midlands. Kennametal's Erickson Collet Systems production will remain at their Cleveland, Ohio, manufacturing facility.

To this end, Kennametal's Bristol based Toolholding products manufacturing facility will be closed down. However, by combining rationalized manufacturing capacities within the U.K., the Alliance formed by the two Corporations will benefit from the economies of scale, hence providing a much improved service with regard to their respective brand name products - "ERICKSON" and "CONTRACT" in the highly competitive arena.

In addition to this standard product manufacturing alliance, both corporations will create highly focused small batch facilities within their respective U.K. manufacturing base, to address a customer needs driven "fast response" to special products.

Both Wagon Industrial Holdings p.l.c. and Kennametal Inc. regard this strategic alliance as a milestone towards strengthening their manufacturing position in Europe.

Notice to the Warrantholders of



Q. P. Corporation

(the "Company")

US\$70,000,000

2.875 per cent. Bonds with Warrants 1991

and

US\$150,000,000

3.5 per cent. Bonds with Warrants 1994

Pursuant to Clause 3 of the Instruments dated 17th September, 1986 and 15th December, 1989 (the "Instruments") relating to the above captioned Warrants notice is hereby given as follows:

In accordance with the resolutions of the Board of Directors of the Company adopted at the meeting held on 24th October, 1990 the Company authorised a free distribution of common stock to be made to shareholders of record at 30th November, 1990 at the rate of one new share to each ten shares held.

As result of the above distribution, the Exercise Price (as defined in the Instruments) has been adjusted pursuant to Clause 3 of the Instruments as set forth below.

Exercise Price before adjustment:	
1) Bonds with Warrants 1991	Yen 1,142.10
2) Bonds with Warrants 1994	Yen 2,235.00

Exercise Price after adjustment:	
1) Bonds with Warrants 1991	Yen 1,038.30
2) Bonds with Warrants 1994	Yen 2,031.80

Effective date of adjustment: 1st December, 1990, Japan time.

8th November, 1990
Q. P. Corporation,
By: The Sumitomo Bank, Limited
as Fiscal Agent

Notice to the Holders of Warrants

to subscribe for shares of common stock of

Rohm Company Limited

issued in conjunction with

U.S. \$80,000,000

3 1/4 per cent. Guaranteed Bonds due 1991

("91 Warrants")

and

U.S. \$70,000,000

4 per cent. Guaranteed Bonds due 1993

("93 Warrants")

Notice is hereby given as follows:

1. Rohm Company Limited proposes to issue new shares of its common stock (the "Shares") by way of free distribution, whereby each Shareholder of record as at 30th November, 1990, Japan time, will be allocated new Shares at the rate of 0.35 Shares per each share owned at such date. New Shares will be issued on 21st January, 1991.

2. As a result of the foregoing transaction, the current Subscription Prices for the respective Warrants shall be adjusted pursuant to Clause 3(i) of the respective Instruments dated 25th April, 1986 relating to 91 Warrants and dated 26th February, 1988 relating to 93 Warrants as follows:

(i) 91 Warrants	
Current Subscription Price:	Yen 3,687.20
New Subscription Price:	Yen 2,731.30
(ii) 93 Warrants	
Current Subscription Price:	Yen 4,190.10
New Subscription Price:	Yen 3,103.80

The respective New Subscription Prices shall become effective on 1st December, 1990, Japan time.

ROHM COMPANY LIMITED
21 Satin Mizusaki-cho,
Ukyo-ku, Kyoto City,
Kyoto 615, Japan
By: The Daiwa Bank, Limited
as Fiscal Agent

8th November, 1990

SMI futures:

striking a blow for your portfolio!



SOFFEX

Professional tools for portfolio designers.

SOFFEX SWISS OPTIONS AND FINANCIAL FUTURES EXCHANGE LTD., CH-8203 DIETikon.

Ninja, Samurai Keiretsu, Zaitech

If you know more about the first two than the second, read Tokyo Business Today. Since 1934, Japan's most-respected English-language business monthly. For a free issue, FAX your name and address to 81-3-241-5543

BUSINESS SOFTWARE

A selection of software packages to suit your business needs appears every Saturday in the WEEKEND FT.

Order your copy today.

EUROFIMA

Italian Lire 125,000,000,000

Floating Rate Notes due 1996

In accordance with the terms and conditions of the notes, notice is hereby given that the rate of interest for the period running from November 8, 1990 to May 8, 1991 will be 11 1/4%. Interest payable on May 8, 1991 will be LIT 282,813 per coupon for LIT 5,000,000 denomination notes and LIT 2,828,125 per coupon for LIT 50,000,000 denomination notes.

Banque Generale du Luxembourg S.A.
Reference Agent

US \$100,000,000

Continental Cablevision, Inc.

Senior Subordinated Floating Rate Debentures due 2004

In accordance with the provisions of the notes, notice is hereby given that for the interest period November 8, 1990 to February 8, 1991 the Debentures will carry an interest rate of 11 1/4% per annum. Interest payable on the relevant interest payment date February 8, 1991 will amount to US \$2,842.96 per US \$100,000 Debenture.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

BankAmerica Corporation

(Incorporated in the State of Delaware)

U.S. \$400,000,000

Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified that for the next interest Sub-period from 8th November, 1990 to 7th December, 1990 the following will apply:

- Interest Payment Date: 7th December, 1990.
- Rate of Interest for Sub-period: 8 3/16% per annum.
- Interest Amount payable for Sub-period: US\$318.40 per US\$50,000 nominal.
- Accumulated Interest Amount payable: US \$1,029.25 per US\$50,000 nominal.
- Next Interest Sub-period will be from 7th December, 1990 to 7th January, 1991.

Agent Bank:
Bank of America International Limited

Handwritten note: 20/11/90 13:50

INTERNATIONAL CAPITAL MARKETS

Gilts lift slightly on hopes of interest rate reduction

By Deborah Hargreaves in London and Karen Zagor in New York

GILT-EDGED securities edged up yesterday after traders became more sanguine about a possible reduction in UK interest rates that could be announced in the Chancellor's Autumn Statement today.

The market had opened on a soft note after the Bank of England moved to tighten monetary policy following speculation in the market on Tuesday about an imminent rate cut.

Although the Bank continued to keep money supply tight in the market yesterday, some dealers were putting their money on hopes of a rate cut, pushing long bond prices up several ticks.

A benchmark 11% per cent issue which matures in 2003/07 rose by $\frac{1}{8}$ to 102 $\frac{1}{2}$ to offer a yield of 11.38 per cent.

The strongest sector in the market yesterday was the index-linked area where prices rose by $\frac{1}{8}$ at the long end. This follows renewed fears about

GOVERNMENT BONDS

the Gulf crisis, producing a substantial price move in such an illiquid market sector.

The market is looking for some sign from Mr John Major, the UK Chancellor, today that the government is about to start funding again. The announcement by the London International Financial Futures Exchange that it will launch an Ecu bond futures contract in March led some to speculate the Treasury may issue an Ecu gilt.

■ **US TREASURIES** traded in a narrowly mixed range yesterday morning as the market reacted to a weaker dollar and stronger oil prices and waited for the afternoon's 10-year note auction.

Although the Treasury's bellwether 30-year bond was quoted $\frac{1}{8}$ lower at 101 $\frac{1}{2}$ for a yield of 8.63 per cent at mid-session, the underlying tone of the market was bullish. Recent economic indicators have pointed towards recession, and players are hopeful that the Federal Reserve will ease monetary policy after the Federal Open Market Committee meeting on November 13. At mid-session, shorter-dated maturities were about $\frac{1}{8}$ higher.

The Federal Reserve stayed out of the open market when

Dutch bank to buy HK broking arm of Elders

By John Elliott in Hong Kong

PIERSON, Helderling and Pierson, the Dutch merchant bank, has reached agreement in principle to buy Elders Roach Asia, the Hong Kong-based stockbroking arm of Elders Finance Group Asia which is a subsidiary of Elders Ltd of Australia, for an undisclosed sum.

This is part of the retrenchment now being carried out at Elders Ltd which involves the breaking up of Elders Finance.

Elders Roach Asia has three seats on the Hong Kong Stock Exchange and a staff of over 35 in the colony. It was set up in 1986 as Greenwell Montagu Far East and was renamed when it was bought two years later by Elders Finance.

Mr Lucas Wurflein, a senior Asia executive of Pierson, said yesterday that his bank hoped to reach agreement on the purchase by the end of this month.

Pierson has been expanding in the region recently and acquired the Singapore-based private banking business of Chemical Bank two years ago.

In Hong Kong it is mainly involved in investment management for European institutions and it wants to expand by opening Elders Roach offices in Thailand and possibly Indonesia.

It is understood that two other financial institutions interested in building up their Hong Kong operations were also negotiating to buy Elders Roach, which up to now has concentrated on the Hong Kong stock market.

■ **Japanese securities house Daiwa Securities** is taking a 5 per cent stake in French broker Odor, Reuters reports from Paris.

The French broker has announced a FF333m capital increase to FF500m to take place by the end of November.

After the increase, Odor's capital will be held approximately 51 per cent by directors and people close to the company, 25 per cent by Assurance Générale de France, 9 per cent by Istituto Bancario San Paolo di Torino, 8 per cent by Caisse des Dépôts et Consignations and 5 per cent by Daiwa.

SA banking group details rationalisation

By Philip Gawth in Johannesburg

BANKORP, the troubled South African banking group in the Sanlam stable which recently reported losses of R368m, yesterday released details of the rationalisation undertaken to restore the group's fortunes.

Mr Piet Liebenberg, executive chairman, who took over four months ago, said main branches had been reduced from 250 to 180, more than 1.2m accounts have been transferred, and more than 2,500 jobs will have been shed by December.

Mr Liebenberg told the Investment Analysts Society the rationalisation had started at the top. The incorporation of Trustbank, Sanlam and Santabank (now Bankfin) into one operating company, Bankorp, meant four boards became one and the number of directors cut from 54 to 15.

He stressed there had been a change in the way the bank went about its business, with the drive for asset growth replaced by a focus on quality of business.

Asset growth of about 40 per cent in each of the 1989 and 1989 financial years - 10.9 per cent this year - put a strain on the balance sheet which has necessitated a R576m rights issue.

Mr Liebenberg said after the issue the bank will have a capital to assets ratio of 5.2 per cent, calculated on risk-weighted assets, which exceeds requirements for 1991 and 1992 under the Deposit-taking Institutions Act, 1990.

Responding to concern that leading shareholders Sanlam and Sankorp would hold approximately 90 per cent of Bankorp's equity after the issue, compared with a maximum of 49 per cent allowed in the new Act, Mr Liebenberg said they were exempted from this provision for a number of years.

He also said he thought the authorities were coming round to the view that the constitution of the board and the management of a bank were more important than who were the shareholders.

"I speculate that in two to three years from now the legal requirement to reduce the shareholding may well have disappeared," said Mr Liebenberg.

He said he was satisfied the group had sufficient provision for bad debts and denied it had exposure of R800m to mini-consortium Tollgate Holdings, saying the figure was "not near that level".

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week	Month
UK GILTS							
13.500	09/92	103-09	-01/32	11.48	11.56	11.48	
8.000	03/00	97-00	+0/32	11.28	11.34	11.27	
9.000	09/95	84-28	+0/32	10.93	10.91	10.88	
US TREASURY							
8.750	09/00	101-22	+0/162	8.49	8.71	8.58	
8.750	09/20	101-14	+0/32	8.61	8.65	8.53	
JAPAN	No 119	4.800	9/99	84.7942	-0.349	7.74	7.78
No 129	6.400	03/00	94.2571	-0.417	7.44	7.48	7.54
GERMANY	9.000	10/00	99.8500	-0.130	9.02	8.99	8.96
FRANCE	BTAN	9.000	11/95	95.4706	+0.040	10.19	10.21
OAT	8.500	03/00	98.4200	-0.010	10.29	10.33	10.33
CANADA	10.500	07/00	98.1000	+0.400	10.80	11.16	11.13
NETHERLANDS	9.250	11/00	100.4100	-0.110	9.18	9.18	9.14
AUSTRALIA	13.000	07/00	99.1414	-0.107	13.15	13.37	13.53

London closing, "denotes New York morning session"

Yields: Local market standard Prices: US, UK in 32nds, others in decimal

Technical Data/1.68 Price Source

UK COMPANY NEWS

Allied Irish up 10% but warns on second half

By David Lascelles, Banking Editor

ALLIED IRISH Banks, one of the big two banks in the Republic of Ireland, has been hit by the economic downturn in the UK and the US. Although the effect was offset by strength on the home market, the bank warned yesterday that matching last year's result would be "a serious challenge".

AIB made £121.3m before tax, equal to £110.9m sterling, in the six months to September 30, an increase of 10 per cent on the £110m of the comparable period.

Net profit attributable to shareholders was £75.4m, a rise of 4 per cent.

Mr Gerald Scannan, the group chief executive, described the overall result as "satisfactory". But he said it reflected the mixed experiences of the group's three market places.

The Irish economy was not immune to the international difficulties and could slow down next year. "In these circumstances the achievement of last year's level of attributable profit (£113.5m) is seen as a serious challenge," he said.

The Ireland division showed a rise of 10 per cent to £171m. But the UK suffered a steep fall from £121m to £55.8m because of mounting bad loans and a depressed market. The bank has about 600 corporate customers in intensive care.

The US division also saw a fall in profits, from £122m to



Paddy Dowling: expects an upturn in both the UK and US markets within two years

£12.9m, mainly because of bad debts related to real estate. AIB recently abandoned its £217m bid for Baltimore Bancorp because of the sharp deterioration of the US market, though it remains interested in opportunities to acquire American assets.

Mr Paddy Dowling, the deputy chief executive, said that conditions in both the UK and US markets were very difficult and it was hard to see when there would be an improvement. However, he saw an upturn in both markets within

two years. AIB made a £160m rights issue to finance the Baltimore bid, which is now available for other purposes. But while this boosts the group's capital ratios, it reduced earnings per share from 12.7p to 12.1p.

The after-tax return on equity was 19.6 per cent, which was considered good in the present environment. The cost income ratio also showed an encouraging downward trend, from 64.2 per cent at the end of last year to 63.6 per cent.

See Lex

Gieves falls £1m into losses of £105,000

A DOWNTURN of £1m has left Gieves Group, the clothing and publishing combine, with a loss of £105,000 for the half year ended July 31 1990. But the full year should be profitable.

The loss was struck after exceptional charges of £216,000 and interest costs more than trebled to £585,000, and compared with a profit of £949,000 last time. Loss per share was 0.75p (earnings 4.4p) but the interim dividend is held at 1.5p.

Mr Tom Scruby, chairman, said overall the group would be profitable for the year, subject to the uncertainties of Christmas trading, which were heightened by the economic climate and the particularly difficult trading conditions at Redwood Press, the books and magazine manufacturer.

The second half would have to absorb a £250,000 redundancy programme at Redwood, and certain other exceptional costs including further pre-trading costs of the Milan clothing store which should open early next year.

Mr Scruby said the result was particularly disappointing when set against the background of the good performance achieved by three out of five trading divisions. Turnover rose 13.5 per cent to £27m.

At Redwood, sluggish markets restricted sales volume and weakened prices, and led to a trading loss of £231,000 (profit £417,000). Costs were being cut substantially, including the redundancy programme which had reduced the total number of employees at Redwood by some 20 per cent.

The chairman said record trading profits of £560,000 (£531,000) were earned by Gieves & Hawkes, the clothing retailer. In the UK there were increases in both sales and margins, although the latter was restricted by cost rises; the international business benefited from buoyant demand.

Chivers, the publishing and library services division, traded at a high level of activity to a point where sales and profits comfortably exceeded budget and were a record. Profits reached £593,000 (£391,000).

Impasse that could be hell for leather
Clay Harris on the effects of Hillsdown's stalled rescue of Strong

DEAD SHEEP can pack a powerful bite in industry as well as in politics.

Strong & Fisher, the UK's leading producer of fashion leather, is doomed to the abattoir unless its erstwhile saviour, Hillsdown Holdings, and government regulators reach an accommodation by today.

Mr Peter Lilley, trade and industry secretary, said on Tuesday that he would refer a rescue package which could give Hillsdown 70 per cent of Strong to the Monopolies and Mergers Commission today unless Hillsdown gave undertakings that it would sell Strong's 27.4 per cent stake in Pittard Garnar, the UK's only other quoted leather company.

Hillsdown, however, indicated it would walk away from Strong, even if this consigned the company to immediate receivership, rather than sell the Pittard shareholding.

No substantive conclusions were reached in separate meetings held yesterday by Strong and Hillsdown at the Office of Fair Trading. With neither the DTI nor Hillsdown prepared to back down, Strong's only temporary hope of survival is an extension of Mr Lilley's 48-hour deadline.

Strong's plight is belated revenge for Pittard, once the prime target in its takeover sights. But Pittard is hardly in a position to crow. It has suffered from plunging leather prices this year and suspects it remains Hillsdown's ultimate prey. Strong just happened to be vulnerable.

Strong is more than just vulnerable; it is insolvent. Its unaudited accounts for the year to June 29 showed net liabilities exceeding £11m, and the company said last month: "Events since the year-end have led to a further deterioration in the balance sheet position."

Its banks, led by Hambros, are owed £48m. They have kept Strong afloat so far because of a complex rescue deal worked out over the past two months. Hillsdown, the UK's largest abattoir operator, agreed to

inject its skin processing and trading businesses, subscribe for shares and underwrite a rights issue. The banks, in turn, would write off £14m and convert £24m into equity in Strong.

If Hillsdown walks away, Strong is likely to collapse immediately, putting 1,400 jobs and £50m in exports at risk. Moreover, the banks will have lost more money than if they had been less patient and pulled the plug on Strong earlier.

Mr Lilley's decision was based on the effect on the UK markets for salted skins and pickled pelts, intermediate products between slaughter-

The MMC cleared both Hillsdown and Strong to bid for Pittard in April 1988. Neither decided to do so, but Strong borrowed heavily to buy Hillsdown's 17 per cent stake in Pittard for £11m, or 302p per share.

Altogether, Strong's shareholding in its rival cost nearly £16m. With Pittard's shares languishing at 45p, the stake is now worth only £2.87m, but the whole of Strong itself - at the suspension price of 20p - is valued only at £2.74m.

In achieving such a good price for its Pittard shares and then emerging less than 18 months later to throw a lifeline to its victim, Hillsdown has been "tactically brilliant", one analyst said yesterday. But Hillsdown is more likely to have been opportunistic than prescient.

One adviser said yesterday: "If they pass us, they're dealing with a monopoly in competitive terms. If they don't pass us, they're dealing with a monopoly."

Moreover, the receivers' liquidation of Strong's stocks would put pressure on Pittard itself.

Some industry observers wonder why Mr Lilley chose to make this stand now, when he could have easily referred to the MMC - and then blocked - any subsequent bid by the Hillsdown-controlled Strong to take over Pittard.

They argue that the influence carried by a 27 per cent stake, with no board representation, is highly marginal compared with the question of Strong's survival.

Hillsdown's determination not to give up the stake

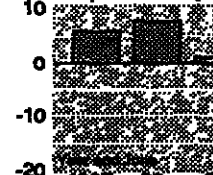
Pittard Garnar

Pre-tax profit/loss (£m)



Strong & Fisher

Pre-tax profit/loss (£m)



MARKET SHARES IN INTERMEDIATE LEATHER PRODUCTS (%) 1988

	Salted skins*	Pickled pelt†	(%)
Hillsdown Holdings	29	22	(10)
Strong & Fisher	27	20	(23)
Pittard Garnar	22	20	(41)
Others	22	38	(36)

*Purchases by tanneries, supply by UK tanneries. †Source: HMS Monopolies reports using companies' data

It did not foresee that pickled pelt prices would plunge from £7 at the beginning of the year to less than £2 now. This was largely precipitated by Strong's dumping of stocks to relieve its borrowing position, a move which rivals like Pittard were forced to follow. As both companies plummeted into loss, and share prices followed the same trajectory, the Pittard stake meant Strong was doubly punished.

Hillsdown believes Mr Lilley is not seeing the wood for the trees by making the rescue conditional on disposal of the Pittard shares.

If Strong goes to the wall, it argues, Hillsdown's own loss-making fellmongeries, employing 120 people, might also be in danger. The UK could be left with only one integrated leather company, Pittard Garnar, and many jobs would be lost.

reflects its view that it must preserve the potential economic value of all of Strong's assets, as it is taking over all of its liabilities. Even if Mr Lilley were to allow 12 months or longer for disposal, Strong would remain a forced seller.

But others wonder whether Hillsdown would actually prefer now for Strong to go to the wall, in the hope of picking up prime pieces more cheaply.

One independent fellmonger, who is sceptical of benefits of vertical integration in the leather sector, said yesterday: "If Strong & Fisher was allowed to founder, it would be a lot better for the industry."

The danger in this course, however, is that receivership could cost Strong important fashion customers, who need to be absolutely certain about the security of supply. They might be permanently lost to British leather producers.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
AIB	3.51p	Dec 12	3.25	-	7.5
Bibby (J)	6.25	Jan 10	5.75	9	8.5
Gieves Gp	1.5	Dec 21	1.5	-	4.2
McInerney Props	nil	-	1.5p	-	2.5
Sainsbury	2.1	Jan 11	1.75	-	6.1
Stormguard	nil	-	1	-	2
Warner Howard	1.75	Jan 7	1.56	-	4.5

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. SUSM stock. ‡Irish currency throughout.

INTERNATIONAL PROPERTY ADVERTISING

appears every Saturday in the Weekend FT. For more information call Lourdez Bellis on 071-873 4839

Bibby advances 17% to £33.5m

By Andrew Bolger

J BIBBY & Sons, the industrial and agricultural group, yesterday reported a 17 per cent increase in pre-tax profits to £33.5m in the year to September 29.

Sales rose 6.4 per cent to £448.32m and earnings per share increased by a little less than 23 per cent to 20.36p. A final dividend of 6.25p (5.75p) makes a total for the year of 9p, an increase of 5.9 per cent.

The company, which is majority-owned by Barlow Rand of South Africa, said the results demonstrated that the recovery in profits reported at

the interim stage had been maintained.

All four operating divisions increased their operating profits. Paper and converted products saw profits recover from £1.41m to £3.52m. Science products made £15.56m as against £12.55m, materials handling made £18.53m (£11.96m), and the agricultural division made £6.75m (£5.81m).

Net interest paid increased by £2.7m to £5.98m as a result of six acquisitions and higher interest rates. The group spent £26.6m on acquisitions and £18.2m, during the year, to

leave year-end net borrowings at £32.5m, giving gearing of 24 per cent.

Mr Richard Mansell-Jones, chairman, said: "Economic growth is manifestly declining both in the UK and in the US."

"This generally adverse environment, coupled with the serious situation in the Middle East, makes it particularly difficult to look forward to next year with any degree of certainty."

"It is to be hoped, however, that the second half of next year will see more favourable conditions."

leave year-end net borrowings at £32.5m, giving gearing of 24 per cent.

Mr Richard Mansell-Jones, chairman, said: "Economic growth is manifestly declining both in the UK and in the US."

"This generally adverse environment, coupled with the serious situation in the Middle East, makes it particularly difficult to look forward to next year with any degree of certainty."

"It is to be hoped, however, that the second half of next year will see more favourable conditions."

Warner Howard shows 9% growth to £2.5m

WARNER HOWARD Group, Britain's leading commercial laundry and warm air hand dryer supplier, reported a 9 per cent improvement, from £2.31m to £2.51m, in pre-tax profits for the six months to August 31.

Mr Ronald G Hooker, the chairman, told shareholders that despite recessionary economic forecasts the board remained confident that the current pattern of trading would continue in the second half. He pointed out that profit margins had increased by 1.3 per cent to 29.1 per cent in the first half as a result of improved productivity and, to a lesser extent, the influence of stronger sterling.

The weakness in equipment sales was more than offset by

growth in activities providing ongoing income. The rental sectors and Supplies and Services division performed well, as reflected by the hygiene rental contracts which increased by more than 20 per cent.

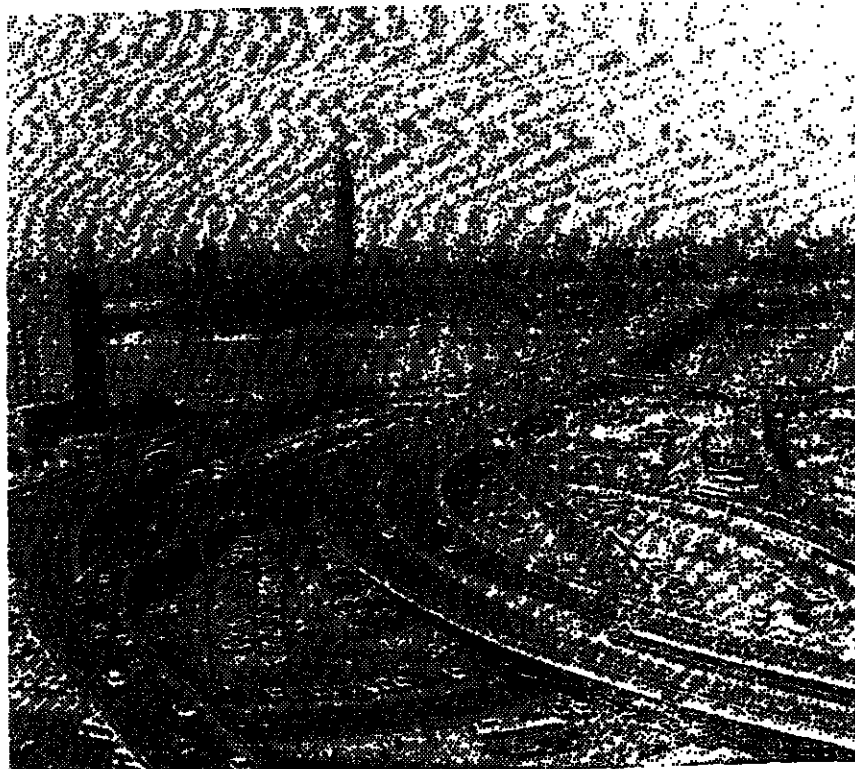
The chairman said substantial liquid funds and growing cashflow should provide adequate resources for the expansion and acquisition opportunities which were constantly sought and were now more likely to become available.

Turnover in the first half improved from £8.3m to £8.64m. After tax of £880,000 (£807,000) earnings per share were 7.08p (6.5p) and the interim dividend is raised 12 per cent from 1.56p to 1.75p.

ARAB CONTRACTORS
OSMAN AHMED OSMAN & CO

We share in building the Arab World

- BUILDINGS ● INDUSTRIAL COMPLEXES
- ROADS ● BRIDGES ● TUNNELS
- HARBOURS ● AIRPORTS ● UTILITIES
- AGRICULTURE ● DEVELOPMENT & ANCILLIARY SERVICES



6th October Bridge - Cairo

Head Office:

34, Adly Street, Cairo, Egypt.

Telephone: 3935011 - 3935455 Telex: 92239 - 92387 OSMAN UN Fax: 3925728 Osman Un

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares

DEAN & BOWES GROUP plc

(Registered in England No. 1968739)

Introduction to the Official List
sponsored by
Robert Fleming & Co. Limited

SHARE CAPITAL

Authorised	Issued and fully paid
£1,250,000	£916,135

Ordinary shares of 5p each

Application has been made to the Council of The Stock Exchange for all the issued ordinary shares of Dean & Bowes Group plc to be admitted to the Official List. It is expected that admission to the Official List will become effective and that dealings will commence today.

Details relating to Dean & Bowes Group plc are included in the Companies Fiche Service available from The Stock Exchange. Copies of the listing particulars may be obtained during usual business hours from The Company Announcements Office, The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD, up to and including 12 November 1990 or during usual business hours on any weekday (Saturdays excepted) up to and including 22 November 1990 from:

Dean & Bowes Group plc
The Anderson Centre
Ermine Street Business Park
Huntingdon
Cambs PE18 0EY

Robert Fleming & Co. Limited
25 Copthall Avenue
London
EC2R 7DR

8 November 1990

UK COMPANY NEWS

Excalibur rights to fund expansion

By Maggie Urry

EXCALIBUR GROUP, the jewellery manufacturer, music merchandiser and engineer, is raising \$8.5m through a rights issue to fund acquisitions of companies suffering in the recession. One purchase was announced yesterday and several more are under negotiation.

Mr Michael Griffiths, chairman, said yesterday: "The corporate climate has changed dramatically in the last eight to 10 weeks. There are very few buyers for any business at the moment and we will be well placed."

He said the group had already missed some opportunities to pick up businesses from receivers because Excalibur "could not walk in with a cheque".

The group had a high level of debt in its April 30 balance

sheet and had hoped to reduce gearing to less than 70 per cent in the current year from cash-flow.

The rights issue, a one-for-two at 45p, will bring gearing to less than 5 per cent.

Excalibur's shares fell 7p to 51p yesterday. Mr Griffiths said that the issue price would have been a few pence higher but for Monday's profit warning from Abbeycrest, a jewellery supplier, which depressed the Excalibur share price. He said his company was not suffering from the same difficulties as Abbeycrest.

The group forecast interim pre-tax profits, for the six months to end-October of £2m compared with £1.7m. Mr Griffiths said order books in the engineering business were strong, and the group was gaining market share in jewel-

lery and giftware.

He forecast an interim dividend of 0.4p (0.3p), which the new shares will not be entitled to receive, and a total for the year of 1.8p (1.35p), a rise of 33 per cent.

The group is buying Price & Orpin, a Welsh engineering company which makes components for the aerospace and vintage car markets. Consideration is £1.3m for the business which has net assets of £1.5m including £700,000 cash. Price & Orpin made a pre-tax profit of £400,000 on sales of £1.7m in the year to May 31. Excalibur already has three precision engineering companies supplying the aerospace industry.

Further purchases of engineering businesses are likely and other acquisitions are expected to complement the group's jewellery and music

merchandising activities.

Mr Griffiths said the group had a good record of buying businesses since he and his brother, Mr Richard Griffiths, managing director, moved into what was a small loss-making company in February 1987. Twenty-three acquisitions had been made, nine of which had been losing money heavily when taken over and had been turned round to profit.

The directors, who have 12.74 per cent of the group's shares, plan to take up as many of their rights as they could afford, stating a minimum of 777,778 new shares, costing £350,000.

The rights issue is conditional on shareholder approval. Samuel Montagu, the merchant bank, and Rowe & Pitman, the brokers, are advisers to the company.

Foseco US buy while waiting for Burmah

By Andrew Bolger

FOSECO, the UK speciality chemicals and abrasives producer which is currently the target of a hostile £226.5m bid, yesterday announced a \$2.65m (£1.35m) cash acquisition in the US.

It is expecting a formal offer document this week from Burmah Castrol, the UK lubricants, fuels and chemicals group, which has made a cash offer of 275p per share. Foseco shares yesterday closed unchanged at 278p.

Foseco has bought the Ceretex group of companies, based in the US, which maintains the



Bob Jordan: small but important acquisition

refractory linings of coke ovens and copper converters whilst they remain hot - thus saving costs and enhancing productivity.

The UK group said that Ceretex's operations were complementary to Foseco's high-technology Fosebel business, in which the Belgian glass manufacturer Glaverbel holds a 49 per cent interest.

Mr Bob Jordan, Foseco's group managing director, said: "This is a small but important acquisition which will play a significant part in strengthening Foseco's technical lead and the geographical coverage of our growing Fosebel business."

Correction Reed International

Reed International has purchased only the Australian subsidiary of The Medicine Group (UK) Limited, and not all of the UK-based parent company as was reported in the Financial Times yesterday.

McInerney loses £7.7m after substantial write-off

DIFFICULT market conditions in the UK hit McInerney Properties in the first half of 1990. The group lost £2.56m and decided to provide £5.5m against the market value of certain assets, making a pre-tax loss of £7.76m, or £7.1m sterling.

The interim dividend is being passed. Last year the payment was 1.5p when pre-tax profit came to £11.86m; by the year-end, however, that had been reduced to £1.24m and then turned into a loss following a £2.5m provision.

Trading results for the second half were expected to show some improvement, said Mr Thomas Hardiman, chairman. And he was hopeful 1991 would bring a return to profitability.

Operations in Ireland traded successfully and continued to generate significant profit contributions. However, substantial losses were incurred in the UK and leisure markets, the asset write-down was mainly in UK commercial property. Mr Hardiman said the major

task was the reduction of overall levels of working capital and indebtedness while seeking out markets for the future. A programme to reduce costs and improve competitiveness had been implemented.

In Ireland turnover in contracting increased significantly, housing demand remained quite good, and sales and lettings of commercial developments were steady.

Housing in the UK did well to maintain sales at much the same level as in 1989, but at severely reduced margins. The commercial market was affected even more severely.

On the leisure side, tourist traffic to the group's resorts in Portugal and Spain dropped. Conversion rates were below target and cancellations of deposits were high, reflecting reduced customer confidence in discretionary expenditure.

In the period turnover rose to £50.57m (£45.76m), of which Ireland accounted for £13.52m. The loss per share was 47.3p (earnings 5.1p).

Birmingham Mint and adviser rebuked by Panel

By Andrew Hill

BIRMINGHAM MINT and its adviser, Chartered WestLB, have been rebuked for not consulting the Takeover Panel about a significant order for new plant, placed by the electronics and engineering group when IMI had made a bid approach.

The Panel described the failure to consult as a "serious breach" of rule 21 of the Takeover Code, and said it had given IMI the option to lapse its £12m cash offer. The Midlands engineering group decided to go ahead.

Rule 21 says companies which suspect a bid may be imminent should not enter into material sale or purchase contracts without shareholder

approval, unless they receive the Panel's consent.

Birmingham Mint had reached the final stages of approving a £1.22m investment in a new nickel-plating plant when IMI approached the group about a possible recommended offer on October 17, but the formal purchase order was not completed until October 25, three days after the hostile bid was launched.

IMI, which should issue its offer document in the next week to 10 days, said yesterday: "[The group] believes that this [investment] reduces the attraction of Birmingham Mint to IMI. Nevertheless, after a detailed review of the implications, IMI has decided that

there remain sufficient benefits to justify proceeding with its offer."

The Panel accepted that Birmingham Mint had not gone ahead with the purchase in bad faith - for example, as a form of "poison pill" to deter IMI. It said the target company was obviously not familiar with the Code, but criticised Chartered WestLB for not advising Birmingham Mint fully of its responsibilities.

Chartered WestLB was brought in at the time of the bid because of a possible conflict of interest for usual adviser, Hill Samuel, but the Panel's statement suggested the short notice was little excuse for the breach.

Berisford reduces coffee stake

By Clare Pearson

THE FINAL piece of the jigsaw in the refinancing of Berisford International, the debt-burdened property and commodities group, is now in place following a restructuring of its coffee trading business, announced yesterday.

In a deal which takes \$154m (£78m) third party funding off its consolidated balance sheet, Berisford has reduced its stake in Brazil-based Rayner Coffee International from 65 to 35 per cent, and also lined up fresh finance for the business.

Mr Murray Stuart, finance director, said that taken with the sale of the leasing division, announced last week, the deal

had reduced net group borrowings by about £100m.

The arrangements also leave Berisford's board free to devote all its time to disposing of its assets, including British Sugar, the dominant subsidiary which has been put up for auction.

Mr Derek Allen, one of the longest-serving members of Berisford's board, is to resign but remain as chairman of Rayner, which is a partnership.

Rayner was left out of the refinancing package for the major part of Berisford's debts, now standing at about £1bn, which was completed in September. It operates in some 90 different countries, which

made negotiations with its bankers, led by Chase Manhattan of the US, especially difficult and protracted.

Berisford has cut its share in the coffee partnership by selling part of its holding for \$5.2m and by recruiting new partners who, together with the management, have invested \$10.7m. Earlier, it had hoped to reduce its stake to 17 per cent but this did not prove possible.

It has undertaken to provide about \$53m to the partnership and has given a subordinated guarantee to their bankers, the obligations of which depend on the performance of the coffee business up to June 30 1991.

Barclays sells Irish leasing business

By David Lascelles, Banking Editor

Barclays has sold its Irish leasing business, Mercantile Credit Company of Ireland (MCCI), to Woodchester Investments, the Irish banking and finance company.

The sale is the first stage in the disposal of Barclays' Mercantile Credit business which was announced two months ago.

MCCI was established in 1946 and has gross assets in excess of £100m.

The cost of the acquisition was not disclosed.

BOOKS

FINANCIAL TIMES

The WEEKEND FT publishes a Books Page every week.

To advertise here and reach the right market please contact
Wai-Fung Cheung
on
873 3576 or
071-407 5758

BOARD MEETINGS

The following companies have notified dates of their board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.	Nov. 15
Harrogate	Nov. 15
James Porter	Nov. 15
Land Securities	Nov. 15
Macdonald Martin Dairies	Nov. 15
Nov. 16	Nov. 16
Nov. 17	Nov. 17
Nov. 18	Nov. 18
Nov. 19	Nov. 19
Nov. 20	Nov. 20
Nov. 21	Nov. 21
Nov. 22	Nov. 22
Nov. 23	Nov. 23
Nov. 24	Nov. 24
Nov. 25	Nov. 25
Nov. 26	Nov. 26
Nov. 27	Nov. 27
Nov. 28	Nov. 28
Nov. 29	Nov. 29
Nov. 30	Nov. 30

CHANNEL ISLANDS

The FT proposes to publish this survey on
December 19 1990.

It will be of particular interest to the 83.4% of the professional investment community in the financial institutions throughout Europe who are regular FT readers. If you want to reach this important audience, call Brian Heron on 061 834 9381 or fax 061 832 9248.

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

RUNNING YOUR OWN PENSION SCHEME?
just think what else you could be doing

Running a pension scheme can be a thankless task. It eats into management time, ties up countless staff, costs you a fortune, and generally deflects you from your real job - running your own business.

Which is why you should think seriously about using Hadrian-Solway, the pensions administration professionals.

Hadrian-Solway are in business to save you time and money. By letting us think and worry about your pensions administration, your staff are freed to concentrate on higher priority tasks. Which makes a lot of sense all round.

So, unlike Rodin's cogitative character, don't just think about it. Call Kerry Davies now on 0252 519255, or fill in the coupon below. We think you'll be pleasantly surprised.



HADRIAN-SOLWAY
THE PENSIONS ADMINISTRATION PROFESSIONALS

Hadrian-Solway Limited, Hadrian House
61-65 Victoria Road, Farnborough GU14 7PA

Hadrian-Solway Limited is an appointed representative of
Hadrian-Solway (Holdings) Limited a member of FIMBRA

Please send me more details about
Hadrian-Solway and its services.

Name _____
Job Title _____
Company _____
Address _____
Postcode _____ Tel. _____

Hadrian-Solway Limited, Hadrian House,
61-65 Victoria Road, Farnborough GU14 7PA



"The trading performance of the Group's main operations reflect the mixed experiences of our three key marketplaces and are considered satisfactory."

Gerald B Scanlan
Group Chief Executive

Interim Earnings
Up By 13%

Pre-tax profits rise to stg £111m,
up 10.3%

Interim dividend stg 3.2p,
up 11.5%

Earnings per share stg 11.1p

Allied Irish Banks plc

If you would like to receive a copy of the interim report, available from 16 November 1990, please write to Group Librarian at AIB Bank, Bank Centre, Belmont Road, Uxbridge, Middlesex or telephone 0895 72222.

BIBBY

"...profits before tax up 17%"

- Earnings per share increased by 22.5% to 20.36p (1989: 16.62p).
- Profit before tax increased to £33.5 million (1989: £28.6 million).
- Total dividend for the year increased to 9.0p (1989: 8.5p).
- All four Divisions increase operating profits.
- Six acquisitions made in the period for a total of £26.6 million.
- Profit proportion from mainland Europe increased.
- "A strong overall performance in a year characterised by an increasingly competitive environment."

Richard Mansell-Jones, Chairman.

SUMMARY OF RESULTS
FOR THE YEAR ENDED 29 SEPTEMBER 1990

	1990	1989	Change
£m	£m		
Sales	548.3	515.4	+6.4%
Pre tax profits	33.5	28.6	+17%
Earnings per ordinary share	20.36p	16.62p	+22.5%
Dividend per ordinary share	9.0p	8.5p	+5.9%

J. BIBBY & SONS PLC
16 STRATFORD PLACE, LONDON WIN 9AF

Copies of the 1990 Annual Report and Accounts will be available from the Company Secretary at 16 Stratford Place, London WIN 9AF

UK COMPANY NEWS

Managing better by giving support to others

Andrew Jack talks to Richard White about the success of Serco's approach to management services

POINT MR Richard White to the support operations of any organisation and he says he can run them for up to 30 per cent less. His company specialises in making others' peripheral concerns into its profitable core activities.

Mr White is group managing director of Serco, a "task management contractor" with a nondescript head office in the London suburbs, but 3,400 staff in operations across the world, and a client list which includes the armed forces, the World Bank and Marks and Spencer. The company began in the 1930s when RCA of the US set up a UK division to service cinema. In the 1960s it built the missile early warning system at RAF Fylingdales, and won the contract to maintain the equipment.

After RCA was taken over by General Electric of the US, Serco's directors engineered a management buy-out in 1987, and obtained a London listing the following year.

It is not easy to visualise what Serco actually does. "We try to avoid saying that we offer a specific product," says Mr White. "We run a whole range of support services on behalf of customers. Whether it's garbage collection or radar maintenance, you need a management team."

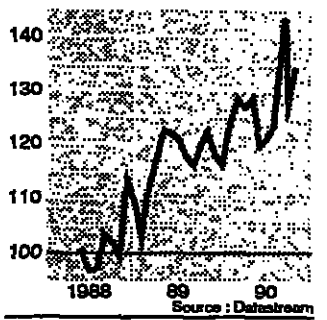
Nevertheless, while many UK businesses are coming shamefaced to their results presentations, Serco announced pre-tax profits up 20 per cent and turnover up 30 per cent in its interim statement in August. In the last full year, pre-tax profits were £3.9m on a turnover of £56.6m. Its oldest client remains RAF Fylingdales in Yorkshire,

where 250 Serco employees manage all the facilities, including computers, catering, transport and cleaning. At Shoeburyness in Essex, where there is a Ministry of Defence experimental weapons range, "they do everything except pull the trigger and write the reports," says one analyst.

Many of Britain's road traffic management systems are designed and run by Serco engineers. In the private sector, Marks and Spencer has recently expanded its contract with the company to just over 100 of their stores, where it maintains air conditioning,

Serco

Share price relative to the FT-A All-Share Index



Source: Datastream

escalators and buildings, and operates a 24-hour fault control centre. Overseas, the company has won contracts to operate tourism and hotel training in Malta and the Caribbean, a vocational education plan in Turkey, and the procurement work for the Hong Kong University of Science and Technology.

"More and more companies want to concentrate on core functions," says White. Serco

takes the ancillary operations, and makes them the focus of its management attention, which can save costs and produce better quality services.

At British Aerospace, for example, Serco has taken over reception and telephone duties, security and the in-house fire brigade. It decided to train the night firemen in security, which boosted their morale by keeping them busy, and eliminated the need for separate night security guards.

When Serco takes on a contract, it becomes the employer for all support staff. Offering the prospect of a career structure motivates employees, says Mr White. Typically the transition results in staff cuts of around one-fifth, but salaries are generally maintained, and there has never been a strike during the transition, he claims.

Mr White sees no significant variation in the efficiency of these services between the public and private sectors. "I don't believe there are cultural differences. All large organisations evolve in the same way," he says.

Site managers are given a great deal of autonomy and offered technical support. In exchange, they are expected to meet financial and quality controls - which are regularly audited. Authority is delegated as far as possible "to retain the atmosphere of a small business which puts clients first."

Despite its concentration on government work, Serco has avoided so far contracts for services such as catering and cleaning awarded by local governments. The competition results in poor wages and conditions, Mr White believes,

which are ultimately reflected in poorer quality service. He sees the trend being towards local authorities contracting out an integrated set of services.

Serco has taken the initiative by entering into joint ventures with recently privatised Direct Service Organisations in Northamptonshire and Mid-Sussex local government.

Serco is not without its problems, however. The Ministry of Defence accounts for 49 per cent of turnover. But despite the thawing of East-West relations, Mr White seems unconcerned about the impact on business.

A new 3-year £15m contract just signed with the Royal Electrical and Mechanical Engineers Training School means MoD revenue is up on last year. Most cuts will be of uniformed staff on mainland Europe, he says, while Serco is based in UK research and development and training sites which are less likely to suffer as the military tries to sustain quality among its remaining forces.

Some analysts express concern that Serco's margins are low. The company replies that they are acceptable, and create a stable business by making them less vulnerable to competition. With a small capital base, the return on investment is also high.

Gearing has shot up to 55 per cent compared with 37 per cent last year as a result of the Direct Service joint ventures, mainly to pay for a fleet of vehicles. Nevertheless, the high rate of cash generation should soon bring the figure back down.

Serco's major expansion plans include far more work



Richard White: avoids saying he offers a specific product

overseas - which currently accounts for only around 13 per cent of turnover. But as competitive tendering and contracting out - for good or ill - changes the operation of British government, there will still be plenty of work in the UK.

Comac half-way loss increases to £66,000

COMAC Group, which provides specialist staff for the computer industry, saw its loss rise from £9,000 to £66,000 in the first six months of 1990.

The directors said every effort had been made to further reduce costs while still retaining the existing business. The group is quoted on the USM and is backed by Hills-

down Investment Trust, which holds over 40 per cent of the capital.

Turnover for the period came to £5.44m (£5.05m) and operating profit to £7,000 (£48,000), while associates contributed £13,000 (nil).

Net interest charges were £6,000 (£57,000). Losses per share worked through at 1.08p (0.2p).

Elan income doubles to £2.78m in first half

GROWTH has continued apace at Elan Corporation, the Dublin-based specialised health care and drugs group.

In the second quarter of 1990-91 pre-tax income doubled to £1.38m (£1.26m), resulting in a figure of £2.78m (£2.53m) for the six months to September 30, compared with £1.56m.

Mr Don Panoz, chairman and chief executive, said the con-

tinued growth reflected improved performance from each of the businesses.

He attributed the results to the licensing and subsequent launch in the US of Verelan and to the continuing sales growth there of Cardizem SR.

Revenues for the second quarter were £33.44m (£31.65m) and for the six months £130.26m (£118.56m).

PUBLIC WORKS LOAN BOARD RATES

Term	Effective November 7		Non-quota loans 12 month		12 month	
	by EPR	by RPI	by EPR	by RPI	by EPR	by RPI
Over 1 up to 2	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 2 up to 3	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 3 up to 4	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 4 up to 5	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 5 up to 6	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 6 up to 7	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 7 up to 8	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 8 up to 9	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 9 up to 10	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 10 up to 15	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 15 up to 25	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4
Over 25	12 1/4	12 1/4	12 1/4	13 1/4	13 1/4	13 1/4

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). § With half-yearly payments of interest only.

COMPUTER NETWORKING

The Financial Times proposes to publish this survey on:

20 NOVEMBER 1990

For a full editorial synopsis and advertisement details, please contact:

MEYRICK SIMMONDS
on 071-873 4540

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

VENTURE CAPITAL

The Financial Times proposes to publish this survey on:

26TH NOVEMBER 1990

For a full editorial synopsis and advertisement details, please contact:

ROBERT FORRESTER
on 071-873 3206

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

PRIVATISATION IN GREECE INVITATION TO PARTICIPATE

In accordance with the Greek Government's decision to transfer a number of state-controlled companies to the private sector, the Industrial Reconstruction Organization (I.R.O.) intends to sell its majority holdings in ELECTROTECHNICA HELLAS S.A. (previously LINDNER HELLAS S.A. and POURNARAS HOSIERY S.A.) to interested investors. BANK OF AMERICA and ABN BANK have been exclusively mandated by the I.R.O. to identify potential purchasers for the above mentioned shareholdings.

THE COMPANIES

a. ELECTROTECHNICA HELLAS S.A.

Established in 1963 as a subsidiary of LINDNER GmbH the Company was recently renamed to ELECTROTECHNICA S.A. It is engaged in the production and distribution of a variety of electrotechnical products including metal and plastic distribution boards, miniature circuit breakers, distribution board switches, fuses, luminaires and lamp sockets, industrial sockets and switches. The company is the only domestic producer of electrological products made of porcelain and maintains separate facilities for the production of plastic parts. In 1989, total sales were US \$8.8 million and gross profits US\$ 0.8 million.

b. POURNARAS HOSIERY

Established in 1963, the company is the largest and most recognised brand name in the production of men's formal and casual type socks. In 1989, sales of 1.7 million pairs of socks were recorded representing a value of US \$4.4 million and gross profits of US \$1 million.

For the Offering Memoranda as well as further information on the proposed sale procedure and timetable, interested investors should contact:

For Company (a):

Bank of America International Ltd
M&A Department
25 Cannon Street
London EC4A 3DF, England
Tel: (44) (71) 6344582
Fax: (44) (71) 6344983

Bank of America - Athens
Corporate Finance Dept
39 Panepistimiou Street
102 27 Athens, Greece
Tel: (01) 3251901-15
Fax: (01) 3241937

For Company (b):

ABN Bank
Corporate Finance Unit
3 Papagorgiou Str
Klathmonos Square
105 61 Athens
Greece
Tel: (01) 32 44 216
Fax: (01) 32 30 430

ASIA SUPER GROWTH FUND

NOTICE OF THE ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of shareholders of Asia Super Growth Fund, Sicaav, will be held at the registered office in Luxembourg, 14, rue Aldringen, on Friday, 16th November, 1990 at 15.00 hours with the following agenda:

1. To hear and accept:

a) The Management Report of the Directors by the Report of the Auditor

b) To approve the Statement of Net Assets and the Statement of Operations for the year ended 31st July, 1990.

2. To discharge the Directors and the Auditor with respect to their performance of duties during the year ended 31st July 1990

3. To elect Directors to serve until the next Annual General Meeting of shareholders.

4. To elect Auditors to serve until the next Annual General Meeting of shareholders.

5. Any other business The Board of Directors

Notes:

1. A member entitled to attend and vote is entitled to appoint one or more proxies to attend and on a poll vote instead of him. A proxy need not also be a member of the Corporation.

2. The shareholders are advised that no quorum for the statutory general meeting is required and that decisions will be taken by the majority of the Shares present or represented at the meeting, with the restriction that no shareholder neither by himself nor by proxy can vote for a number of Shares in excess of one-fifth of the Shares issued or two-fifths of the Shares present or represented at the meeting.

3. To be valid forms of proxy must be lodged with the Registered Office of the Corporation not later than 48 hours before the time at which the meeting is convened.

FINANCIAL TIMES CONFERENCES

BUSINESS WITH SPAIN

Strategies for Developing Competitiveness

Madrid, 19 & 20 November 1990

A high-level two-day forum is to be arranged by the Financial Times in association with Expansion. It will look at the outlook for the Spanish economy, the effect of the slowing down of the economy on investment and industrial production and will analyse the strategies to make Spain more competitive to meet the challenge of the open European market and the changes in Eastern Europe.

Speakers taking part include:-

D. Carlos Solchaga Catalán*
Minister of Economy and Finance, Spain

Dr Francisco José Pereira Pinto Balsemão
Chairman
Controljornal SA
Former Prime Minister of Portugal (1981-83)

D. José Borrell Fontelles
Secretary of State for Finance
Ministry of Economy and Finance, Spain

D. Jaime Echevarría Abona
Chairman
Viscofan SA

D. Jaime Carvajal Urquijo
Chairman
Ford España

D. Mariano Rubio Jimenez
Governor
Banco de España

* Subject to final confirmation

D. Fernando Panizo Arcos
Secretary of State for Industry and Energy, Spain

D. Abel Matutes
Commissioner
Commission for the European Communities

D. Arturo Romani Biescas
Managing Director, Industrial Division
Banesto SA

Mr Timothy Davis
Senior Vice President & Country Manager
Chase Manhattan Bank NA

D. José García Hermoso
Vice Chairman
Comisión Nacional del Mercado de Valores

Professor Dr Jürgen B Donges
Director
Institute of Political Economy
University of Cologne

A limited amount of exhibition space is available at the conference

in association with **Expansion**

Official Carrier: **IBERIA**

BUSINESS WITH SPAIN

☐ Please send me further details.
☐ I am interested in exhibiting at the conference

FT A FINANCIAL TIMES INTERNATIONAL CONFERENCE

To: The Financial Times Conference Organisation
126 Jermyn Street, London SW1Y 4UJ
Tel: 071-925 2223 Fax: 071-925 2125 Telex: 27347 FTCONF G

Name _____
Position _____ Dept _____
Company _____
Address _____
Postcode _____ Country _____
Tel _____ Tlx _____ Fax _____
Type of Business _____

TURKISH FINANCE AND INDUSTRY

The Financial Times proposes to publish this survey on:

21 November 1990

For a full editorial synopsis and advertisement details, please contact:

In Turkey Ciro Cozkan, Birinci Levent Toren Sok. 14
Iskender Apt 1 80600 Istanbul.
Tel: 1 1792649 Telex: 27265 CIRO TR or in London Chris Schanning on 071 873 3428 or Connie Davis on 071 873 3514

or write to him or her at

Number One
Southwark Bridge
London SE1 9HL

FT SURVEYS

TECHNOLOGY

Floppies over the telephone

JAPANESE manufacturers were the first to improve the performance of the humble facsimile machine. Alfa Systems, a small UK company based in east London is hoping it can start a similar revolution in the way businesses communicate. It has developed a device that transmits the entire contents of a floppy disk over telephone lines.

Called Diskfax, the device is roughly the same size as a conventional fax machine. One unit is needed at each end of the telephone line, a disk is inserted, the telephone number of the receiving unit dialled and within seconds the information on the disk - graphics, text, or software - is replicated at the other end.

Michael Leadbetter and David Karlin, joint managing directors of Alfa Systems, have secured £500,000 in funding from 31 to help with costs. Information of the kind held on floppy disks can be transmitted directly from one computer to another using a modem, but with difficulty.

Setting up the system for an ad hoc transmission, Alfa claims, can take some hours even for communications experts. Diskfax packages the setting-up procedures and makes it simple for people with no data communication experience.

The company claims that the system is up to 20 times faster than conventional machines. They say that 40 pages of A4 text and graphics can be transmitted in one minute at a peak period cost of 90p; conventional fax would cost £20.

Other advantages of sending information by Diskfax is that it is fast, simple and secure - nobody can dial up a Diskfax machine and hack into a company's computer files. Furthermore, in a world where machine-readable information is becoming the norm, Diskfax data arrives ready to be fed into a PC or printed out.

There are two versions of the system, Floppy Diskfax at £995 and Hard Diskfax at £1,495. Alfa expects the device to excite interest in companies which move around large amounts of data and specialist companies in areas such as computer-aided design.

Alan Cane

There is a tale with a moral circulating in Britain's life assurance industry. When a salesman from one company turned up at the home of a customer, so the story goes, the sage client refused to admit him because he did not have a portable computer.

Although the story may be apocryphal, it demonstrates a perceived link in the consumer eye between the professionalism of the salesperson and the presence or absence of a portable computer. Perhaps as a result, a host of life assurance companies have this year announced their intention to equip their sales force with laptop PCs - less than 20 per cent of the UK's 100 or more companies use laptops today.

It was pressure from its sales force as early in 1983 that persuaded Allied Dunbar, the UK life assurance and unit trust group, to introduce PCs says Mike Brian, divisional manager in the sales, agency and marketing systems division.

Now more than half of Allied Dunbar's 5,000 plus sales force carry portable PCs, running personal financial planning software to help the salesperson advise clients on the policies they need. As well as data such as age and salary, information on the general aims of the customer are tapped in, says Brian.

Other companies are eager to follow Allied Dunbar's lead. Sun Life of Canada, for example, now has 160 of its sales force of 1,350 using Compaq laptops with financial planning software. This software is particularly effective at demonstrating the needs of individual clients, says Michael Wells, manager of branch systems support.

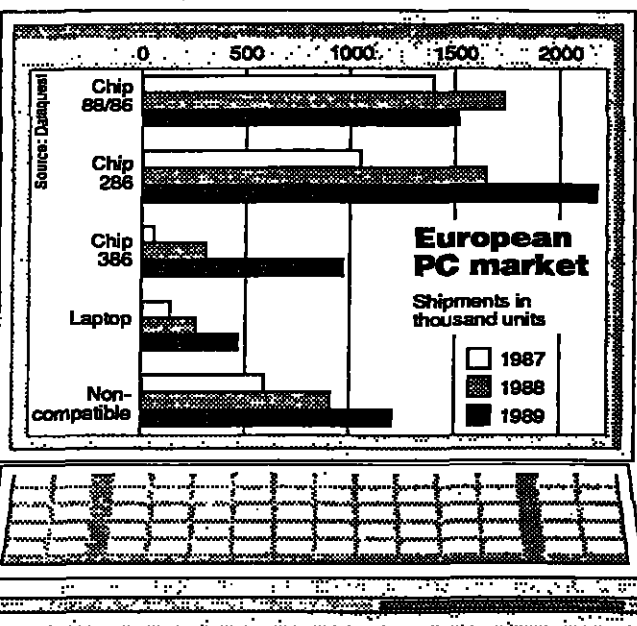
"The software would say: 'This is the amount of money which your widow would need if anything happened to you, and this is the premium you would need to pay'."

Rather than the client asking for a quotation and the salesperson supplying it, the two together feed the information into the laptop, which is seen as more objective, says Vesey Crichton, a major accounts manager at Compaq. "It changes the psychology of the sale," he claims.

The result is an increase in premiums received of between 30 and 45 per cent. Even more impressive figures were produced in a sales force survey carried out by Allied Dunbar to compare the efficiency of its PC users with non-PC users. In a sample group of sales people who joined the company in

Della Bradshaw looks at PCs in the life assurance industry

Speed is of the essence



1986 the PC users sold four times as many policies as their non-electronic peers in a four-year period up to 1990.

A second advantage of such software is that it helps sales people to comply with the financial services act, which stipulates that they should only sell the most applicable policy to a client.

Financial services is one of the markets which has shown an affinity for portable PCs - as well as insurance salespeople have taken to them like ducks to water. Other growth areas are in management consultancies, direct sales companies and utilities.

But one of the biggest potential growth areas, says Nicholas Hall, marketing manager for PCs and printers at Toshiba, is in the home market. Three factors have so far inhibited the take-up of portable machines in the office.

● The high price - from £2,000 for the smaller notebook

machines to £3,500 for the more powerful models.

● Colour screens have been largely unavailable except for a few Japanese models - Toshiba will launch a machine today. The demand is growing for colour in business applications alongside graphical user interfaces, such as Windows. Without colour such applications are difficult to use.

● The lack of connectivity between the portable machines and the office networks has been a major inhibitor. This is now being overcome by the introduction of modems which allow PCs to send data via the phone lines. Software to enable PC users to transfer data directly from a desk-top machine to a portable or laptop one now often built into the machines. Laplink from Travelling Software is one example. Compaq has overcome the problem by launching a portable which "docks" into a desktop expansion unit, so the machine can have immediate access to a network, powerful disc drives and so on.

This ability of laptop machines to communicate with the office variety will prove particularly effective in the insurance sector, and how to it is taking the minds of many market leaders. "Most of them see it as critical," says Crichton.

If the sales force could plug their laptops into a phone line and communicate with the office mainframe, they would then be able to send their policy information directly from computer to computer - without having to print it out, send it in the post and re-type it at the other end.

That would reduce errors and speed up the issuing of policies, as well as enabling the salesperson to look up how much commission he or she had earned that week.

It would also enable the head office to send out software updates electronically. At the moment new software releases have to be posted out on discs. At Allied Dunbar there are, on average, six software releases a year, depending on new legislation and new types of products available. And there is always a release just after the Budget to take into account tax or allowance changes.

Brian acknowledges that the laptop is only a machine, and no substitute for a good salesman. "Some clients do expect our salesmen to have computers," he says. "But at the end of the day it is still down to the rapport between the customer and the client. We stress the box is just a tool to do the job."

A fruitless search for the perfect lightweight

Joe Rogaly takes a layman's look at laptop PCs

An ideal laptop computer would weigh 6lb (2.73kg) or less. It would have a large screen, a comfortable keyboard and the ability to play backgammon.

Its memory would be long, so it would have a hard disk. It should be able to take standard software and save work on floppies you can lock away. Build in a 3½-inch disk drive. The makers would understand that people are most likely to run it on mains power, since batteries rarely last as long as they are supposed to. Above all, it should be designed by people who understand the ordinary laptop freak's need for not technicians who believe the world should be populated by humanoid robots.

This ideal does not exist. None of the laptops I have tried meets all the requirements listed above. Do not draw the wrong conclusion. Any of them would be welcome as a present. Never mind the price. You could pay between £2,000 and £4,000 whichever machine you buy, after all the add-ons, special software and optional extras are included. These are not gadgets for spending your own money on; they are for getting other people to buy for you.

The most amazing is the Zenith. It weighs 11lb (5.0kg) and is about the size of a large cigarette case. Yet it is a true computer, IBM compatible, MS-Dos, Lotus 1-2-3, the lot. It runs for 100 hours, they say, on two AA batteries, the ones you buy for your camera. It could be workable for recording sales, and phoning the data in, and it might serve as an awayday notebook; you can link it directly to your desktop when you get back to the office. The screen is 2.8 by 6.9 inches and legible. But I could not use it. The distance between Q and P on its keyboard is nearly two inches (50mm) less than standard and you have to have tiny fingers.

To save battery power it runs on expensive electronic disks which do not need a drive. No hard disk, but an optional add-on 3½-inch floppy drive. When they make a model with a different keyboard and when Ram cards cost a hundredth of

their present price (£399), I'll have another look.

Next lightest is the Sharp PC 6220, whose basic box is only 4.4lbs (2kg). It has a 20 MB hard disc and a keyboard that is only slightly annoying, but I could not make the screen as sparkling as on the heavier machines described below. It does boast the biggest of the screens - 6.1 by 8.1 inches. Extra boxes add on a numeric keyboard pad, or a 3½-inch floppy drive, or a battery pack; hence the low basic weight. There is something not quite satisfying about the way these boxes must be spread all around the main box. The feel of it is not quite solid. No question, I would have it as a gift, but as to spending my own money...

The Zenith MiniSport HD has a 20 megabyte hard disk, a workable keyboard (with the delete key where it over-stretches your little finger) and a clear 3.25 by 6.4 inch screen. It comes in at just 6lb, including battery, and feels pleasantly light, but you need an extra box for when you use the floppy. This is nearer than the Sharp's arrangement. Not unlike the latter, the Zenith demands that you are constantly aware of battery status, both rechargeable and lithium, and insists that you know whether you are in the A, C, D, or E drive. You will never know what happened to the B drive. Instructions are for the expert rather than the beginner. It is a perfectly OK machine, but getting to grips with it seemed too much hard work. Zenith fans may take to it more easily than others.

The technicians' laptop is the Compaq. It weighs just 6lb, although it feels heavier. Call it the Volvo of the trade. It is top of the price range. It has the best screen in the business, although at 4 by 7.9 inches not quite the largest. Its models come as the LTE or the LTE 286, the latter being more wizard but almost certainly over-specified unless you plan to use it to design a successor to the Boeing fleet. You can buy 40 megabytes, enough hard disk space to keep your company's management accounts plus dope on your competitors since I had each machine for only a few days. It does indicate close attention to what makes potential customers happy.

The Toshiba T1000EX meets the 6lb standard easily (it is an ounce under). Its screen is slightly larger than the Compaq's - 4.5 by 7.7 inches - and nearly as good for graphics. It has a 20 megabyte hard drive, but you need an add-on for the floppy. This is neat and easily affixed. The accompanying instructions are clear. The keyboard is friendly; you feel the designers have either had access to a great deal of consumer research or spent many hours with qwerty themselves. It is a joy to use. The snag is Toshiba's insistence that you cannot run the machine without the battery in it. The old doubts about power run-down therefore persist, and the cost of back-up battery packs becomes significant.

Panasonic's CF-170 has a 4.7 by 7.7 inch screen, hard disk, built-in floppy drive, and can run without batteries. It's cheaper, too; you could spend comfortably under £2,000 in all. Nearly perfect, but for its stripped-down feel, relatively insensitive keys and less than crystal-clear screen. As I said, there is no such thing as an ideal laptop.

Backgammon note: Nobody seems to sell this game on a 3½-inch disk. Pity.

with you all the time - plus built-in floppy drive. This is not an extra piece, as in the cheaper machines, but right there as standard. The downside of the Compaq is its keyboard, which may suit two-fingered rappers, but not civilised touch typists. The Q to P stretch is standard, but some keys are awkwardly placed. As they used to say of IBM, you'll never be fired for buying a Compaq - but you could do better.

This is likely to be with a Toshiba, or perhaps a Panasonic. Poquet comes from California. Zenith is now European - that is, Groupe Bull. Compaq is America's best. Sharp, Toshiba and Panasonic are Japanese. This does not guarantee reliability, or durability, or anything else.

I know nothing about this since I had each machine for only a few days. It does indicate close attention to what makes potential customers happy.

The Toshiba T1000EX meets the 6lb standard easily (it is an ounce under). Its screen is slightly larger than the Compaq's - 4.5 by 7.7 inches - and nearly as good for graphics. It has a 20 megabyte hard drive, but you need an add-on for the floppy. This is neat and easily affixed. The accompanying instructions are clear. The keyboard is friendly; you feel the designers have either had access to a great deal of consumer research or spent many hours with qwerty themselves. It is a joy to use. The snag is Toshiba's insistence that you cannot run the machine without the battery in it. The old doubts about power run-down therefore persist, and the cost of back-up battery packs becomes significant.

Panasonic's CF-170 has a 4.7 by 7.7 inch screen, hard disk, built-in floppy drive, and can run without batteries. It's cheaper, too; you could spend comfortably under £2,000 in all. Nearly perfect, but for its stripped-down feel, relatively insensitive keys and less than crystal-clear screen. As I said, there is no such thing as an ideal laptop.

Backgammon note: Nobody seems to sell this game on a 3½-inch disk. Pity.

ARAB INTERNATIONAL BANK
BALANCE SHEET

June 30, 1990 and 1989

(Expressed in thousands of US dollars)

البنك العربي الدولي

ASSETS

	1990	1989
Cash and due from banks	39,024	24,125
Time deposits	1,131,721	1,004,566
Negotiable certificates of deposit	280,000	250,000
Investments:		
Marketable notes and bonds	46,192	41,699
Equity participations	101,994	104,627
Loans and advances, less provision	553,924	558,193
Accounts receivable and accrued interest	36,208	34,894
Property and equipment	58,073	57,527
	<u>2,247,136</u>	<u>2,075,631</u>

LIABILITIES AND SHAREHOLDERS' EQUITY

	1990	1989
Demand deposits	211,689	177,180
Time deposits	1,701,266	1,577,430
Accounts payable and accrued interest	76,779	64,958
Proposed dividends	6,600	6,600
Total liabilities	<u>1,996,334</u>	<u>1,826,168</u>
Shareholders' equity:		
Share capital	165,000	165,000
Statutory reserve	37,020	35,737
General reserve	47,480	47,263
Retained earnings	1,302	1,463
Total shareholders' equity	<u>250,802</u>	<u>249,463</u>
	<u>2,247,136</u>	<u>2,075,631</u>
Liabilities under credits, guarantees and acceptances	353,455	379,921

Mr. ABDULLATIF A. EL KIB
Managing Director

Dr. MOSTAFA KHALIL
Chairman

Head Office: 35 Abdel Khalek Sarwat Street, Cairo, Arab Republic of Egypt.
Cable Address: ARABINBANK
Telex: 92079 AIB - 92296 UNCON UN
22301 - 21717 - 21718
- 21719 - AIBEX UN
Telephone: 3918794 - 3916391 - 3916492 - 3913236
3919663 - 3905381 - 916850 - 916199
Dealing Room Tlx: 21316 - 92341 - 92098 - AIBEX UN
Fax: 3916233

Alexandria Branch: 2 El Horreya Avenue, Alexandria, Arab Republic of Egypt.
Telex: 54431 - 54434 AIBLX UN
Telephone: 4836775 - 4829681 - 4829873 - 4830328 - 4836014
Fax: 4833230
Port Said Branch: 57 El Gomhoreya Street, Port Said, Arab Republic of Egypt.
Telex: 63273 AIBPS UN
Telephone: 223739 - 227623

El Tahrir Branch: 1113 Comiche El Nil Street, Cairo, Arab Republic of Egypt.
Telex: 20113 - 23112 - 21614 AIBIR UN
Telephone: 743448 - 750781 - 750782 - 753328 - 753448
Bahrain Branch: Diplomat Tower - Diplomatic Area
Road No: 1705 - Block 317, Manama, Bahrain.
Telex: 9489 AIBBAH BN - 9538 AIBEX BN
Telephone: 531611
Heliopolis Branch: (Under Establishment)

1520 من المليون

2.5%

of the
Madrid Stock Exchange.
In one new
active management
group.

La Corporación Banesto is Spain's newest - and
largest - private sector industrial company.

Formed on June 22nd, it brings together all of
the industrial interests of Banesto, one of Spain's
largest banks.

The significance of the new company may be
judged by the size and breadth of these holdings.

Indeed, La Corporación Banesto now accounts
for over 2.5% of the Madrid Stock Exchange, and
1% of the entire Spanish industrial economy.

With core holdings in fifteen major Spanish
corporations and investments in more than 100 other
companies, it also covers practically every area of
Spain's commercial and industrial activity.

Our aim is not merely to invest in these
companies, but to influence their success.

To give strategic direction to their management.
To help plan and promote their development. To make
the most of their potential.

In effect, La Corporación Banesto is an actively
managed slice of Spain.

Its influence will be felt way beyond Spain
however.

In the emerging unified European market.
And around the world.



**La Corporación
Banesto**

*The driving force
in Spain is now an active
force in Europe.*

Issued by Corporación Industrial y Financiera de Banesto, S. A. and approved by UBS Phillips and Drew Securities Limited, a member of The Securities Association, for the purpose of section 57 of the Financial Services Act 1986.

Equit

A SLEIGHT OF
HAND...
The stock market
soon after the first
Mrs Thatcher's speech
the City of London
wires reported from
lives as the market
assured the City
was getting a lot of

**Sainsbury
switch
sellers**

THE ISSUE...
The prospect of
convert into shares
34p anyone who
years prompted an
ing out of the
turnover to 1m
If all bondholders
into stock, the
equity base could
expand by 3.5 per cent
ordinary share. And
the bond left was
rights offer: not
negative on a
basis.
Sainsbury, as
316p on the news that
profits had risen
from £15.1m to
market expectations.
But the share price
after the bond issue
initially stood at 312
on the day of the
After the announcement
interim results
houses raised their
prices for the whole
around 151p from the
next year 50m again
is now expected.

North Sea plac

Lasmo slipped as
4m shares as 220p
with a range of 220p
Analysts said the
come from single
that the business
conducted in
In addition, E
son issued a 4p
reducing its valuation
Sea oil assets by 10
cent. Mr Philip Ham
Kleinwort did not
were selling shares
ing crude oil.
There were fears
because new com
North Sea had
moves last year and
staples we now have
their vision local
Their situation was
drawn issued to
the Far East. The
West Africa. The
of progress the
of Union cases at
that price might
high as one expect
Mr Lamont added
had been several
shares in exploration and

**Charges at
Midland
Group**

A MIDLAND BANK...
Midland Bank Group
stable-owned foreign
company, to be integrated
into Midland Mortgage
Finance.
Mr Philip Hills, head of
Midland Bank's Trade
Finance Department, said
Midland Bank
allowing a departure of
the bank's former chief
executive will be
within the company.
Mr De. Mr Richard
Gordon, Mr Mr Stuart
have been appointed
Mr Mr Clark has been
appointed of the
company's equity
CATHY'S CROOK...
the bank's arm of
the bank's group. Mr
newly managing
director, Mr Mr
financial and
Edward P. Hume
Chairman.

A ELECTROCOMP...
The bank's arm of
the bank's group. Mr
newly managing
director, Mr Mr
financial and
Edward P. Hume
Chairman.

1520 1520 1520

[illegible]

● Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 071-625-2128

[illegible]

هكذا من الامور

Continued on next page

● Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 071-825-2128

Unsprd 1542 40 44 52

FT MANAGED FUNDS SERVICE[illegible]

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar at another D-Mark low

THE DOLLAR hit another record low against the D-Mark, depressed by interest rate factors and the weak US economy.

There was no important economic news yesterday, but the dollar continued to be under pressure from the yen against the dollar and European currencies.

Congressional elections in the US had little impact on the market, but it was suggested that the dollar may receive support now the elections are out of the way, if the way has been cleared politically for military action in the Gulf.

Mrs Margaret Thatcher, the UK prime minister, encouraged this view when she told parliament in London that "either he (President Saddam Hussein of Iraq) gets out of Kuwait or we and our allies will remove him by force. He will go down to defeat with all its consequences. He has been warned."

C IN NEW YORK

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

and interest rate developments. He added that only 7 per cent of German exports went to the US and the effect of the weak dollar on the German economy should not be overestimated.

Earlier this week Mr Johann Wilhelm Gaddum, a Bundesbank board member, said he does not expect central bank intervention to support the dollar. He added that there was no sign of intervention from the US at present and if the US did not intervene there was no reason for the Bundesbank to act.

The dollar fell through support of DM1.4800, touching a low of DM1.4785, but had rallied to DM1.4830 at the London finish. This was a record low however, and below Tuesday's close of DM1.4865. The US currency also fell to \$1.700 from \$1.705 and to \$1.715 from \$1.720, but rose to \$1.725 from \$1.720.

EMS EUROPEAN CURRENCY UNIT RATES

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Y127.25. The dollar's index improved to 59.9 from 59.8.

Sterling traded quietly waiting for political and economic developments. A possible leadership challenge to Mrs Thatcher created a nervous undertone and the market is also waiting for today's Autumn statement on the UK economy from Mr John Major, chancellor of the exchequer.

The pound was again the weakest currency in the exchange rate mechanism of the European Monetary System and remained below its central rate against the D-Mark, falling to DM2.9300 from DM2.9325. Sterling also declined to FF9.8225 from FF9.8375 and to SF2.4575 from SF2.4650, but rose to Y283.95 from Y281.95. It gained 30 points against the dollar to \$1.765. The pound's index shed 0.1 to 94.3.

LONDON (LIFFE)

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

FINANCIAL FUTURES AND OPTIONS

LIFFE LONG GILT FUTURES OPTIONS

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

Nov 7

هكذا من الأصل

CANADA

Index	Stock	High	Low	Close	Chg	Index	Stock	High	Low	Close	Chg	Index	Stock	High	Low	Close	Chg	Index	Stock	High	Low	Close	Chg
TORONTO																							
2pm prices November 7																							
Outfitters Inc. in court over market 8																							
1000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	1000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	1000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	1000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
40100 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	40100 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	40100 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	40100 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2	57 1/2	57 1/2	1/4	10000 Bell	100 1/2	100 1/2	100 1/2	100 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4	10000 Borealis	20 1/2	20 1/2	20 1/2	20 1/2	1/4
10000 Alcan P	57 1/2	57 1/2																					

[illegible]

FT SURVEYS

Have you booked your holidays yet?
There are many to choose from in
the **WEEKEND FT** every
Saturday.
Make sure of your copy today.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on Page 39[illegible]

NASDAQ NATIONAL MARKET

3pm prices November 7

[illegible]

3pm prices
November 7

[illegible]

Hand-Delivery
now
available in
MOSCOW
WARSAW
BUDAPEST

For subscription details
or more information
contact
Andrew Taylor
in Frankfurt

Phone 49 - 69 - 759811
Fax 49 - 69 - 722677

WORLD STOCK MARKETS

AMERICA

Dow declines as treasury auction keeps volume thin

Wall Street

REBOUNDING oil prices, some profit-taking and futures-related programme selling helped push US equities broadly lower yesterday morning in slow trading, writes Karen Zagor in New York.

At 2pm, the Dow Jones Industrial Average was down 29.46 at 2,455.69. Declining issues led those advancing by a ratio of five-to-two. The Dow retreated 17.08 to 2,455.15 on Tuesday.

The stock market decline was prompted by a resurgence in oil prices, with the December crude oil contract rising \$1.45 a barrel to \$34.08 at mid-session.

Uncertainty about the treasury's auction of 10-year notes in the afternoon kept a number of investors away from the stock market in the morning, and fewer than 91m shares had changed hands on the New York Stock Exchange by 1.30pm.

Confidential Corp added \$1 at \$21.14 after the insurance group turned in third quarter net income of 97 cents a share, against a loss of 54 cents a year earlier.

Shares in USF&G, however,

slipped \$1 to \$11.14 after the big insurance group turned in a third quarter loss and reduced its dividend. The chairman of USF&G said yesterday that he would take early retirement and a number of jobs will be cut.

Electronic Data Systems dropped another \$2.14 to \$22.14 in heavy trading, after plummeting \$6 on Tuesday when the group said it was taking a special charge of \$67.1m to cover litigation settlement costs.

Waste Management, which was also charged with violating federal anti-trust law and has also agreed to the settlement, fell \$1.14 to \$31.14 in active trading.

Among other actively traded issues, BankAmerica was unchanged at \$21.14. General Motors eased \$1 to \$37.14 and IBM dipped \$1 to \$107.14.

MCA weakened \$2.14 to \$61.14 following an overnight fire at Universal studios.

On the American Stock Exchange, Continental Airlines Holdings hardened \$1 to \$2.14. Late on Tuesday the airline holding company posted a third quarter loss of \$2.31 a share, compared with \$2.31 a year earlier.

Unlisted issues also moved broadly lower, with the Nasdaq

composite falling 3.22 to 337.31 at mid-session.

Technology-related stocks, which had helped the market advance last week, started to move lower in morning trading. Apple Computers shed \$4 to \$32.14, Intel lost \$4 to \$36.14 and MCI Communications receded \$1.14 to \$30.14.

Infotechnology rose sharply after the head of the company recommended the sale of its primary operations, including the FNN cable news network in which infotechnology holds a 47 per cent stake.

Canada

NERVOUSNESS about the US treasury refunding and higher oil prices pushed the Toronto stock index lower by midday yesterday. The composite index lost 11.0 to 3,063.7 on volume of 15.8m shares. Declines led advances by 21 to 149.

Laidlaw class B shares eased \$1 to \$21.14 after a sharp fall on Tuesday. Environmental service companies were affected by a further tumble in the US by Browning-Ferris.

Agnico-Eagle climbed \$1.14 to \$37.14 after trading in its shares was halted. The company said it would issue a statement later in the day.

South Korea makes a significant recovery

Jacqueline Moore explains why the news in October was good for the Seoul market

SOUTH KOREA, one of the year's worst performers, made a rapid recovery last month, achieving October's best performance by an emerging stock market.

The Korean market jumped more than 31 per cent in the four weeks to October 26 in dollar terms, according to figures from the International Finance Corporation, part of the World Bank, reducing its loss this year to 22 per cent from 36 per cent in September.

Almost all the domestic news in October was good for Seoul: talks between the prime ministers of North and South Korea increased hopes of eventual reunification; and relations with China, Japan and the Soviet Union improved.

Moreover, the stronger Japanese yen was beneficial for Korea. The government said that it would not clamp down on money supply as had been expected, and the day set for the partial clearing of margin accounts passed without mishap, leading to a revival of speculative buying.

Mr Derek Wilson of Baring Securities says: "A number of big investors felt that the market had fallen considerably, and there were a lot of good

IFC EMERGING MARKETS PRICE INDICES									
Market	No. of stocks	Oct. 31 1990	% Change over 4 weeks (Dollar terms)	% Change over 4 weeks on Dec '89	Oct. 26 1990	% Change over 4 weeks (Local currency terms)	% Change over 4 weeks on Dec '89	Oct. 26 1990	% Change over 4 weeks on Dec '89
Latin America									
Argentina	(24)	261.86	-9.8	-37.6	8,141.488	-10.8	+157.4		
Brazil	(96)	45.33	-24.1	-63.4	1,358.751	-6.5	+217.3		
Chile	(28)	639.99	-3.5	+2.9	1,558.36	-0.5	+10.8		
Colombia	(20)	275.12	+1.4	+20.8	1,263.40	+1.3	+49.3		
Mexico	(64)	704.77	+12.0	+20.8	10,625.04	+12.9	+31.2		
Venezuela	(13)	378.00	+17.9	+403.3	2,380.10	+18.2	+445.0		
East Asia									
Korea	(63)	360.66	+21.7	-22.1	311.85	+21.7	-17.8		
Philippines	(28)	925.42	+7.5	-52.0	1,163.80	+7.7	-49.2		
Taiwan, China	(64)	428.67	+9.6	-67.5	290.90	+9.6	-66.6		
South Asia									
India	(60)	289.21	-9.5	+41.1	416.90	-9.2	+50.8		
Malaysia	26.26	126.26	+5.9	-16.9	140.47	+5.9	-16.9		
Thailand	314.00	314.00	+11.0	-21.5	289.16	+9.9	-23.4		
Europe/Middle East									
Greece	(26)	598.36	-6.6	+112.5	712.59	-7.3	+108.0		
Jordan	(25)	89.85	+3.0	-2.9	153.92	+3.0	-1.7		
Portugal	(27)	518.70	-23.7	-44.2	745.72	+0.2	-32.1		
Turkey	(16)	320.19	-5.2	+31.9	1,150.55	-4.9	-96.7		

Source: International Finance Corporation. Base date: Dec 31, 1984. Jan 1989 - 1990. 30 Dec 1989 - 1990.

news stories. So the individual investors piled in on the back of them."

Some of the previous month's other freefallers also recovered lost ground, with Thailand rising 11 per cent and Taiwan rising 12 per cent.

both in dollar terms. However, Taiwan remains the worst performer this year.

Elsewhere, oil producers improved. The second and third best gains on the month were in Venezuela and Mexico, which added 18 and 12 per cent

respectively in dollar terms. Venezuela has grown more than 400 per cent this year.

Latin America also felled October's worst performer - Brazil, which plunged 24 per cent in dollar terms. Selling pressure was not heavy, says

Ms Elise Derrick of Latin American Securities, pointing to low trading volume during the period. But investors were discouraged by an inflation rate of 15 per cent a month, compared with expectations of 12 per cent; high real interest rates of 50 per cent a year; the failure of the pension funds to take as active a part as anticipated; and the Gulf crisis.

There are hopes that the market could turn higher again, however, some observers expect monthly inflation to fall to single digits in the second quarter next year, says Ms Derrick.

Last month was also notable for the 9 per cent decline in India in dollar terms. The Indian market, which had been rising rapidly since mid-June, was hit by an unexpected surcharge on corporate tax, part of a package designed to counteract the effects of the rising oil price.

Political uncertainty also emerged towards the end of the month, when a dispute over a religious site threatened to bring down the government of Prime Minister V.P. Singh. In spite of this, the market remains 41 per cent higher on the year.

EUROPE

Argument for quality as Frankfurt nears its lows

BOURSES seemed a little more decisive, if more distinctly bearish, yesterday, writes Karen Zagor.

FRANKFURT saw the DAX index 27.09, or nearly 2 per cent, lower at 1,371.15, and talk of testing the September 28 year's low of 1,334.88. The FAZ dropped 12.93 to 598.51 at mid-session against its own 1990 low of 569.68. Volume rose from DM3.9bn to DM4.5bn.

On the Deutsche Terminbörse, Germany's options exchange, put options exceeded calls in rising volume, by 24,592 to 17,529 against 19,104 to 16,124 on Tuesday.

However, Dresdner Bank, which said at the end of September that German shares were at unrealistically low levels, is holding to that position. It sees "quality" shares - particularly in construction and retailing - as extremely cheap; and it noted relative strength in the big three chemicals, reflecting domestic dividend yields of 10 to 10.7 per cent.

Banks fell as their employees secured a 6 per cent wage rise. Dresdner itself lost DM16.50 to DM35.50. In London, James Capel trimmed its forecasts for Commerzbank but still sees the shares as cheap on a prospective yield of about 8.1%.

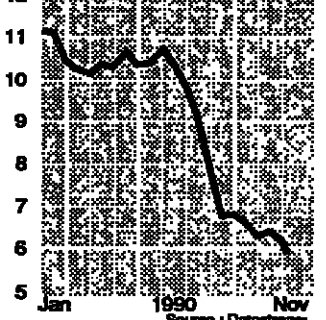
Meanwhile, Capel is looking at BMW, down DM11.60 to DM38.90 yesterday, regarding it as the carmaker most sensitive to the 10 per cent luxury tax being imposed in the US. It also points out that it is exposed to the weakness of the company's stake in Sopocel, the Portuguese pulp mill. Saint Louis, which owns 40 per cent of Arjomari, gained FF135 to FF130.

Hachette and Matra, the publisher and the defence group respectively, were also weak. Hachette lost FF12.50 or 5 per cent down at FF254.50, after a day's low of FF248 with 46,500 shares traded. The

maker down through L6,000 to L5,911, L250 lower on the day. Shares in Mr Carlo de Benedetti's stable were particularly hard hit, with Cir, the key holding company, L150 lower at L2,850 and Olivetti dropping L200 to L3,610.

Fiat

Share price (000 Lire)



Source: Deutscher

PARIS fell in another quiet day's trading, with the CAC 40 index down 30.03 or 1.2 per cent at 1,583.46. Turnover was about FF1.6bn, partly lifted above Tuesday's level by a put-through of 250,000 shares in BSN at FF732 each. The stock eased FF14 to FF735 with 306,960 shares traded.

Arjomari-Frison, the paper manufacturer, was suspended at the previous day's closing price of FF1.779. In the same sector, the suspension of Wiggins Teape Appleton in London gave rise to speculation, including talk of a merger, or the purchase by Arjomari of the UK company's stake in Sopocel, the Portuguese pulp mill. Saint Louis, which owns 40 per cent of Arjomari, gained FF135 to FF130.

Hachette and Matra, the publisher and the defence group respectively, were also weak. Hachette lost FF12.50 or 5 per cent down at FF254.50, after a day's low of FF248 with 46,500 shares traded. The

French state-owned aluminium and packing group yesterday pointed out, however, that its forecast of a slight decline in net profits for the year comes after exceptional gains.

The group will make an exceptional gain of FF2.7bn on the sale of its Paris headquarters this year, after having included an exceptional profit of FF5.7bn in last year's FF3.24bn net earnings.

Meanwhile, Pechiney International, the company's quoted subsidiary, which saw its shares lose FF2.50 to FF123 yesterday, expects profits in franc terms to be up slightly in the second half, compared with the same period of last year.

This implies that Pechiney's profits will fall over the full 12 months, from the previous year's FF1.27bn. In dollar terms, the full year's profits will be stable.

AMSTERDAM slipped in thin volume, with the CBS Tendency index down 0.8 at 93.6. Royal Dutch, which reports today, lost F1.30 to F1.181.90 and Unilever fell F1.90 to F1.480. Akzo, the chemical group, shed F1.20 to a year's low of F1.6430 after last week's results.

Nat-Ned, the insurer, eased another 60 cents to F1.47.70 after Monday's news of its planned merger with NMB Postbank, which slipped 20 cents to F1.410.

ZURICH recovered most of its early losses to close with the Credit Suisse index 5.6 lower at 470.1. Swiss Bank Corp, which said that its cash flow was expected to be lower this year, closed only SF1 down at SF1.260.

STOCKHOLM fell 2 per cent to another 1990 low, with the Affarsvarden General index down 18.1 at 865.0. Turnover rose to 229m from SKr156m. MADRID slipped back after the previous day's minuscule rise, with the general index falling 1.01 to 228.53.

ISTANBUL dropped 5 per cent, although volume was modest. The index shed 210.59 to 4,217.39.

ASIA PACIFIC

Falling bonds and yen undermine equities

Tokyo

DECLINES in bond prices and a slight weakening of the yen pushed the Nikkei average down 65.50 to 23,500.25 yesterday, helped by investment trusts trading arbitrage positions and foreign investors showing up as prominent sellers, writes Emiko Terazono in Tokyo.

The foreign sales, prompted partly by a fall on Wall Street, added little life to a bull market where volume rose from 280m to only 330m shares. Most investors stayed out of the cash and futures markets, waiting for the US elections results and the outcome of today's treasury auction.

The yen, which had recovered during the day, it ended still lower on balance at 127.55 against the US dollar, compared with 127.20 on Tuesday. Bonds drifted down, including the benchmark 10th government bond, which closed on a yield of 7.615 per cent, up from 7.750 per cent.

The Nikkei opened at the day's high of 23,538.34; the low was 23,401.46. Declines led rises by 816 to 176 with 94 issues unchanged. The Topix index of all first section stocks fell 29.30 to 1,733.23 although, in London, the FTSE/Nikkei 50 index eased just 0.97 to 1,311.62.

Mr George Nimmo at SBCI said: "The market is gloomy and investors seem to have lost confidence in it. People are looking for excuses not to participate by stating underlying worries in the Gulf and other, domestic political instability."

Large-capital issues were depressed by the lower bond prices. Nippon Steel declined for the third consecutive trading day, by 110 to 4,241. Trading houses, also sensitive to interest rates, followed suit, Marubeni losing 115 to 4,587.

Financials succumbed to

profit-taking after the previous day's gains. Industrial Bank of Japan lost Y10 to Y2,890, Mitui Tayo Kobe Y130 to Y1,560 and Sumitomo Y50 to Y1,690.

Construction was an isolated bright spot. Tokyo Construction led the way, gaining Y130 to Y1,130 after revealing first-half profits double an earlier estimate. Nishimatsu Construction gained Y90 to Y1,370 and Raito Kogyo, the sub-contractor under investigation for its construction work, rebounded Y180 to Y2,610 after a Y70 decline the previous day.

In Osaka, large-capital and high-technology issues met selling pressure. The OSE average closed 391.33 lower at 27,349.36, but volume rose from 22.6m to 42.1m shares.

Stocks incorporated in the Kitahama Fund were strong, with Shimano Kogyo ending Y450 up at Y5,420 and Seiren rising Y270 to Y2,960. The

regional investment trust, to be launched soon, is to be invested in companies based in Kansai, a growth area with an airport under construction.

Roundup

THERE WAS good and bad news in the Pacific Basin yesterday, and markets responded accordingly.

AUSTRALIA had better than expected news on inflation, the consumer price index rising by only 0.7 per cent in the September quarter for an annual rate of 6.0 per cent. The All-Ordinaries index put on 17.2 to 1,335.0.

Banks were firm ahead of results, NAB climbing 4 cents to A\$3.80. However, News Corp's return to favour was reversed with a fall of 22 cents to A\$5.84.

NEW ZEALAND rallied by 2.1 per cent, the Barclays index

gaining 27.31 to 1,307.91 after Tuesday's 3.1 per cent drop. Turnover was moderate at NZ\$8.5m, down from NZ\$10.7m.

Bank of New Zealand recovered 5 cents to 58 cents after Tuesday's plunge of 19 cents, or 26 per cent, on news of a government-led bail-out from underperforming loans and bad debts.

TAIWAN staged a rally on a lower than expected inflation rate, although a technical bounce was also behind a climb in the weighted index by 222.17, or 6.4 per cent, to 3,689.57. Volume shrank from NT\$70bn to NT\$49.5bn.

SEOUL rose on a political compromise, which eased the rift in the ruling Liberal Democratic Party. The composite index added 18.03, or 2.5 per cent, at 720.96 on volume of Won297.2bn (Won309.3bn).

SINGAPORE reacted to a lawsuit against Far East Lev-

ington Shipbuilding (FELS) and a US subsidiary, pushing FELS down 50 cents to \$55.65 and the warrants of its parent, Keppel Corporation, down 19 cents to \$22.55. The Straits Times Industrial index shed 11.87 to 1,108.47. In KUALA LUMPUR, in spite of sluggish market conditions, Telekom managed a M\$1.10 premium over its M\$5 offer price, but this compared with expectations of M\$7 or more.

HONG KONG saw heavy selling of New World Development after Tuesday's disappointing results, the shares weakening another 35 cents to HK\$8.15. The Hang Seng index lost 11.62 to 2,955.19.

BOMBAY rose after Tuesday's closure, with the BSE index up 49.42, or 3.7 per cent, at 1,381.17 in spite of the current political uncertainty and before the prime minister lost a vote of confidence.



The Oregon Public Employees Retirement System

has completed the conversion of its international assets to

Morgan Stanley Trust Company

as
Global Custodian
in association with

First Interstate Bank of Oregon

as
Master Custodian

Morgan Stanley Global Securities Services
1251 Avenue of the Americas, New York, New York 10020
(212) 703-4432

Morgan Stanley Trust Company
1 Evertrust Plaza, Jersey City, New Jersey 07302
(201) 915-3901

Issued by Morgan Stanley & Co. and approved by Morgan Stanley International, a member of The Securities Association.

The Oregon Public Employees Retirement System and First Interstate Bank of Oregon have appointed Morgan Stanley Trust Company sole global custodian for the \$1.1 billion in overseas equities and debt securities in its pension fund.

The challenge was to create a fully automated network linking The Oregon Public Employees Retirement System; twelve fund managers (including one in Paris, one in Frankfurt and two in London); two consultants; a securities lending function in Los Angeles; and First Interstate Bank of Oregon.

The advanced technology and dedicated personnel of Morgan Stanley assured both that the system would be capable of fully integrating the services required, and that the conversion would be smoothly managed from start to finish.

Morgan Stanley Global Securities Services is continually redefining the quality of global custody and its standards of service. We currently support institutional investors in 30 countries, with fixed income and equity assets of more than \$14 billion.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

TUESDAY NOVEMBER 6 1990									
MONDAY NOVEMBER 5 1990									
DOLLAR INDEX									
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div. Yield	US Dollar Index
Australia (77)	123.12	+1.2	92.49	89.03	95.15	103.78	+0.3	7.43	121.84
Austria (19)	120.46	+1.1	154.48	165.41	158.93	158.49	+0.3	1.72	228.40
Belgium (61)	140.88	+0.8	105.69	113.15	102.72	105.99	+0.2	5.47	135.52
Canada (12)	124.59	+0.2	93.80	100.21	96.28	104.75	+0.1	3.79	124.30
Denmark (22)	125.28	+0.1	140.26	206.03	128.63	124.20	+0.1	1.40	125.19
Finland (25)	105.55	+1.2	79.29	84.90	81.57	78.76	+1.0	3.87	104.33
France (120)	140.41	-0.3	105.48	112.93	105.90	103.78	-0.3	3.75	140.87
Germany (91)	114.32	-1.1	85.89	91.97	88.35	88.35	-1.0	2.57	113.54
Hong Kong (49)	120.39	+0.4	90.44	96.83	93.04	120.49	+0.1	5.43	120.28
Ireland (17)	162.87	-0.6	122.35	131.00	126.87	127.25	-0.7	4.11	163.79
Italy (51)	134.06	+0.3	83.83	88.33	85.66	70.81	+0.2	3.47	84.74
Japan (454)	139.09	-1.4	140.97	107.04	102.95	107.04	-1.0	0.79	134.91
Malaysia (39)	197.72	-0.3	148.33	159.03	152.80	205.60	-1.3	3.05	204.